

Pilot Survey Report

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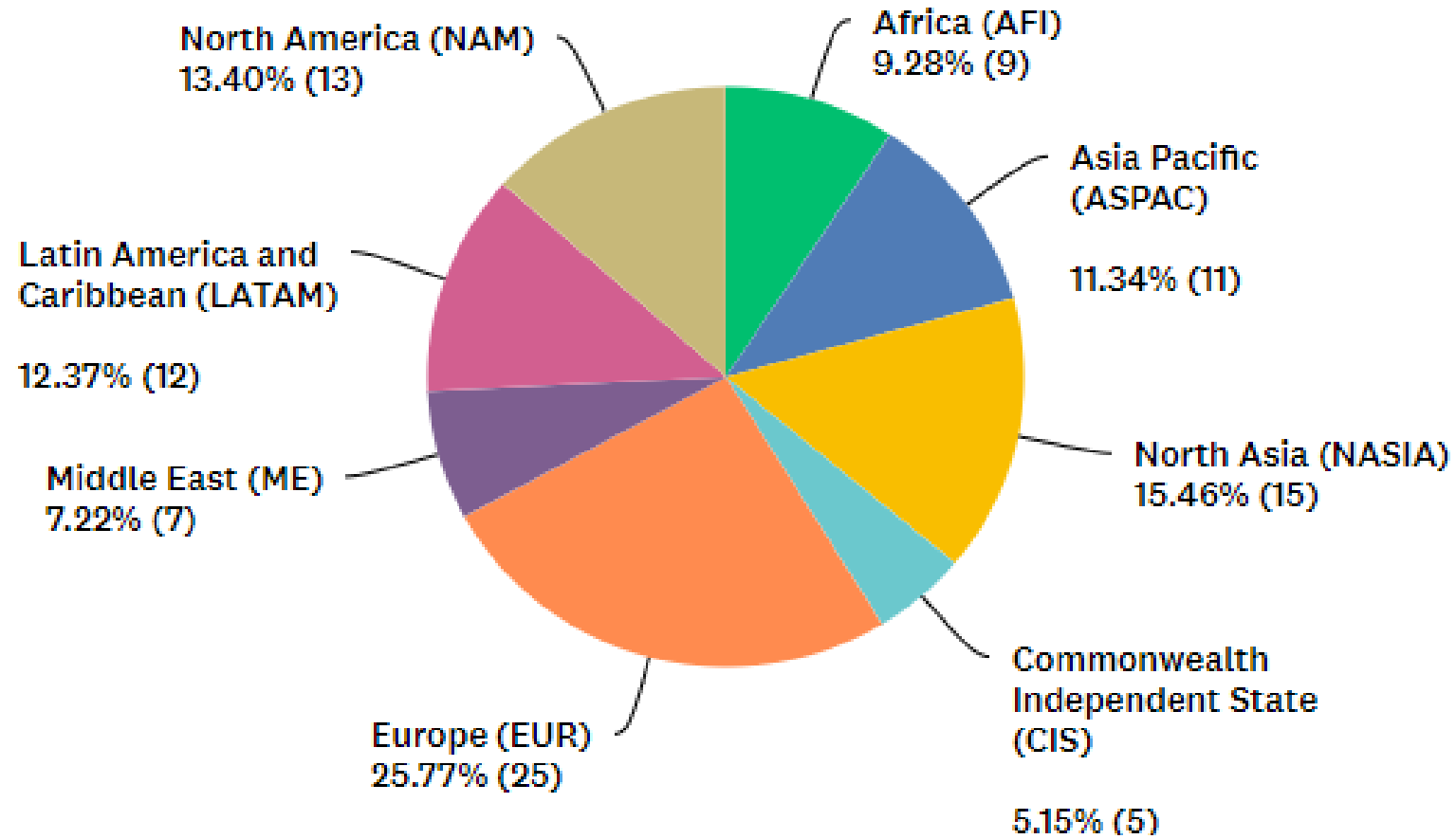
Survey Content

- Background (9 questions)
- Attraction and retention (3 questions)
- Selection / Pilot Aptitude Testing (7 questions)
- Licensing Training (8 questions)
- Regulatory (10 questions)
- What IATA can do? (1 open question)

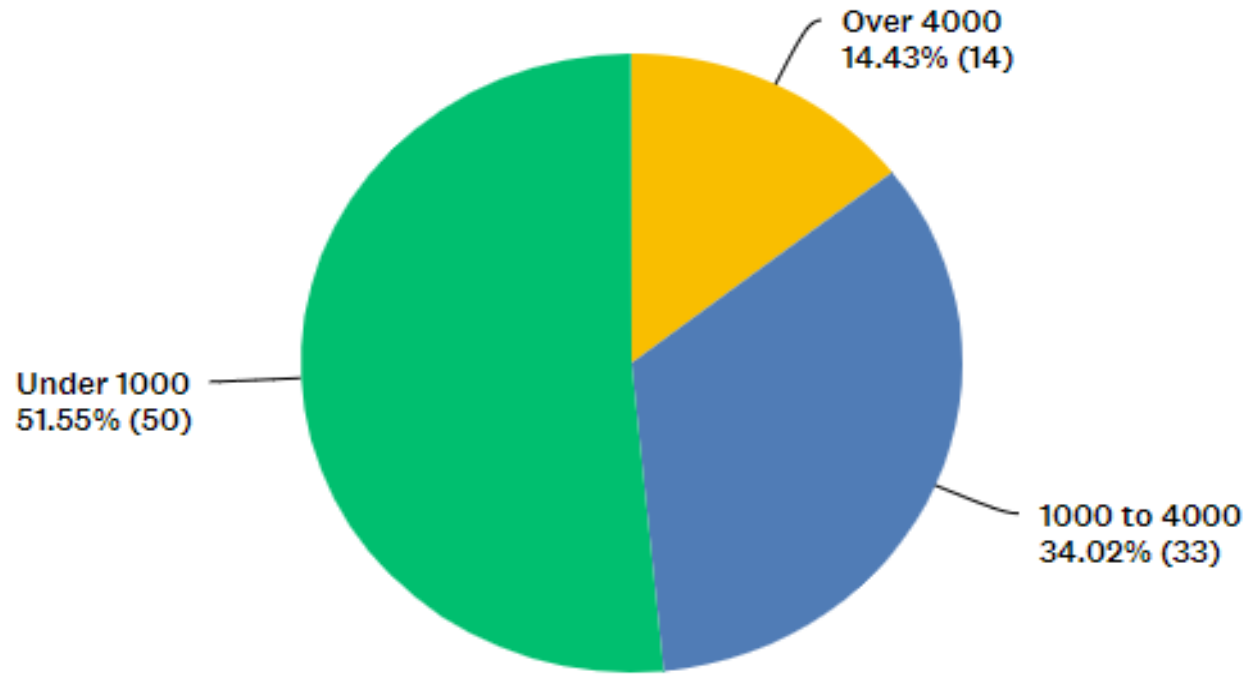
Report presentation

- General overview
- World shortage top 10 issues
- Request from members
- Regional issues
- Conclusion

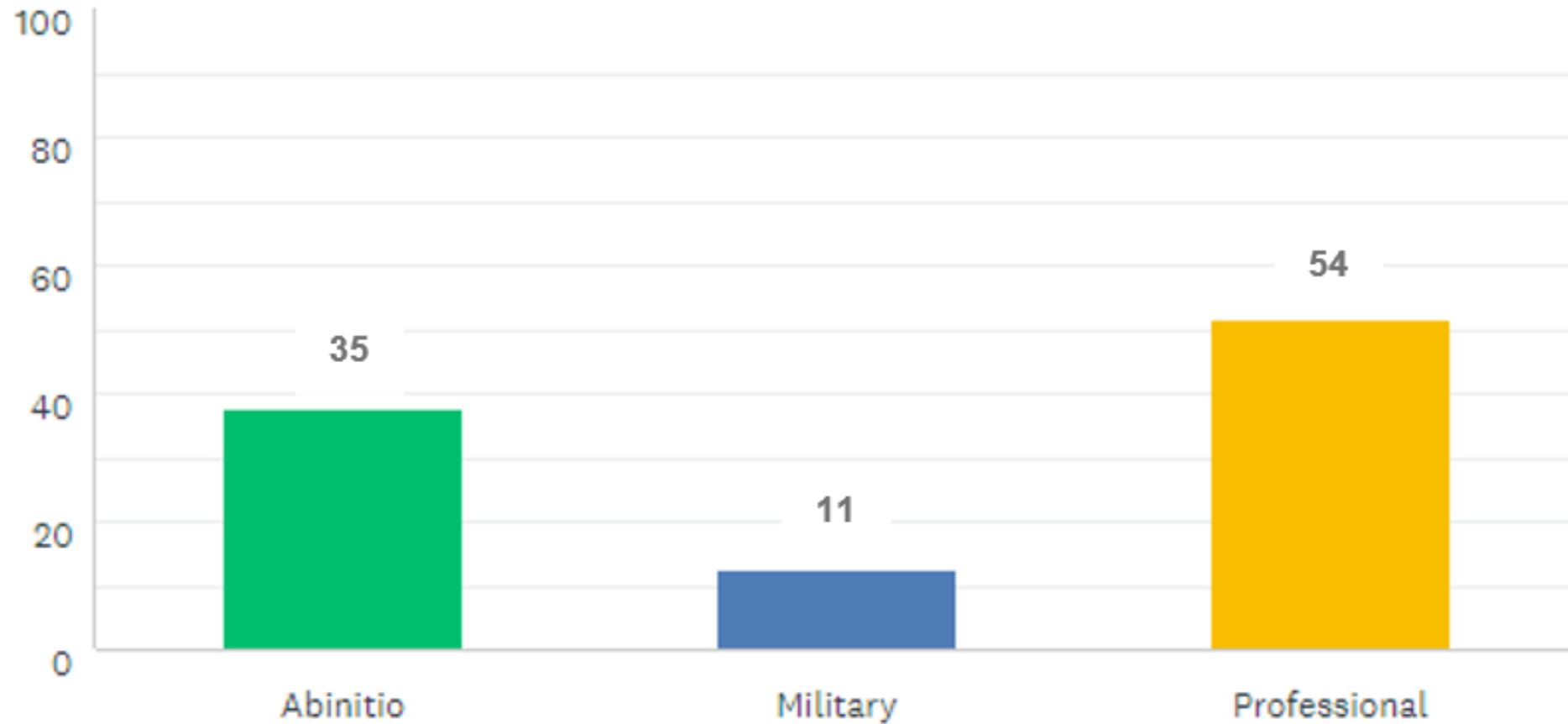
Respondents



Airlines



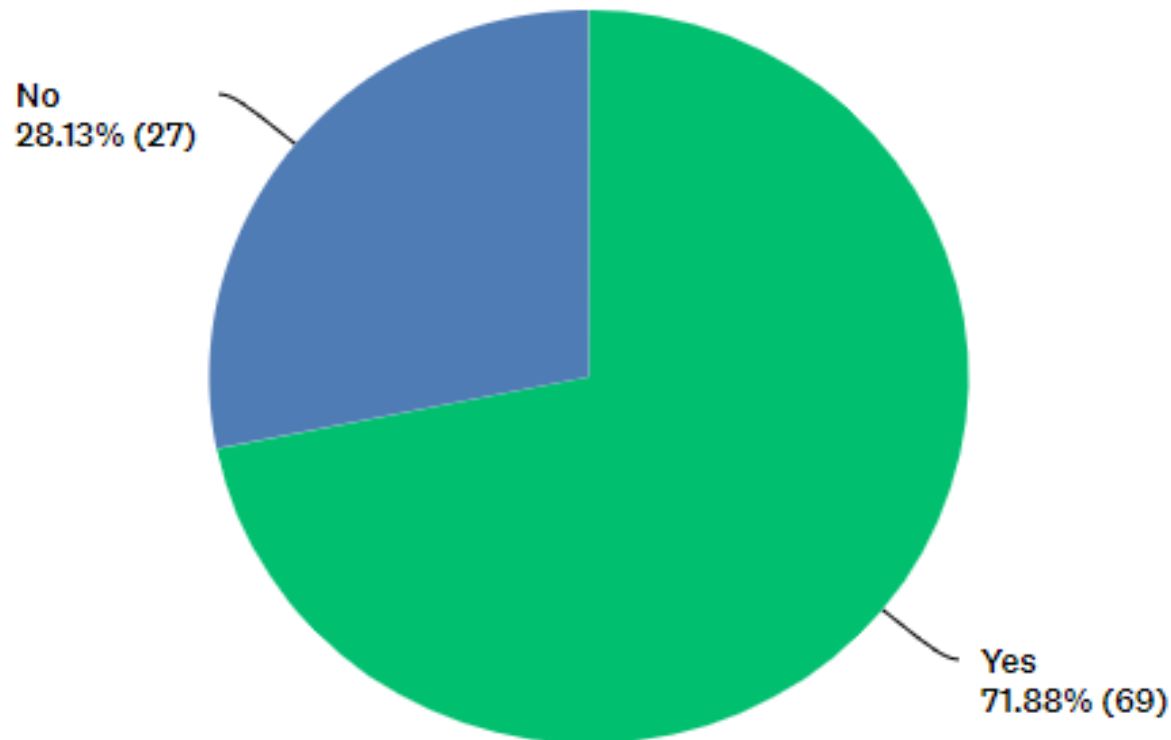
Airline population break down (global average)



Airline population break down per region

Regions \ Pilot Profile	Ab initio	Military	Professional
AFI	20 %	12 %	68 %
ASPAC	60 %	11 %	29 %
CIS	26 %	9 %	65 %
EUR	36.5 %	10 %	53.5 %
LATAM	25 %	6 %	69 %
ME	26 %	3 %	71 %
NAM	11 %	29 %	60 %
NASIA	73 %	9 %	18 %

Pilot shortage forecast



71.88% of the operators answered that they forecast a pilot shortage.

But 78% have formulated a strategy:

- Recruitment campaigns (61%)
- Awareness campaigns at universities (35%)
- Financial incentives and support (33%)

Attraction and retention

1. Difficulty in Attracting Professional Pilots

Operators declare having the greatest level of difficulty attracting professional pilots (3.22/5 difficulty), compared to attracting Ab initio pilots (2.33/5 difficulty) and military pilots (2.68/5 difficulty).

ISSUE	AFI	ASPAC	CIS	EUR	LATAM	ME	NAM	NASIA	Average Grand Total
Ease of attracting professional pilots (1=very easy, 5=very difficult)	3.88	3.40	3.80	3.24	2.91	2.86	1.77	4.21	3.22

2. Lack of Candidates

ISSUE	AFI	ASPAC	CIS	EUR	LATAM	ME	NAM	NASIA	Average Grand Total
Operators experience a lack of professional pilots candidates.	44%	27%	60%	40%	33%	29%	0%	53%	35%

Attraction and retention

- High cost of training (mainly Ab initio)
- Undesirable lifestyle
- Tied to previous contract (professional)
- Overestimated training difficulties (military)
- Lack or loss of interest for the profession (Ab initio)
- Potential change of location to find a job (professional)
- Lack of knowledge on the profession (Ab initio)

Licensing Training

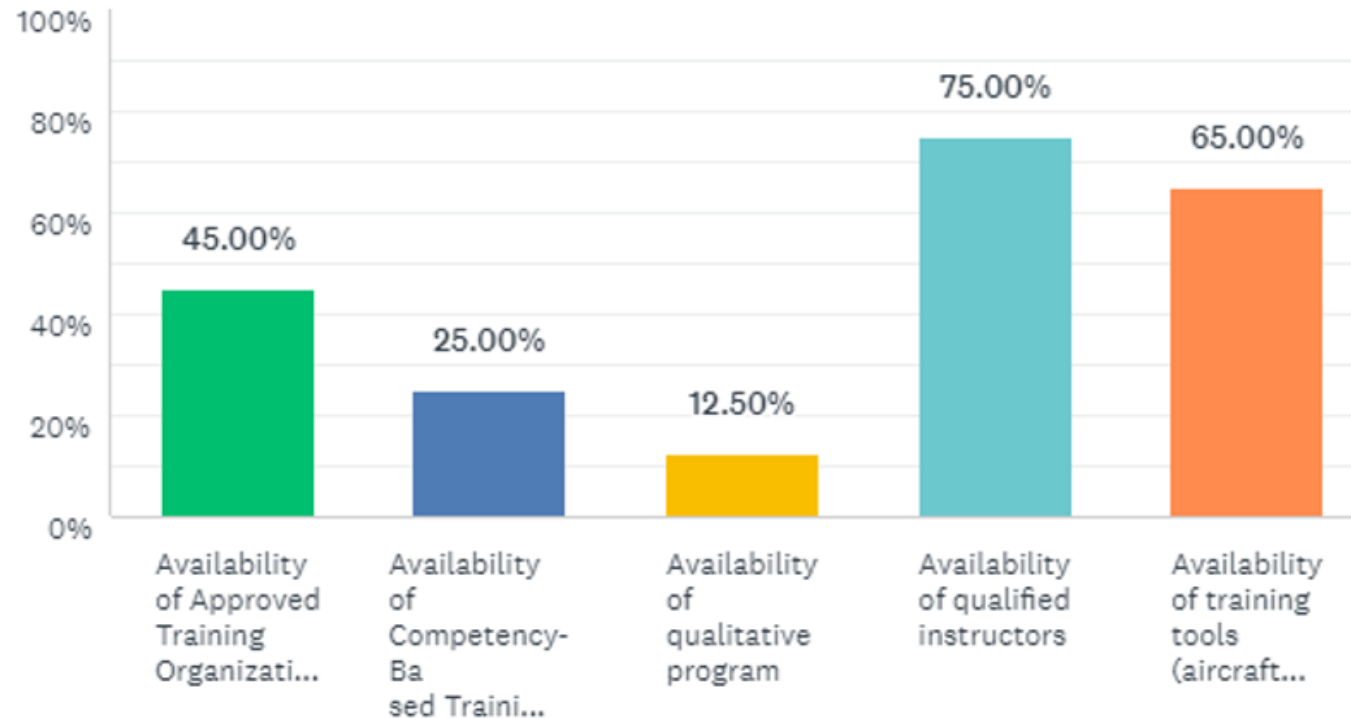
Approved Training Organization (ATO) / Flight Training Organization (FTO) Capacity Limitations

42.27% of the respondents declare experiencing licensing training capacity limitations at the ATO/FTO level

ISSUE	AFI	ASPAC	CIS	EUR	LATAM	ME	NAM	NASIA	Average Grand Total
Training capacity limitations at the ATO/FTO level	33%	64%	0%	68%	8%	57%	23%	40%	42%

Licensing Training – Training capacity limitations

The 2 top limitations are: availability of qualified instructors (75%) and training tools (65%).



Licensing Training

Only 41.24% of the operators are engaged in providing or sponsoring Ab initio programs.

ISSUE	AFI	ASPAC	CIS	EUR	LATAM	ME	NAM	NASIA	Average Grand Total
Provide or sponsor Ab initio programs	44%	36%	20%	44%	25%	71%	15%	67%	41%

Licensing Training

39.18% of the respondents consider that there is a gap between the licensing requirements and their airline's performance standards.

ISSUE	AFI	ASPAC	CIS	EUR	LATAM	ME	NAM	NASIA	Average Grand Total
Operators declared that there is a gap between licensing requirements and airline performance standards	22%	45%	40%	48%	42%	29%	15%	53%	39%

Licensing Training

Only 61% of operators declared that their State recognizes MPL

ISSUE	AFI	ASPAC	CIS	EUR	LATAM	ME	NAM	NASIA	Average Grand Total
States recognize MPL	56%	73%	20%	76%	33%	86%	17%	93%	61%



Regulatory

30% of the respondent consider that their National regulation contain unnecessary requirements contributing to pilot shortage

ISSUE	AFI	ASPAC	CIS	EUR	LATAM	ME	NAM	NASIA	Average Grand Total
Operators stated that their National Regulations contain requirements that contribute to pilot shortage.	11%	55%	20%	20%	42%	29%	46%	20%	30%

Member requests 1/2

- Advocate governments to invest in Science, Technology, Engineering and Mathematics (STEM) for high school students
- Advocate governments to sponsor pilot initial training, schools
- Support with outreach programs
- Increase awareness and advertise aviation career opportunities
- Find solution for the initial training funding
- Promote strategies to attract younger generations
- Providing a guidance on selection and pilot training
- Mandating Ab initio screening

Member requests 2/2

- Increase the quality of the initial training
- Promote airline sponsorship of ATOs/FTOs
- Support enhancement of ATOs/FTOs and Airlines partnership
- Reduce the flight hour's requirements at a regulatory level
- Promote Competency Based training program (MPL included)
- Support extension of retirement age
- Support licensing regulatory harmonization to enable seamless cross border movement of pilots

Regional issues

1. Overview
2. Regional Pilot Shortage Magnitude
3. Region-specific top issues
4. Existing strategies
5. Possible alternative strategies
6. Recommendations from operators
7. Summary

Conclusion

