

THENASHRA

Industry's Pulse & Arab Aviation





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Foreword

Arab airlines announced major growth plans for their networks during the past month. Within the Arab world, Tabuk became the new destination for Air Arabia and Royal Jordanian, Nile Air started serving Baghdad and Al-Jawf from Cairo, Sudan Airways started operations between Khartoum and Abu Dhabi, and Emirates will resume its ceased operations to Erbil in mid-August. As for the air links to and from the region, Emirates expanded its A380 service to each of Dusseldorf and Madrid, it also increased its services to Seattle, Bangkok, Lisbon, and added Mashhad and Bamako to its destinations list. Etihad Airways enhanced its services to Melbourne, Singapore, and Tehran; flydubai announced flights to Asmara; whereas, Qatar Airways launched services to Zanzibar, added two new destinations in Pakistan, increased frequency on Doha-Manila route, and launched a new freighter service to Djibouti. Air Arabia Maroc introduced a new route from Tangier to Istanbul's Sabiha Gökçen; moreover, other non-Arab airlines enhanced their services to Dammam, Erbil, Bahrain, Abu Dhabi, and Muscat. For the full details on the new updates on intra and extra-Arab routes,

please refer to pages [13](#) and [27](#) respectively.

The fleet of AACO members was further enhanced in July. Qatar Airways Cargo introduced its first B747 freighter; Oman Air contracted Boeing for a suite of services to support the upcoming entry into service of its 787 Dreamliners; Rolls-Royce has been selected by Saudia to provide long-term TotalCare® engine service support for 20 Airbus A330 Regional aircraft; and EgyptAir issued an RFP for 8 to 10 narrow-body aircraft to be delivered by the end of 2016.

Other agreements and solutions were also launched by member airlines in the past month. Etihad Airways and Okta signed a strategic technology partnership to integrate Okta's identity and access management platform into the airline's existing security infrastructure, Gulf Air renewed agreement for its revenue accounting solutions for another five years with Mercator, and Oman Air launched Sindbad mobile app for frequent fliers and launched an anti-credit card fraud initiative. Furthermore, Qatar Airways Cargo launched an express air-freight service for door-to-door and time-critical shipments.

Major events took place last month at the level of Arab airports. The new terminal at Prince Mohammed Bin Abdul Aziz International Airport (PMIA) in Madinah Al-Munawarah, Kingdom of Saudi Arabia, had its grand opening on 3 July 2015 and Assiut International Airport has reopened to commercial traffic following a yearlong closure. Other announcements include a contract signed between King Fahd International Airport (KFIA) and XP Jet America to establish and run a private aviation terminal, and a new facility for families was opened at Concourse B's Zen Garden at Dubai International Airport. As for traffic figures at Arab airports, several airports announced that they have witnessed an increase in the past period where traffic at Beirut Rafic Hariri International Airport grew by over 6% and Abu Dhabi Airports reported a 17.2% increase in passenger traffic during the first half of 2015, as compared to the same period for 2014; whereas, Dubai International welcomed 5.9 million passengers in June 2015.

The regional indicators for tourism show a healthy growth in the



number of inbound tourists to some Arab states, mainly in Egypt, Oman, and Qatar. The number of visitors to Egypt increased in May 2015 by 16.5% when compared to the number of visitors in May 2014. Oman received more than 600,000 tourists from the beginning of 2015 until April. Qatar also saw an increase in the number of foreign tourist arrivals. Moreover, Etihad Airways signed a deal to promote Thailand, while, UAE and Portugal signed an MoU to increase bilateral tourism. On the other hand, international tourism demand continued to be robust between January and April 2015 with tourist arrivals increasing 4% worldwide according to the latest UNWTO World Tourism Barometer. The UNWTO also called last month for higher support for tourism in international financing for development flows to maximize the sector's contribution to sustainable development across the globe.

AACO members and oneworld partners, Qatar Airways and Royal Jordanian, have further enhanced their ties by launching a newcode share agreement that is set to further expand travel opportunities for the customers of both airlines. Saudia Private Aviation (SPA), a Saudia Airlines subsidiary, and Private Air Saudi Arabia signed a strategic agreement which will see the latter acquiring 30% in SPA. The agreement also aims at conducting a restructuring plan for SPA. The main targets of the plan are to increase and renovate the fleet, aircraft leasing, aircraft management, providing ground services and maintenance for business jets, and other services. Bank Audi and Middle East Airlines announced the launch of "The Corporate" Cedar Miles card designed for small business owners as well as big corporations' owners and employees who frequently travel for business.

Globally, ICAO's governing Council adopted new global core principles on air transport consumer protection to be considered by ICAO's 191 Member States when they develop or review their applicable national regimes. The Council also adopted a new ICAO "Long-term Vision for International Air Transport Liberalization", which will serve as a reference point and aspirational indicator for States as they pursue related policy approaches. In Europe, the European Commission approved, under the EU Merger Regulation, the proposed acquisition of Aer Lin-

gus by International Consolidated Airlines Group (IAG). Meanwhile in the US, the Senate backed the Ex-Im Bank renewal, which expired late June 2015.

We focus on the Greek aviation market in this issue. With a population of 10.8 million people, more than 25.43 million passengers used Greek airports in 2014, creating a ratio of 2.35:1 of passengers to population. The Greek aviation market linked 189 cities worldwide in June 2015, whereby the highest share of traffic of Greece is with Europe (more than 93.8% of total traffic share within Europe) with Athens-London city pair having the highest number of seats offered from Greece in June 2015. More details are available on page [46](#).



HAPPENED IN 1965

On 25 August 1965 the bylaws of AACO were signed by the following member airlines, at that time:



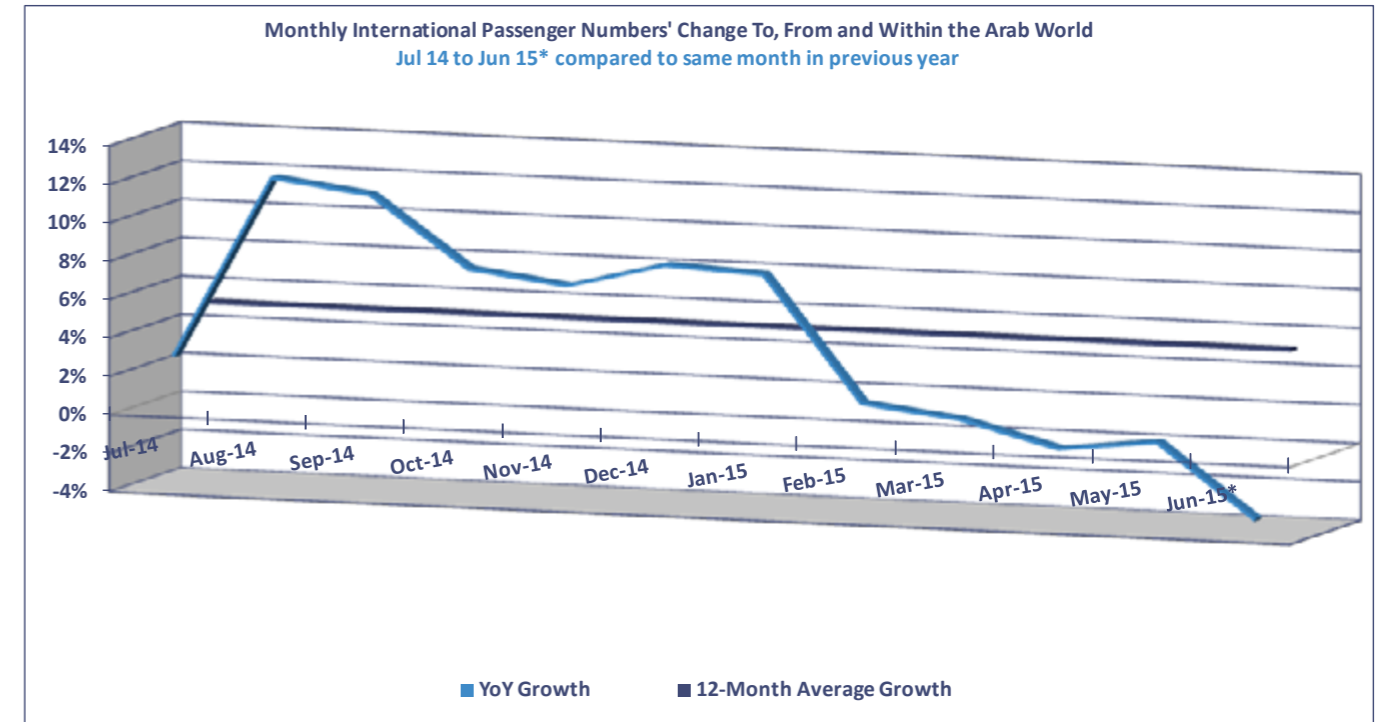
- Royal Jordanian
- Sudan Airways
- Iraqi Airways
- Saudia
- Syrian Arab Airlines
- United Arab Airlines
- Misrair
- Yemenia
- Kuwait Airways
- Middle East Airlines
- Air Liban
- Lebanese International Airways
- Trans Mediterranean Airways

Royal Jordanian cabin crew back in 1965



OVERALL TRAFFIC

We estimate international passenger numbers to, from, & within the Arab world to have shrunk by (3.1%) in June 2015 compared to June 2014, which follows an increase of 0.7% in May 2015 compared to May 2014.



Source: AACO, IATA

*Estimated

In June 2015, AACO members increased the number of their offered seats to, from, and within the Arab world by 9.6%, while other airlines increased their number of seats offered by 10.2%, leading to 9.7% year-on-year increase in the total number of seats offered.

**AVIATION
WITHIN THE
ARAB WORLD**



TRAFFIC - WITHIN

PASSENGER TRAFFIC

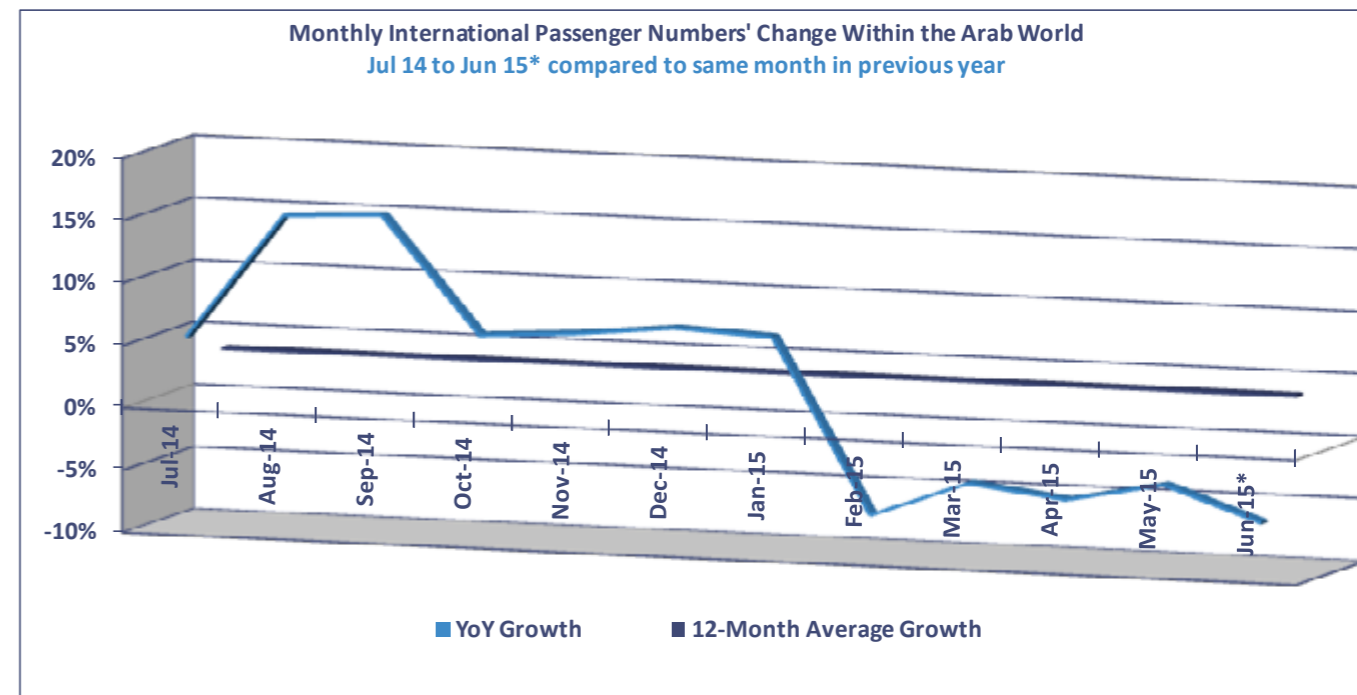
International passenger numbers within the Arab world are estimated to have shrunk by (5.6%) in June 2015 compared to June 2014. This follows a decrease of (2.9%) in May 2015 over May 2014.

However, the recent developments that are taking place in Libya are behind the decrease in passenger traffic within North Africa, as highlighted below.

Passenger traffic within the Arab World	June 15* over June 14
Within Arabian Peninsula	(3.4%)
Within Near East	(17%)
Within North Africa	(52.3%)
Between Arabian Peninsula & Near East	3.6%
Between the Near East and North Africa	(32.4%)
Between Arabian Peninsula & North Africa	(8.8%)

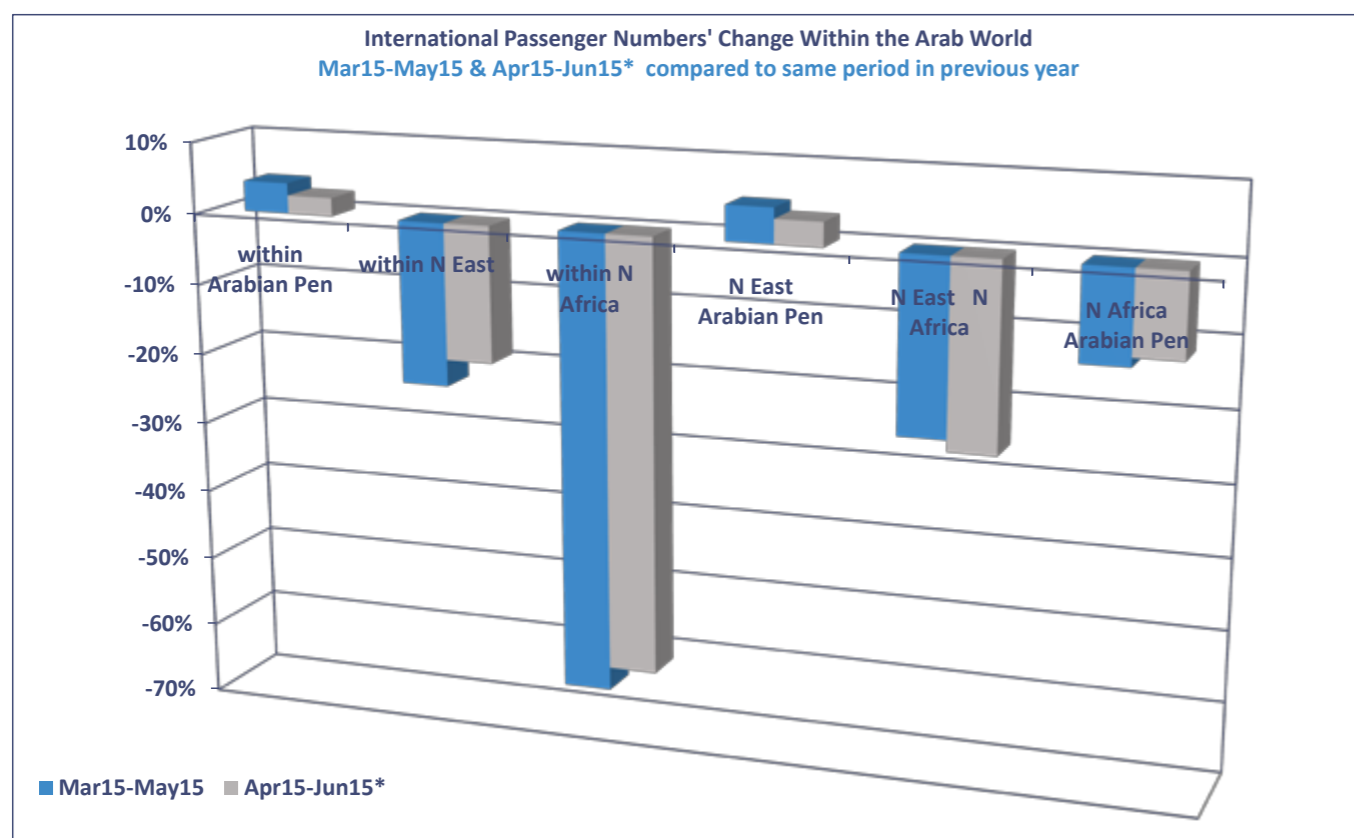
Source: AACO, IATA

*Estimated



Source: AACO, IATA

*Estimated



Source: AACO, IATA

*Estimated

Passenger numbers within the Arab world reported a (3.6%) decline between March 15 & May 15 compared to same period in the previous year.

Passenger numbers within the Arab world reported a (4.4%) decline between April 15 & June 15* compared to same period in the previous year.

ROUTES

Airline	From	To	Date	Weekly Freq.	Aircraft Type
EK	Dubai	Erbil	15 Aug. 15	4x	A330-200
AH	Sharjah	Tabuk	30 Jul. 15	3x	A320-200
NP	Cairo	Baghdad	24 Jul. 15	1x	A320
		Al-Jawf	7 Aug. 15	2x	
RJ	Amman	Tabuk	15 Jul. 15	2x	N/A
SD	Khartoum	Abu Dhabi	9 Jul. 15	3x	A320 & B737

Emirates to resume services to Erbil from 15 August 2015: Emirates will re-start passenger flights to Erbil from 15 August 2015.

Emirates' four weekly flights to Erbil will be served by an A330-200 aircraft in a combination of two class and three class configurations.

In addition to passenger operations, Emirates SkyCargo will offer 17 tons of cargo capacity between Dubai and Erbil on the A330-200. Emirates will also resume operations of a Boeing 777 Freighter, which has the capacity to carry just over 100 tons of cargo.

Source: Emirates 24/7



Air Arabia enters 13th destination in Saudi Arabia with Tabuk service: Air Arabia announced the launch of regular services to Tabuk, which marks the airline's 13th destination in Saudi Arabia and 114th globally. From 30 July 2015, Air Arabia started operating services 3 times a week.

Nile Air launches service to Baghdad: Nile Air started serving Baghdad from Cairo on 24 July. The 1,260-kilometre route will be served on a weekly basis by Nile Air's A320.
Source: Anna.Aero

Nile Air announce seventh destination in Saudi Arabia: Starting from 7 August, Nile Air launched its 6th destination to Saudi Arabia with the launch of services between Cairo and Al-Jawf. The new service operates on a twice weekly basis.

Tabuk on Royal Jordanian network starting mid-July 2015: Royal Jordanian started operating two weekly regular flights between Amman and Tabuk, northern Saudi Arabia, from 15 July 2015. The new addition raises the number of destinations in Saudi Arabia to five: Riyadh, Jeddah, Dammam and Medina, besides Tabuk. The new route increases the frequency of flights between Jordan and Saudi Arabia to around 60 weekly: 12 to Riyadh, 28 to Jeddah, 10 to Dammam, seven to Medina in addition to the two weekly flights to Tabuk.

New direct flights to Khartoum from Abu Dhabi International Airport on Sudan Airways: Sudan Airways started on 9 July three direct flights per week between Abu Dhabi International Airport (AUH) and Khartoum International Airport, Sudan (KRT). The three weekly flights are being operated using both an Airbus 320 and Boeing 737 aircraft with 2 class configuration.
Source: Abu Dhabi Airports

FLEET & MRO

EgyptAir issues RFP for narrowbody fleet: EgyptAir has issued a request for proposal (RFP) for 8 to 10 narrowbody aircraft to be delivered by the end of 2016, EgyptAir Chairman and CEO Capt. Sameh El-Hefny told ATW in São Paulo. He said the deal has not yet been finalized with either Airbus or Boeing, but "most likely it will be an operating lease."
Source: Air Transport World

Qatar Airways Cargo introduces first 747 freighter: Qatar Airways Cargo introduced the first B747 freighter to its fleet on 1 August 2015. The B747-400BCF complements the cargo airline's expanding freighter fleet providing 112.5 tons of capacity dedicated to worldwide charter services. Qatar Airways will welcome a B747-400F with a nose loading door to its fleet

in October 2015, replacing the B747BCF to provide even more flexibility to satisfy customers' oversized cargo transportation demands.

Boeing Services to support Oman Air 787 Dreamliner introduction: Boeing announced that Oman Air has contracted for a suite of services to support the upcoming entry into service of its 787 Dreamliners and to ensure ongoing efficiency and cost savings for its fleet. Boeing will support Oman Air's 787s with its Component Services (formerly Rotables Exchange) program, Loadable Software Airplane Parts service and Airplane Health Management. With the Component Services program, Oman Air will have access to a Boeing-managed, dedicated pool of high-value, mission-critical parts, enabling Oman Air to greatly reduce their inventory management costs while improving component availability. Through the Loadable Software Airplane Parts service, Boeing will handle software configuration and management tasks associated with operating the 787. Airplane Health Management will allow Oman Air to minimize maintenance delays and schedule disruptions by continuously monitoring airplane performance while the airplane is in flight, notifying ground crews in advance of potential maintenance issues. Together, these services will help Oman Air minimize the time and cost of maintenance while increasing airplane availability. Oman Air has six 787s on order.
Source: Boeing

Rolls-Royce TotalCare® services worth USD 1.3 billion selected by Saudia: Rolls-Royce has been selected by Saudia to provide long-term TotalCare® engine service support, worth USD 1.3 billion, for 20 Airbus A330 Regional aircraft. Saudia will operate the 20 aircraft in addition to the 12 A330s currently in service, also powered by the Trent 700.
Source: Rolls-Royce

CAPACITY & DEMAND

Passenger Air Services Within the Arab World - June 2015 - SRS Analyzer
AACO members increased the number of seats offered within the Arab world by 4.7% in June 2015 compared to June 2014 whereas other airlines increased that number by 7.5%, leading to a 4.9% year-on-year increase in the total number of seats offered within the Arab world.
Available Seats within the Arab world for international and domestic routes constituted **24.1%** and **9.9%** respectively of the total available seats to, from, and within the Arab world in June 2015.



Capacity* of Top 10 Carriers within the Arab World (Int'l Operations)			
Airline	ASKs (Million)	Departures	Seats
EK	1,186.5	2,559	835,788
SV	1,030.3	3,102	633,337
MS	1,023.4	3,180	657,681
QR	830.9	4,343	794,835
FZ	809.7	3,764	711,396
EY	463.8	2,092	342,144
G9	456.8	2,159	349,758
WY	298.4	1,974	286,966
RJ	286.4	1,770	226,806
XY	281.3	1,174	227,102
Grand Total	8,680.0	37,279	6,786,085

* Includes scheduled capacity and not actual flown capacity

Source: AACO, SRS Analyzer

LAURELS

Gulf Air cabin crew honored for years of service and perfect attendance: Gulf Air held its annual service awards honoring members of Gulf Air's cabin crew team for their years of service, exceptional performance and perfect attendance throughout their tenure with Gulf Air.

Gulf Air's cabin crew are recognized globally for their distinctive onboard service which also includes both Gulf Air's renowned Sky Nanny and Gulf Air Sky Chef services. Alongside their quality service offering Gulf Air cabin crew are heralded globally for their award-winning customer service.

CUSTOMER SERVICE

Emirates launches Americas Pass: Emirates passengers looking to explore beyond Emirates' network of American destinations now have dozens of options with the Americas Pass.

With one combined ticket, travellers flying to any of Emirates' 10 US destinations can connect to over 90 cities across the USA, Canada and Latin America through Emirates' five partner airlines: Jet Blue, Alaska Airlines, Virgin America, WestJet Airlines and Porter Airlines.

The Americas Pass will allow customers to enjoy competitive fares starting from USD 99 per flight sector within America. The pass will also come with a generous baggage allowance on all internal flights, adopting Emirates' two-piece policy for flights in Canada, North or South America as well as no minimum stay requirement.

Bank Audi and Middle East Airlines launch "The Corporate" - Visa Signature, a new card targeting SMEs and companies: Bank Audi and Middle East Air-

lines announced the launch of "The Corporate" Cedar Miles card designed for small business owners as well as big corporations' owners and employees who frequently travel for business.

"The Corporate" Cedar Miles card is the only product in Lebanon that offers business owners and employees mutual benefits since it allows both parties to earn Cedar Miles on all business expenses made on the card. Half the accumulated miles will be credited to the company's cedar miles account and the remaining half will be credited to the employee's Cedar Miles account. This card also gives its holders access to over 500 VIP lounges around the world including the Cedar Lounge in Lebanon.

Qatar Airways Cargo launches customised On-Board Courier service with door-to-door solution: Qatar Airways Cargo launched an express airfreight service for door-to-door and time-critical shipments. The new Qatar Airways On-Board Courier service was rolled out across the cargo carrier's global network on 1 August 2015, enabling customers to book time-definite airfreight delivery solutions.

Qatar Airways On-Board Courier will provide bespoke transportation services, which meet customers' specific requirements, with dedicated couriers accompanying each shipment from collection to delivery direct to the recipient. The Qatar Airways Cargo team will provide a comprehensive booking service for customers from flight reservations to entry requirements and customs regulations anywhere in the world. The maximum level of security will also be provided for customers' courier shipments. Customers will be able to track the real-time progress of their shipment at any time by using the online tracking system.

TECHNOLOGY & E-COMMERCE

Etihad Airways chooses Okta to provide identity management services in the cloud: Etihad Airways and Okta announced a strategic technology partnership to integrate Okta's identity and access management platform into Etihad Airways' existing security infrastructure.

This partnership will enable Etihad Airways to oversee its global data network of customers, employees and partners in the cloud. The multimillion dollar deal comes as an integral part of Etihad Airways' technology and innovation strategy to further strengthen its architecture and security through strategic partners. It will enable Etihad Airways to easily authenticate, federate, manage and secure user access to its growing list of cloud and mobile services.

Source: Gulf News

Gulf Air renews agreement with Mercator: In an official signing ceremony, held at Gulf Air headquarters, Gulf Air's A/Chief Executive Officer Mr. Maher Salman Al Musallam, Director of Information Technology, Dr. Jassim Haji, and Director of Accounting, Mr. Ammar Mohammed Alsaad, met with Mercator Sales Director MEA/Russia/India & Sub-Continent, Mr. Anthony Gilliam and



Mercator Regional Account Director, Mr. Manish Mittal, to extend their partnership in regards to Revenue Accounting Solutions for another five years. Gulf Air is one of Mercator's first customers for the Revenue Accounting Solution RAPID.

Oman Air launches Sindbad mobile app for frequent fliers: Oman Air has announced the launch of its latest initiative designed to enhance the travel experience of their frequent fliers even further: the Sindbad mobile app for Android and iPhone.

The Sindbad app is an addition to the existing Oman Air mobile app and comes packed with features to provide a more seamless travel experience for guests. The app enables members to check their Sindbad miles balance, claim any missing miles, request for redemptions, keep track of their Tier progress, see their upcoming bookings on Oman Air, check their Family account, and much more directly from their mobile phones.

Oman Air launches anti-credit card fraud initiative: Oman Air has announced the launch of a new initiative to prevent credit card fraud. The campaign will see a tightening of checks on the validity of credit card transactions. It will be backed up with social media announcements, e-flyers and newsletters, aimed at raising awareness amongst customers of the potential for credit card fraud and the steps Oman Air is taking to protect its customers from such fraud. Customers who use credit cards to book tickets will be required to carry the same card with them at check-in. If a third-party card has been used for the booking and the cardholder is not present, the passenger should carry relevant authorisation from the person named on the card. Random checks by Oman Air's staff will be carried out to ensure the legitimacy of the booking.

TRAINING

Emirates selects Cubic Global Defense to provide cabin crew training: Cubic Global Defense (CGD) has announced its selection by Emirates Airlines to develop a virtual, immersive, game-based aviation training for Emirates cabin crew.

Emirates is the first commercial airline in the aviation industry to utilize game-based instruction, which incorporates high-fidelity visuals with engaging, synthetic environment technologies. 3-D classroom stations with touchscreen interaction are included under the contract along with web- and mobile-delivered training.

Game-based learning will allow Emirates cabin crew to acquire and practice the thought processes and skills required to respond appropriately under the pressure of real-world challenges while in a safe, virtual environment. Cubic uses learning science-based processes to support development of lessons and scenarios for multiple delivery mechanisms, providing Emirates with the flexibility to meet increases in demand while maintaining quality and effectiveness of training.

This contract will fulfill Emirates' Project Charter and its vision to offer tomorrow's learners an engaging, accessible and integrated virtual learning environment. Immersive training improves retention versus traditional modes such as computer-based learning and Emirates cabin crew will become more productive and engaged with Cubic's game-based tools. In addition, trainees can access the aviation training from any location, any time and in any form through web-interfaced and mobile devices.

Source: Arabian Aerospace

Oman Air expands Omani pilot recruitment programme: Oman Air is expanding opportunities for Omani nationals to become pilots with the airline. Oman Air is now accepting applications from graduates with no prior flight training, as well as those who already have experience.

Once accepted, Omani citizens with no prior flying experience or qualification will be enrolled in the Cadet Pilot training programme, the study cost of which will be covered 100% by Oman Air. They will undergo their initial flight training in an Approved Training Organization selected by Oman Air, followed by a type rated course on successful completion of their initial flight training.

Successful applicants who have funded their own flight training prior to approaching Oman Air are known as Ab Initio Pilots: Licensed Pilots with no previous airline experience and/or Type Rating. They will be enrolled as second officers on a Type Rating course in one of the Airlines narrow body aircraft after, depending on company requirements.

AIRPORTS & ATM

Top 20 Airports by International Seats Offered on Operations To, From, and Within the Arab World - June 2015

Top 20 Airports by Int'l Seats Offered on Operations To, From, and Within the Arab world			
Airport	Number of Seats	Airport	Number of Seats
DXB	8,581,024	SHJ	851,279
DOH	3,411,662	CMN	817,335
AUH	2,476,085	AMM	799,758
JED	1,948,259	BEY	765,854
CAI	1,807,247	LHR	739,277
KWI	1,377,822	CDG	636,622
RUH	1,144,554	ALG	575,424
MCT	1,124,489	DMM	564,168
BAH	1,042,118	BOM	555,627
IST	853,032	TUN	536,560

Source: AACO, SRS Analyzer



Assiut airport reopens to traffic following runway works: Assiut International Airport, located along the banks of the River Nile in the middle of Egypt, has reopened to commercial traffic following a yearlong closure. The first flight to touch down was an Air Arabia flight from Sharjah.

The airfield closed in August 2014 to allow for the USD16.5 million resurfacing and upgrading of its 3,000m-long main runway, 13/31. During its downtime, flights were diverted to the nearby Sohag airport.

Source: ch-aviation

King Fahd International Airport (KFIA) to have private aviation terminal: King Fahd International Airport (KFIA) in Dammam signed a contract to establish and run a private aviation terminal with XP Jet America.

The 23-year contract was signed in the presence of well-known businessmen, private aircraft owners and the media. The project, scheduled to be completed in 24 months, will meet the need for a dedicated building to serve private aircraft owners.

Source: Arab News

New terminal opens at Prince Mohammed Bin Abdul Aziz International Airport: The new terminal at Prince Mohammed Bin Abdul Aziz International Airport (PMIA) in Madinah Al-Munawarah, Kingdom of Saudi Arabia, had its grand opening on 3 July 2015.

This project consists of a new terminal of 156,940 square metres of terminal space on three floors, 16 aircraft stands served by passenger boarding bridges and 20 remote apron stands. The project also includes the implementation of a widened and extended runway, with 10 km of taxiways capable of accommodating A380 size aircraft linking the runway to the terminal building and ensuring the fast and efficient movement of aircraft. This Public Private Partnership (PPP) and fast track Engineering, Procurement and Construction (EPC) project was completed in 30 months and is the first USGBC LEED GOLD Certified airport terminal outside of the USA and is also the first in the MENA region. The General Authority of Civil Aviation (GACA), as Grantor, has contracted with Tibah, as Investor, through a Build Operate and Transfer Agreement which is the first airport privatisation in Saudi Arabia. The Tibah Consortium, which comprises TAV Airports with Al Rajhi and Saudi Oger, appointed a Contractor Consortium comprising TAV Airports and ACC to design and construct Phase 1 facilities. The value of the contract was approximately USD 1.2 billion. The new terminal and airfield is built to the highest international standards and allows for an initial operating capacity of eight million passengers per year. The terminal is modular to allow for expansion in Phase 2 to suit the expected future increases in passenger and aircraft traffic, with facilities affirming PMIA's current and future role as a major gateway for scheduled passengers.

Source: Arabian Aerospace

Passenger traffic at Rafic Hariri International Airport rises by 6% in first half of 2015: Passenger activity at Rafic Hariri International Airport grew by over

6% in the first half of 2015 compared to the same period of 2014, according to official statistics from the airport.

The number of passengers in the first half of 2015 reached 3,111,695 compared to 2,920,856 for the same period of 2014.

According to a statement issued by the airport, the number of arrivals to Lebanon in the first half of 2015 increased by 6.5%, reaching 1,548,105. The number of departures registered an increase of 5.8% to reach 1,555,011.

The statement added that the number of commercial flights rose by 3.75%, to 30,835 with 15,422 arrival flights to Lebanon and 15,413 departure flights during this period.

Source: The Daily Star

Passenger traffic rises 17.2% at Abu Dhabi International Airport during the first half of 2015: Abu Dhabi Airports reported a 17.2% increase in passenger traffic at Abu Dhabi International Airport during the first half of 2015 (1st January to 30th June), as compared to the same period for 2014.

During this period, a total of 11,111,577 passengers passed through Abu Dhabi International Airport, compared with 9,481,744 in the equivalent period in 2014. The number of aircraft movements rose to 84,938, representing 15.0% growth compared with 73,862 aircraft movements reported in the first half 2014. Cargo activity in the first six months of 2015 comprised 414,203 tons handled, representing a 9.6% increase when compared to the first half of 2014. The month of June alone saw 1,848,080 passengers, an increase of 10.8% as compared with June 2014 (1,667,551 passengers).

Source: Abu Dhabi Airports

Dubai International traffic reaches 5.9 million passengers in June 2015: Dubai International welcomed 5.9 million passengers in June 2015 according to the monthly traffic report issued by operator Dubai Airports.

Passenger traffic during June increased 16.7% to 5,914,671, compared to 5,067,726 during the same month in 2014. The year to date traffic surged 10.4% to reach 38,299,291, compared to 34,676,090 during the first half of 2014.

Dubai International recorded total aircraft movements of 32,114, up 45.8% compared to 22,031 recorded during June 2014 when the airport was reduced to a single runway operation due to the runway refurbishment project. Year to date aircraft movements totaled 199,624, rising 16.9% from the 170,815 movements recorded during first half of 2014.

Freight volumes increased 17.2% to 217,896 compared to 185,842 tons recorded in June 2014. Year to date cargo totaled 1,232,861, up 1.7% compared to 1,212,444 during the first six months in 2014.

Source: Dubai Airports

New family area opened at DXB's Terminal 3: Dubai Airports has opened a new facility for families at Concourse B's Zen Garden. Located between Gates B7 and B8, the new family facility features a children's



area complete with creative play equipment, television screens featuring children's programming, and baby changing rooms for added convenience. The design of the area takes its inspiration from the Arabian Desert, with the topography of the floor similar to sand-dunes for children to walk around and traditional designs featured in all areas. There is even a climbing area and interactive games zone for kids who need to burn off any excess energy before the next flight.

In addition to the new family area, the main transfer area in Concourse B has also been expanded and refurbished to provide a more welcoming environment for passengers, with more seating, warmer colours, "green" living walls and better signage.

Source: Dubai Airports

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GLOBAL

ARAB

AVIATION



TRAFFIC - GLOBAL

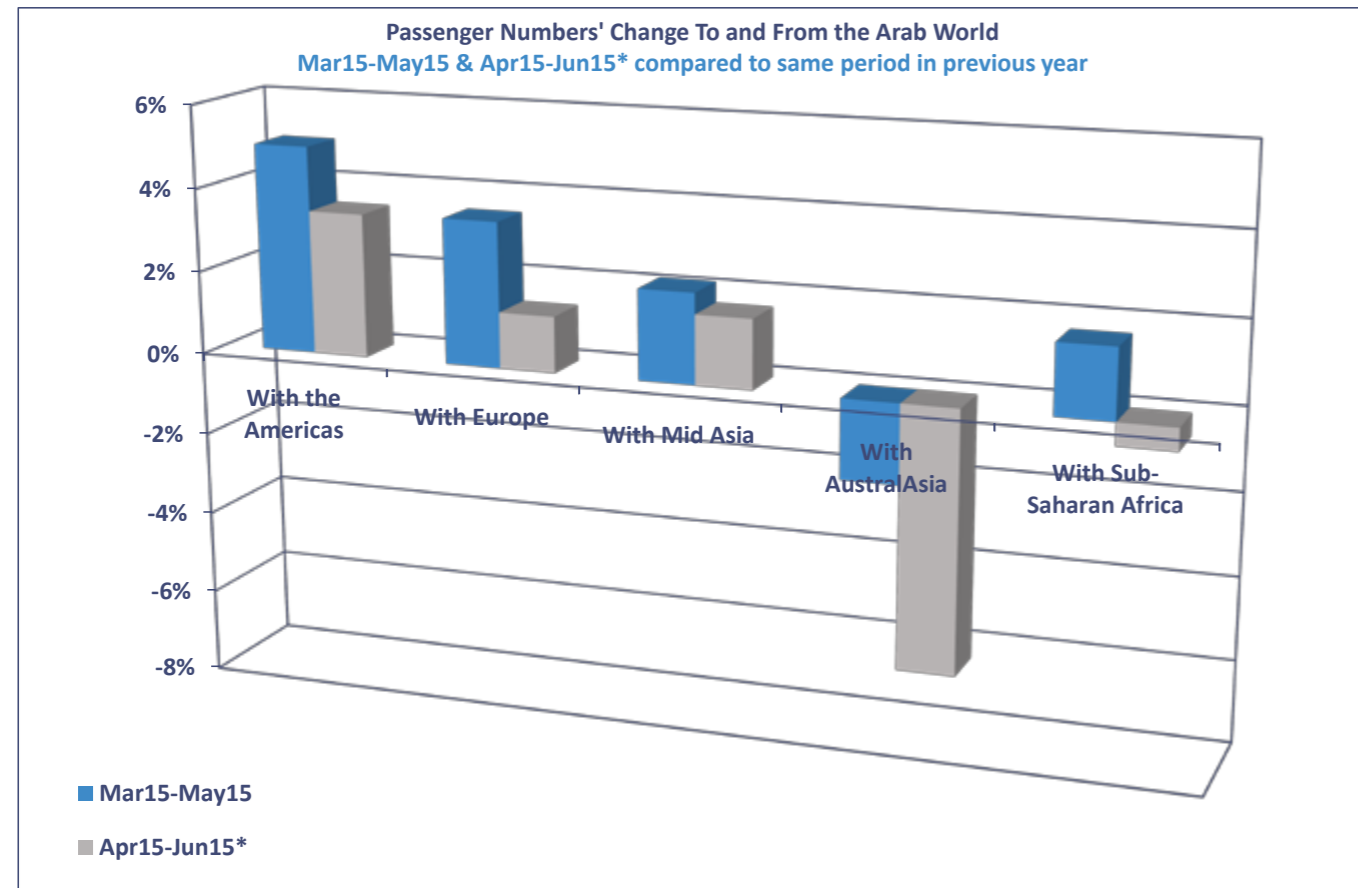
PASSENGER TRAFFIC

Passenger numbers on routes to and from the Arab world are estimated to have shrunk by (2.2%) in June 2015 compared to June 2014, following a growth of 2% in May 2015 over May 2014.

Traffic to and from the Arab world	June 15* over June 14
With the Americas	2.9%
With Europe	(3.7%)
With Mid Asia	1.9%
With Far East and Australasia	(10.6%)
With Sub Saharan Africa	(1.9%)

Source: AACO, IATA

*Estimated



Source: AACO, IATA

*Estimated

Passenger numbers to and from the Arab world market reported a 2.3% growth between March 15 & May 15 compared to the same period in previous year.

Passenger numbers to and from the Arab world market reported a 0.5% increase between April 15 & June 15* compared to the same period in previous year.



Source: AACO, IATA

*Estimated

ROUTES

Airline	From	To	Date	Weekly Freq.	Aircraft type
EK	Dubai	Tangier	24 Jul. 15	2x	A320
		Dusseldorf	N/A	N/A	A380
		Seattle	7 Jul. 15	7x to 14x	B777-200
		Madrid	1 Aug. 15	7x	A380
		Erbil	15 Aug. 15	4x	A330-200
		Mashhad	1 Sep. 15	5x	
		Bamako	25 Oct. 15	4x	A340-300
		Bangkok	1 Dec. 15	21x to 28x	B777-300 to A380
EK SkyCargo	Dubai	Erbil	15 Aug. 15	4x	A330-200
			N/A	N/A	B777



Airline	From	To	Date	Weekly Freq.	Aircraft type
EY	Abu Dhabi	Melbourne	1 Aug. 15	7x to 14x	B777-300
		Singapore		7x	B787-9
		Tehran	1 Oct. 15	7x to 10x	N/A
FZ	Dubai	Asmara	25 Oct. 15	4x	B737
QR	Doha	Zanzibar via Kili-manjaro	1 Jul. 15	5x	A320
		Zanzibar	1 Oct. 15	3x	
		Zanzibar via Kili-manjaro		4x	
		Sialkot	16 Jul. 15	4x	N/A
		Faisalabad	17 Jul. 15	3x	
		Manila	26 Oct. 15	8x to 14x	B777
QR Cargo		Djibouti	1 Aug. 15	?	A330F
TK	Istanbul	Dammam	13 Jul. 15	7x	N/A
		Erbil	20 Jul. 15	4x	
			16 Sep. 15	4x to 7x	
		Bahrain	22 Jul. 15	3x	B737-800
CX	Hong Kong	Riyadh	15 Oct. 15	5x to 4x	N/A
PK	Turbat	Abu Dhabi	27 Jul. 15	2x	ATR72
		Muscat	29 Jul. to 24 Oct. 15	7x to 14x	

Emirates launches A380 service to Dusseldorf: Emirates has expanded the network of destinations served by its A380 aircraft with the launch of the first A380 service into Dusseldorf, Germany. Dusseldorf is the third German city to welcome a regular Emirates Airbus A380 service.

Source: Arabian Aerospace.

Emirates increases service to Seattle with launch of second daily flight: Emirates announced the launch its second daily service from Dubai International Airport (DXB) to Seattle-Tacoma International Airport (SEA).

The new service began on 7 July and is operated by a Boeing 777-200LR.

Source: Emirates News Agency (WAM)

Emirates launches new A380 service to Madrid: Emirates' A380 route network has been extended even further with the launch of a daily A380 flight to Madrid on 1 August 2015, the 35th international A380 destination on Emirates' network.

Emirates is the first airline to offer a scheduled A380 service to Madrid which coincides with the five year anniversary of Emirates' Spanish operations. The new A380 flight will add 2,900 seats per week between Dubai and Madrid, bringing the total number of weekly seats to and from Spain to over 22,000. Emirates' A380 to Madrid offers 519 seats including 14 First Class private suites, 76 seats in Business Class and 429 Economy Class seats.

Emirates to launch services to Mashhad: Emirates announced that it will launch a new service to Mashhad, Iran from 1 September 2015, marking its second gateway into the country. Emirates will operate to Mashhad with five weekly services utilizing an Airbus A330-200 aircraft.

Emirates adds Bamako to its network from 25 October 2015: Emirates will add Bamako, the capital and largest city of Mali, to its global network from 25 October 2015.

Bamako will be linked to Emirates' current four times weekly service to Dakar, Senegal, which is operated by an Emirates Airbus A340-300 and offers 12 seats in First Class, 42 seats in Business Class and 213 seats in Economy Class.

In addition to passenger services, Emirates SkyCargo offers about 13 tons of cargo capacity per flight.

Emirates adds fourth daily A380 service to Bangkok: Emirates announced its fourth daily A380 service between Dubai and Bangkok with the up-gauge of its current services from 1 December 2015.

The up-gauge from its current Boeing 777-300ER aircraft will see an increase in capacity of 255 seats per flight and 3,570 seats per week to and from the Thai capital city.

Emirates' two-class A380 is capable of carrying 615 passengers across its business and economy cabins – accommodating 58 seats in Business Class and 557 seats in Economy Class.

Emirates to double flights to Lisbon: Emirates will start operating a second daily service to Lisbon, Portugal from 1 January 2016.

The new flight, operated by a Boeing 777-300ER will offer eight First Class Suites, 42 Business Class seats and 310 Economy Class seats.

Source: Albawaba

Etihad Airways operates second daily service between Melbourne and Abu Dhabi: The launch on 1 August 2015 of Etihad Airways' second daily non-stop service will connect Melbourne with more of the world's cities and create new opportunities for international commerce and trade.



The new service is operated by a three-class Boeing 777-300ER aircraft with eight seats in First Class, 40 in Business Class and 280 in Economy Class. It complements the airline's existing daily non-stop B777 flight between Melbourne and Abu Dhabi.

Ethiad Airways new B787-9 Dreamliner flights on Singapore route: Ethiad Airways has set a new benchmark for travel on the UAE-Singapore route with the start of daily Boeing 787-9 Dreamliner services from 1 August 2015. Ethiad Airways' Boeing 787-9 Dreamliner carries 235 passengers – eight in First Class, 28 in Business Class and 199 in Economy Class.

Ethiad increases Tehran service from October 2015: Ethiad is boosting operational frequencies on Abu Dhabi – Tehran route, with the introduction of new day-time (afternoon) hours service from Abu Dhabi. Overall service increases from 7 to 10 weekly, starting 1 October 2015.
Source: Airline Route

flydubai announces flights to Eritrea's capital, Asmara: flydubai has announced the addition of Eritrea to its African network. Direct flights between Dubai and the capital city of Asmara will commence on 25 October 2015 with 4 flights a week. flydubai's Business Class will be available on flights to and from Asmara.

Air Arabia Maroc has introduced its seventh route from Tangier (TNG): On 24 July Air Arabia Maroc began twice-weekly flights on the 3,103-kilometre route to Istanbul Sabiha Gökçen (SAW) using its A320s. No other carrier serves this route.
Source: Anna.Aero

Qatar Airways lands in Zanzibar: Qatar Airways launched its second new destination of 2015, touching down in the Spice Island of Zanzibar on 1 July 2015. Zanzibar is Qatar Airways' third route in Tanzania, following Dar-es-Salaam and Kilimanjaro. Qatar Airways will initially operate five weekly flights to Zanzibar via Kilimanjaro, and commencing 1 October 2015, Qatar Airways will offer an additional two weekly flights making it a daily operation. Out of the daily flights from October, passengers will be able to fly non-stop to Zanzibar three-times-a-week and on a linked flight via Kilimanjaro four-times-a-week. Qatar Airways is operating an Airbus A320 in a two-class configuration on the Zanzibar-Doha route, with 12 seats in Business Class and up to 132 seats in Economy.

Qatar Airways launches two new destinations in Pakistan: Qatar Airways launched two new destinations in Pakistan on 16 and 17 July – Sialkot and Faisalabad.

On 16 July 2015, Qatar Airways commenced four weekly passenger services to Sialkot where it already operates dedicated freighter services. A day later,

on 17 July 2015, Qatar Airways added Faisalabad to its Pakistan network with three flights a week.

Qatar Airways increases frequency on Doha-Manila route: Qatar Airways will be adding six extra flights per week between Doha and Manila starting from 26 October 2015, following an expanded Air Service Agreement signed between the State of Qatar and the Republic of Philippines. Qatar Airways is currently flying eight flights per week to Ninoy Aquino International Airport in Manila. With the increase in weekly flights, Qatar Airways will operate a full twice-daily service to Manila, in addition to its daily flights between Clark and Doha. The Doha – Manila route is operated by the Boeing 777 aircraft, featuring 24 Business Class seats and 356 seats in Economy Class.

Qatar Airways Cargo launches new freighter service to Djibouti: Qatar Airways Cargo launched a new freighter service to Djibouti on 1 August 2015, becoming the carrier's seventh dedicated African freighter destination. The weekly A330F service will satisfy increasing airfreight demand from customers in the Middle East, South Asia and Europe into East Africa with more than 170 tons of perishables.

Turkish Airlines opens new route to Dammam: Turkish Airlines has added Dammam, in Saudi Arabia, as its 22nd flight destination operated from Istanbul's second airport, the company announced on 13 July. The daily flights to the new destination started on 13 July 2015.
Source: The Saudi Gazette

Turkish Airlines inaugurates Erbil (Iraq) and Bahrain flights to be operated from/to Istanbul Sabiha Gökçen International Airport: Turkish Airlines added 2 flight destinations operated from/to Istanbul Sabiha Gökçen International Airport. Turkish Airlines added flights to Erbil (Iraq) as its 23th flight destination operated from/to Sabiha Gökçen International Airport. From 20 July 2015, roundtrip flights between Istanbul and Erbil are being operated 4 times per week. On the other hand, beginning from 16 September 2015, these flight times will be increased to 7 times per week. On 22 July, Turkish Airlines began flights to Bahrain from Istanbul Sabiha Gökçen. The route is being operated thrice-weekly using the airline's 737-800s.
Source: Turkish Airlines

Cathay Pacific Riyadh frequency changes from October 2015: Cathay Pacific from 15 October 2015 is adjusting Hong Kong – Riyadh operational frequencies, which will see Cathay Pacific operating 4 weekly flights, instead of 5.
Source: Airline Route

Pakistan International Airlines begins Turbat – Abu Dhabi service from late-July 2015: Pakistan International Airlines launched on 27 July new service from



Turbat to Abu Dhabi. This service is scheduled twice a week, using ATR72 aircraft.

Source: Airline Route

Pakistan International adds 2nd weekly Turbat – Muscat Service during summer season: Pakistan International Airlines launched 2nd weekly frequency on the Turbat – Muscat route, on board ATR72 aircraft. The new service was launched on 29 July 2015, scheduled until 24 October 2015.

Source: Airline Route

CAPACITY & DEMAND

Passenger Air Services to & from the Arab World - June 2015 - SRS Analyzer
AACO members increased the number of seats offered to and from the Arab world by 13.3%, while other airlines increased the number by 10.5% which resulted in a growth of 12.4% in the total number of offered seats to and from the Arab world.

Percentage of the Total Available Seats To and From the Arab World	
With Europe	29.7%
With Mid Asia	18.8%
With Australasia	10%
With the Americas	3.1%
With Sub Saharan Africa	4.5%

Source: AACO, SRS Analyzer

Capacity* of Top 10 Carriers (Arab World & Europe)			
Airline	ASKs (Million)	Departures	Seats
EK	7,869.9	3,850	1,584,205
QR	3,173.2	2,913	712,456
EY	2,117.1	1,624	424,620
TK	1,148.5	2,807	564,208
BA	722.9	717	161,012
SV	653.2	794	174,182
LH	618.0	912	180,285
AT	610.6	2,287	330,335
MS	553.9	1,286	208,358
AF	482.4	1,079	191,412
Grand Total	26,971.7	40,100	8,373,504

* Includes scheduled capacity and not actual flown capacity

Source: AACO, SRS Analyzer

Capacity* of Top 10 Carriers (Arab World & Australasia)			
Airline	ASKs (Million)	Departures	Seats
EK	7,493.6	2,574	1,075,886
QR	3,524.4	1,764	524,658
EY	2,747.7	1,252	370,779
SV	985.7	392	131,039
QF	639.2	120	54,000
CX	425.3	220	68,420
5J	404.8	127	55,372
GA	362.2	155	45,721
PR	349.3	160	48,320
WY	314.4	239	59,608
Grand Total	19,684.9	8,329	2,813,194

* Includes scheduled capacity and not actual flown capacity

Source: AACO, SRS Analyzer

Capacity* of Top 10 Carriers (Arab World & Mid Asia)			
Airline	ASKs (Million)	Departures	Seats
EK	2,411.5	3,006	1,041,290
QR	1,208.4	2,014	440,986
9W	1,045.9	2,519	421,402
SV	1,003.9	967	289,670
G9	888.4	2,277	368,874
EY	871.1	2,080	344,662
FZ	775.6	1,823	344,547
AI	682.3	1,192	238,682
IX	628.9	1,312	236,160
WY	487.3	1,444	220,504
Grand Total	13,449.8	26,000	5,292,620

* Includes scheduled capacity and not actual flown capacity

Source: AACO, SRS Analyzer



Capacity* of Top 10 Carriers (Arab World & Sub Saharan Africa)			
Airline	ASKs (Million)	Departures	Seats
EK	2,797.2	1,420	516,840
QR	430.8	544	97,056
AT	430.1	952	141,621
MS	296.5	479	81,628
ET	276.1	778	131,727
EY	207.6	281	48,343
SV	96.0	118	32,430
FZ	95.4	168	31,752
KQ	83.7	169	26,610
SA	83.6	60	13,320
Grand Total	5,283.4	5,770	1,261,559

* Includes scheduled capacity and not actual flown capacity

Source: AACO, SRS Analyzer

Capacity* of Top 10 Carriers (Arab World & the Americas)			
Airline	ASKs (Million)	Departures	Seats
EK	4,232.3	806	354,054
QR	1,697.1	488	145,696
EY	1,241.0	350	104,846
SV	577.8	172	52,392
9W	548.3	120	45,360
RJ	321.2	124	33,506
MS	302.7	96	33,216
UA	283.5	94	25,568
AT	221.0	132	37,182
DL	197.4	60	16,140
Grand Total	9,760.7	2,510	865,592

* Includes scheduled capacity and not actual flown capacity

Source: AACO, SRS Analyzer

TOURISM

Arab tourism to Egypt continues to experience steady increase in the first five months of 2015: May 2015 statistics for tourist arrivals in Egypt indicate a steady increase in the number of tourists compared with the same period in 2014. The number of visitors who traveled to Egypt in May 2015 increased by 16.5% from the number of visitors in May 2014. In a similar trend, the number of Arab tourists who visited Egypt in May 2015 also increased by 23.1% from the number of Arab tourists in May 2014.

These statistics demonstrate the positive impact of recently launched campaigns that aim to attract more tourists from all over the world to Egypt. This increase in visitors is in line with the objectives of the Ministry of Tourism's "Masr Qariba" ("Egypt is close") campaign which specifically targets Arab tourists from Saudi Arabia, UAE and Kuwait. Both the Ministry and the Authority are ramping up efforts prior to the launch of their forthcoming global advertising and publicity campaign which will focus on cultural tourism in the country. Statistics reflect an increase in the number of Emirati tourists by 48.3% during the first five months of 2015 compared with the same period in 2014. In May 2015, the number of Emirati tourists who visited Egypt increased by 43.5% compared to May 2014.

Statistics also demonstrate an increase in the number of Saudi tourists by 67.2% during the first five months of 2015 compared with the same period last year. In May 2015, the number of Saudi tourists who visited Egypt increased by 58.2% compared to May 2014. Moreover, Saudi Arabia has been ranked fourth in terms of the number of tourists and nights spent in Egypt during May 2015. In addition, the Saudi Arabia tourists who stayed in Egypt's hotels increased by 53.7% in May 2015 compared to same period in 2014.

Furthermore, the number of Kuwaiti tourists increased by 48.6% in the first five months of 2015 compared with the same period in 2014. In May 2015, the number of Kuwaiti tourists who visited Egypt increased by 74.4% compared to May 2014. Moreover, Kuwait is ranked ninth in terms of the number of tourists and nights spent in Egypt during May 2015.

Source: Ministry of Tourism – Egypt

More than 600,000 tourists visit Oman till April 2015: The Khareef season, which has started in Salalah, has already seen a large number of visitors heading to the south.

According to the tourism indicators issued by the National Centre for Statistics and Information (NCSI), 618,000 tourists visited Oman until the end of April 2015.

GCC visitors topped the list with 71,923 tourists followed by 24,452 Indians, 14,230 British nationals, and 8,051 Germans arriving in the Sultanate.

Source: Times of Oman

Rise in visitors from Asia and Europe boosts Oman's tourism in 2014: Statistics from the Ministry of Tourism (MoT) show that GCC is the largest source



market for tourist arrivals in the sultanate. However, the rate at which tourists have been arriving from Asia and Europe outpaces that from the GCC.

Overall, the number of tourists to Oman increased 7% to a record 2.098 million in 2014, compared to 1.961 million tourists in 2013.

Tourist arrivals from GCC grew by 4.9% in 2014 over 2013 with 849,456 visitors, while the rate of increase for those arriving from Asia was 9.1% and Europe 8.5%, with visitor numbers amounting to 474,653 and 403,297 from those respective regions.

In terms of percentage, GCC visitors form the largest group with 42.5% of the total visitors, followed by Asians (23.7%) and Europeans (20.2%).

MoT said that apart from developing the 2015-40 tourism strategy, it has been planning and implementing several projects to boost tourism in the sultanate.

Source: Muscat Daily

Qatar sees increase in foreign tourist arrivals: There has been a 7% increase in the number of foreign visitors received in Qatar in the first half of 2015 compared to the same period in 2014, according to a report issued by the Qatar Tourism Authority (QTA).

The “Mid-Year Tourism Performance Report for 2015” showed an expanding tourist accommodation sector and confirms indications that Qatar is on the path to meeting a milestone of 3 million visitors by the end of 2015 and well on its way to reaching a targeted 7 million visitors by 2030.

Arrivals from the GCC, Qatar’s largest source market, grew substantially in the first six months of 2015, increasing by 16% compared to the same period in 2014. The growth was primarily dominated by an increase in visitor arrivals from Saudi Arabia, which grew by 25% in the first six months of 2015 compared to the same period in 2014.

Most of this growth took place in March when visitor arrivals grew by 82% compared to March 2014.

Visitor arrivals from the UAE also grew during the first half of 2015 (by 7%) while arrivals from Bahrain, Kuwait, and Oman essentially remained unchanged. The largest growth in other primary markets, outside of the GCC, included arrivals from France (up 8%), China (up 7%) and the USA (up 6%).

Source: The Saudi Gazette

Etihad Airways signs deal to promote Thailand: A USD 1.25 million agreement to increase tourism to Thailand has been signed by Etihad Airways.

Etihad Airways and the Tourism Authority of Thailand (TAT) will jointly promote travel to the country from the United Arab Emirates, UK, Ireland, Belgium, France, Germany, Italy, Spain, Switzerland, South Africa, Iran and Kuwait. TAT has set a target of 28 million international visitors in 2015 generating an estimated USD 41 billion.

Source: Travel Weekly

UAE and Portugal sign MoU to increase bilateral tourism: Mr. Mohammed Khamis bin Hareb Al Muhairi, Director-General of the National Council for

Tourism and Antiquities has affirmed the importance of the Memorandum of Understanding (MoU) signed in Lisbon between the UAE and the Republic of Portugal to promote and encourage cooperation between the two countries in the field of tourism.

The MoU was signed by Mr. Al Muhairi in the presence of H.H. Sheikh Abdullah bin Zayed Al Nahyan, UAE Foreign Minister.

The MoU aims to strengthen friendly relations between the two countries through increasing bilateral cooperation in the field of tourism, in recognition of the importance of tourism in promoting economic development, mutual understanding and goodwill, as well as reinforcing ties between people.

Source: Emirates News Agency (WAM)

UNWTO calls for higher financing for tourism in development cooperation:

Despite its wide-reaching socio-economic impacts, tourism still receives limited attention as a tool for development. On the occasion of the Third International Conference on Financing for Development (Addis Ababa, Ethiopia, 13-16 July), UNWTO called for higher support for tourism in international financing for development flows to maximize the sector’s contribution to sustainable development across the globe.

Tourism’s underrepresentation in international financing for development flows remains a critical hurdle to overcome in order to fully deploy its development potential. Despite being a high impact economic activity, a major job generator and key export sector accounting for 6% of total world trade, tourism receives only 0.78% of the total Aid for Trade (AfT) disbursements and a mere 0.097% of the total Official Development Assistance (ODA).

Tourism’s cross-cutting nature and multiple links to other economic sectors positions it as an effective multiplier in global development strategies as tourism often provides one of the few competitive options for developing countries to take part in the global economy. The sector is crucial for LDCs – in 2013, the 49 Least Developed Countries (LDCs) countries received 24 million international overnight visitors and earned USD 18 billion from international tourism. This represented 8% of total exports of goods and services of LDCs, and 12% for the non-oil exporters among them. Tourism was in fact one of the main contributors behind the graduation of Botswana, The Maldives and Cabo Verde from their previous LDC status.

Over recent years, tourism’s ability and potential to drive sustainable development has been increasingly recognized – tourism is identified by half of the world’s LDCs as a priority instrument for poverty reduction and is one of the six initial programmes of the 10-Year Framework of Programmes on Sustainable Consumption and Production Patterns (10YFP) designed to accelerate the shift towards sustainable consumption and production worldwide – yet the levels of financing for development in tourism are still comparatively low.

Source: UNWTO

International tourist arrivals up 4% in the first four months of 2015: International tourism demand continued to be robust between January and April



2015 with tourist arrivals increasing 4% worldwide according to the latest UNWTO World Tourism Barometer. Almost all regions enjoyed strong growth. Prospects for the May-August period remain upbeat, with close to 500 million tourists expected to travel abroad during these four months.

Destinations worldwide received some 332 million international tourists (overnight visitors) between January and April 2015, 16 million more than the same period last year, corresponding to an increase of 4%.

This result follows an increase of 4.3% in 2014 and consolidates the upwards trend of international tourism in recent years (+4.5% international tourist arrivals a year on average since 2010).

By region, the Americas (+6%) led growth, followed by Europe, Asia and the Pacific and the Middle East, all recording 4% to 5% more arrivals. By subregion, Oceania and South America boasted the strongest increase (both +8%), followed by the Caribbean and Central and Eastern Europe (both +7%), the latter rebounding from last year's decline. In Africa, demand weakened in 2014 after years of solid growth, affected mainly by the Ebola outbreak among other challenges. Limited data currently available for January-April 2015 points to a 6% decline, as African destinations struggle to recover from the misperceptions affecting the continent.

In the Americas (+6%) all four subregions continued to enjoy significant growth in January-April 2015, led by South America (+8%) and the Caribbean (+7%). Strong outbound demand from the United States fuelled results as 20 million US tourists travelled abroad through April, 7% more than during the same period in 2014.

Asia and the Pacific (+4%) consolidated its growth of recent years, with Oceania (+8%) and North-East Asia (+5%) in the lead. South-East Asia (+3%) recorded moderate results this four-month period as the rebound in Thailand (+25%) was offset by declines in other destinations.

Europe enjoyed continued strength with international tourist arrivals growing by 5% through April. Arrivals in Central and Eastern Europe increased by 7%, rebounding on the poor results of 2014 following the conflict in Ukraine and the slowdown of the Russian economy. Southern Mediterranean Europe (+5%) maintained strong growth, though for many destinations these are low season months. Western Europe and Northern Europe both enjoyed a solid 4% increase in arrivals, partly due to good results in traditional winter sports destinations.

International tourist arrivals in the Middle East are estimated to be up by 4% through April, further continuing the region's recovery which started in 2014 after three consecutive years of declines. Africa's international tourist numbers, on the other hand, declined by an estimated 6% as a consequence of the decrease in arrivals to North Africa (-7%) as well as to sub-Saharan Africa (-5%). Figures for both Africa and the Middle East should be read with caution, as they are based on limited available data for these regions.

Close to 500 million tourists are estimated to travel abroad between May and August 2015, the Northern Hemisphere holiday peak season, a total that accounts for some 41% of all international tourist arrivals registered in a year.

According to the latest results of the UNWTO Tourism Confidence Index, prospects for this period continue to be bullish and are the highest for this period since the pre-crisis year 2007. The sentiment is positive among all regions and areas of activity.

Business intelligence tool ForwardKeys also shows healthy growth in international air travel reservations for May-August 2015. Overall bookings are up 5% thanks to strong demand for domestic air travel (+7%) and continued growth in international travel (+4%). By region, air reservations increased most in Asia and the Pacific, the Americas and Europe, while reservations to and from Africa and the Middle East are weaker.

According to the forecast issued by UNWTO in January 2015, international tourist arrivals are expected to increase by 3% to 4% for the full year 2015, in line with UNWTO's long-term forecast of 3.8% a year for the period 2010 to 2020.

Source: UNWTO

Key Figures for MENA and other regions extracted from the Barometer:

International Tourist Arrivals (World, North Africa & Middle East regions)									
	Full Year					Share	Percentage Change		
	2010	2011	2012	2013	2014*		2014*	13/12	14*/13
	(million)					(%)			YTD
World	949	997	1,038	1,087	1,133	100	4.7	4.3	4.4
North Africa	18.8	17.1	18.5	19.6	19.8	1.7	6	0.9	(7.4)
Middle East	54.7	52.8	49.8	48.2	51.1	4.5	(2.7)	5.4	4.2

Source: World Tourism Organization (UNWTO) ©

*estimated

Outlook of International Tourists						
	2011	2012	2013	2014	2015*	2015*
	real change					projection (issued Jan) between
	full year				Jan-Apr	
World	5.1%	4.2%	4.7%	4.3%	4.4	3% and 4%
Africa	0%	4.8%	4.7%	2.6%	(5.6%)	3% and 5%
Middle East	(3.5%)	(5.7%)	(2.7%)	5.4%	4.2%	2% and 5%
Europe	6.4%	3.9%	4.9%	2.7%	4.9%	3% and 4%
Asia and the Pacific	6.5%	6.9%	6.8%	5.4%	4.4%	4% and 5%
Americas	3.6%	4.5%	3.1%	8%	6%	4% and 5%

Source: World Tourism Organization (UNWTO) ©

*estimated



International Tourist Arrivals by (sub)region - selected countries & territories					
	2012	2013	2014*	13/12	14*/13
	Full Year (1,000)			Change (%)	
North Africa	18,534	19,639	19,819	6	0.9
Algeria	2,634	2,733	-	3.7	-
Morocco	9,375	10,046	10,282	7.2	2.4
Sudan	575	591	-	2.9	-
Tunisia	5,950	6,269	6,069	5.3	(3.2)
Middle East	49,794	48,441	51,078	(2.7)	5.4
Bahrain	1,014	1,069	-	5.4	-
Egypt	11,196	9,174	9,628	(18.1)	5
Iraq	1,111	892	-	(19.7)	-
Jordan	4,162	3,945	3,990	(5.2)	1.1
Kuwait	300	307	-	2	-
Lebanon	1,366	1,274	1,355	(6.7)	6.3
Oman	1,241	1,392	1,519	12.2	9.1
Palestine	490	545	556	11.3	1.9
Qatar	2,346	2,611	2,826	11.3	8.2
Saudi Arabia	14,276	13,380	15,098	(6.3)	12.8
Syria	-	-	-	-	-
UAE⁽¹⁾	8,977	9,990	-	11.3	-
Yemen	874	990	-	13.3	-

(1) Dubai Only

*estimated

Source: World Tourism Organization (UNWTO) ©

COLLABORATION

Qatar Airways and Royal Jordanian enhance ties with new codeshare agreement: oneworld partners Qatar Airways and Royal Jordanian have further enhanced their ties by launching a new codeshare agreement that is set to further expand travel opportunities for the customers of both airlines. Through the new agreement which will be activated as of 6 August 2015, passengers travelling between Amman and Doha on both Royal Jordanian and Qatar Airways will benefit from the same airline code and level of services from these oneworld partners. Members of the airlines' frequent flyer programs will also be able to collect points on each other's flights, with this initial route paving the way for additional code share expansions in the near future between the airlines across destinations in the United States and Asia.

Private Air Saudi Arabia acquires 30% of Saudia Private Aviation: Saudia Private Aviation (SPA), a Saudia Airlines subsidiary, and Private Air Saudi Arabia

signed a strategic agreement which will see the latter acquiring 30% in SPA. The agreement also aims at conducting a restructuring plan for SPA. The main targets of the plan are to increase and renovate the fleet, aircraft leasing, aircraft management, providing ground services and maintenance for business jets, and other services.

SAFETY & SECURITY

Dubai Airport Security seizes more than 34,000 items in 2015: Dubai Airport Security seized 34,032 items that are prohibited on aeroplanes during the first half of 2015.

First Lieutenant Mr. Waleed Ali Ganem, an official at the data-entry unit at Dubai Police's Airport Security, said items seized included sharp objects such as knives, scissors, martial arts weapons, sports gear and screwdrivers, as well as liquids and compressed liquids.

He said all these items are not allowed on the plane and hence not allowed to be in the passenger's luggage.

Source: Gulf News

ENVIRONMENT

Abu Dhabi International Airport renews its commitment to help fight climate change: Abu Dhabi International Airport has again earned the accreditation level of 'mapping' from ACI Airport Carbon Accreditation for the third time, in recognition of its efforts to manage carbon dioxide emissions.

In 2011, AUH was the first airport outside of Europe to be ACI Airport Carbon Accredited, and in 2013 the airport renewed its submission to maintain its mapping level accreditation within the program.

In 2015, Abu Dhabi Airports initiated its third application to the programme by mapping emissions sources within the direct operational boundaries of Abu Dhabi International Airport, as defined by the programme, calculating the volume of annual carbon emissions and compiling a carbon footprint report. Abu Dhabi International Airport's carbon footprint was then verified by an independent party in accordance with ISO14064 (Greenhouse Gas Accounting). The verified airport footprint forms the baseline measure to which future activities and reduction targets will be aligned.

Source: Abu Dhabi Airports



REGULATORY TONE

ICAO Council adopts core principles on consumer protection and new Long-Term Vision for Air Transport Liberalization: The governing Council of the International Civil Aviation Organization (ICAO) has established new global core principles on air transport consumer protection. The principles cover three phases of a customer's experience: before, during and after travel, and will now be considered by ICAO's 191 Member States when they develop or review their applicable national regimes.

Prior to travelling, the ICAO core principles recommend that passengers should benefit from sufficient levels of advance information and customer guidance, given the wide variety of air transport products in the market and associated legal and other protections which may apply. Product and price transparency is also recommended as a basic customer right.

During their travel, the ICAO core principles call for passengers to be provided regular updates on any special circumstances or service disruptions which arise, as well as due attention in cases of a service disruption. This could include rerouting, refund, care, and/or compensation. The core principles also call on airlines and other stakeholders to have planning in place for situations of massive disruptions characterized by multiple flight cancellations, and reiterate the fundamental right to fair access for persons with disabilities.

After travelling, the ICAO core principles stipulate efficient complaint handling procedures be established that are clearly communicated to customers.

The decision on the new core principles was made during the ICAO Council's most recent (205th) Session. Also adopted on the occasion was a new ICAO "Long-term Vision for International Air Transport Liberalization", which will serve as a reference point and aspirational indicator for States as they pursue related policy approaches.

Source: ICAO

US Senate backs Ex-Im Bank renewal: The US Senate has voted to advance legislation that would revive the federal Export-Import Bank, whose charter expired on 30 June and was not renewed by Congress.

By a vote of 67-26, the Senate limited debate on a measure that would enable the federal credit agency to function until September 30, 2019. Sixty votes of support were needed to keep the initiative alive.

The vote demonstrated the Senate's strong backing for bringing Ex-Im back to life, but its future remains in doubt.

The Republican-controlled Senate still must vote on whether to attach the measure to revive the bank, which helps US exporters, to an unrelated bill on highway and mass transit funding.

Even if that occurs, it is not clear whether the House of Representatives would embrace the bill, with its controversial Ex-Im provision.

Source: Reuters

The European Commission approves acquisition of Aer Lingus by IAG, subject to conditions: The European Commission has cleared under the EU Merger Regulation the proposed acquisition of Irish airline Aer Lingus by International Consolidated Airlines Group (IAG). IAG is the holding company of British Airways, Iberia and Vueling. The clearance is conditional upon commitments offered by the parties to address the Commission's concerns regarding the transaction as notified.

The Commission had concerns that the merged entity would have faced insufficient competition on several routes. The Commission also found that the merged entity would have prevented Aer Lingus from continuing to provide traffic to the long-haul flights of competing airlines on several routes.

The clearance decision is conditional upon the following commitments, which address the Commission's concerns:

- the release of five daily slot pairs at London-Gatwick airport to facilitate the entry of competing airlines on routes from London to both Dublin and Belfast; and
- Aer Lingus continuing to carry connecting passengers to use the long-haul flights of competing airlines out of London-Heathrow, London-Gatwick, Manchester, Amsterdam, Shannon and Dublin.

Source: European Commission

The European Commission refers France to Court for failure to recover incompatible aid from airlines: The European Commission has referred France to the European Court of Justice for failing to recover incompatible aid received by Ryanair and its subsidiary Airport Marketing Services (AMS) for using Pau, Nîmes and Angoulême airports, as well as Transavia for using Pau airport. The Commission decisions of 23 July 2014 required France to recover close to €10 million in total of incompatible state aid from the airlines. This is because through various contractual and marketing arrangements with the airports, the airlines paid less than the additional costs linked to their presence in the airport. The airlines had therefore benefitted from an undue economic advantage, which has to be recovered to remedy the resulting distortion of competition.

In order to ensure its state aid decisions are fully implemented the Commission has therefore decided to refer France to the European Court of Justice.

Source: European Commission

ECA calls on EASA to prioritise safety in new UAV regulations: The European Cockpit Association (ECA) has called for regulations on unmanned air vehicles proposed by EASA to focus on the safety of people and manned aviation, and not the rights of recreational operators to fly such aircraft.

First outlined in March 2015, the safety authority's proposal suggests that the operation of UAVs in civil airspace be proportionate to the risk each poses, and recommends they be divided into three categories – open, specific and certified – that take into consideration the variety of types and operations.

According to the proposed regulations, those aircraft categorised as "open"



would not require authorisation from an aviation authority, but would need to stay within defined boundaries.

While the ECA acknowledges that UAVs have potential benefits, it notes that it is “absolutely critical that the technology is introduced safely, in particular with regard to existing manned aviation”.

The ECA proposes a number of mandated requirements for “open” UAVs, including: a maximum distance from the pilot of 500m (1,640ft) horizontally and 164ft in height; automatic avoidance of restricted areas; automatic recovery; a 500g weight limit; speed limitations; visibility standards for recognition and avoidance; and marking and registration of the UAV.

It adds that a UAV should be obliged to avoid manned aircraft; be operated within visual line of sight and not near third parties without consent; and stay away from manned aircraft sites. Pilots should also be sufficiently trained, and the UAVs that fall into the open category should only be operated for recreational purposes, says the ECA. This would leave the specific and certificated categories for commercial flight.

A draft regulatory framework is to be presented to the European Commission by EASA by the end of 2015. This will be followed soon after by the safety authority’s presentation of a final regulatory proposal for the open category.

Source: Flightglobal

Canada concludes new air transport agreements with Nigeria, Mali and

Oman: The Honourable Lisa Raitt, Minister of Transport announced on 21 July 2015 new air transport agreements with Nigeria, Mali and Oman, which will allow Canadian airlines to better serve passengers travelling between Canada and these countries.

Reached under Canada’s Blue Sky policy, which encourages long-term, sustainable competition and the development of international air services, the first-time, code-sharing agreements will make travel to and from Nigeria, Mali and Oman easier and more convenient. Code-sharing occurs when an air carrier sells seats on a flight operated by another carrier, allowing it to expand its network and product offerings.

The new rights under these agreements are available for use by airlines immediately.

Source: Government of Canada

The United States signs Open Skies agreement with Ukraine: Under Secretary for Economic Growth, Energy, and the Environment Mrs. Catherine A. Novelli and Ukrainian Infrastructure Minister H.E. Mr. Andriy Pyvovarsky signed an Open Skies agreement in the Treaty Room at the U.S. Department of State. This agreement strengthens bilateral economic ties and facilitates the growth of civil aviation between the United States and Ukraine.

Source: US Department of State

FAA proposes civil penalties against several US enterprises: The FAA proposed the following civil penalties on several US enterprises:

- USD 420,000 civil penalty against Avion Research Inc. of Cupertino, Calif., for allegedly producing and advertising articles that weren’t authorized for installation on certificated aircraft.
- USD 320,000 civil penalty against SkyWest Airlines of St. George, Utah, for allegedly operating an aircraft that was not in compliance with federal aviation regulations.
- USD 55,000 civil penalty against MayaAir, LLC of Telluride, Colo., for allegedly conducting commercial operations with an unauthorized aircraft.
- USD 173,100 civil penalty against Eaton Corporation Aerospace Operations of Irvine, Calif., for allegedly violating drug and alcohol testing regulations.

Source: FAA



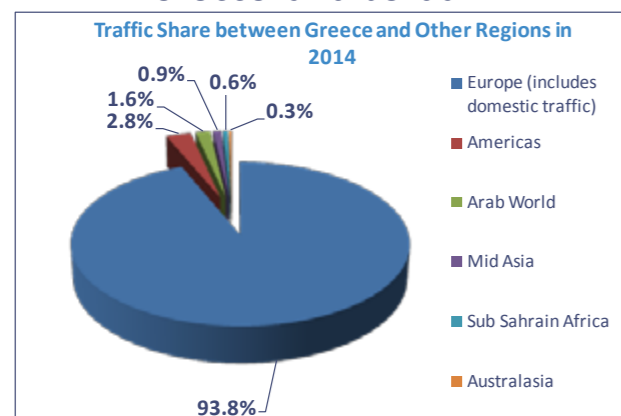
AN AVIATION MARKET IN FOCUS: GREECE

Hellenic Republic

- **Population:** 10.8 million
- **Land area:** 131,957 km²
- **Number of passengers in 2014:** more than 25.43 million passengers were handled by Greek airports.
- **Number of airports:** 15 international airports and more than 20 national airports
- **Greek-based airlines:** Aegean Airlines, Astra Airlines, Bluebird Airways, El-linair, and Hermes Airlines.

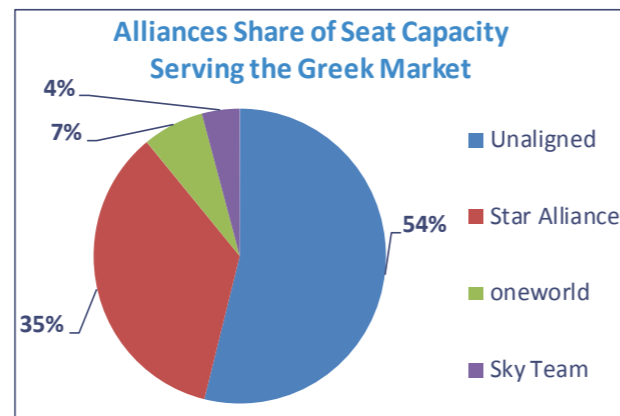
Aviation Policy:

- The Hellenic Civil Aviation Authority (HCAA) is a department of the Greek Government. HCAA is involved in Air Traffic Control, aeronautical communications, airport operations, aircraft registration and inspection, licensing of civil air operators and personnel certification.
- Greece enjoys an open market in the EEA; and benefits from comprehensive agreements signed between the EU and third countries such as Morocco and Jordan.



Source: AACO, IATA

June 2015



Source: AACO, FlightMaps Analytics June 2015

The Greek aviation market links 189 cities worldwide (click on image for detailed view)



Source: AACO, FlightMaps Analytics

June 2015

The Greek domestic aviation in June 2015

The city pairs to the right accounted for the total seat capacity scheduled within Greece in June 2015.



Source: AACO, FlightMaps Analytics

Route	Seat Capacity*
Athens - Thessaloniki	164,889
Athens - Thira	108,103
Athens - Irakleion	79,187
Athens - Chania	70,164
Athens - Rhodes	63,486
Athens - Mykonos	57,384
Athens - Kerkyra	28,242
Athens - Mytilini	23,892
Athens - Alexandroupolis	18,720
Chania - Thessaloniki	18,396

Source: AACO, FlightMaps Analytics

* This includes seat capacity in both directions

Airline	Seat Capacity
Aegean Airlines (A3)	1,915,926
Ryanair (FR)	656,586
easyJet (U2)	317,376
Olympic Air (OA)	304,080
TUIfly (X3)	184,653
Condor Flugdienst (DE)	175,072
Smart Wings (QS)	173,412
airberlin (AB)	153,352
Transavia (HV)	85,846
NIKI (HG)	84,492

Source: AACO, FlightMaps Analytics

Top 10 airlines operating by seat capacity to and from Ireland in June 2015

The top 10 airlines on the left offered almost 4 million seats (70% of the scheduled seat capacity) to and from Greece in June 2015.

Route	Seat Capacity*
Athens - London	122,738
Athens - Rome	97,200
Athens - Paris	96,495
Athens - Istanbul	92,607
Athens - Larnaca	70,152
Athens - Munich	53,430
Athens - Frankfurt	47,700
Athens - Zurich	46,768
Athens - Milan	43,764
Athens - Brussels	39,340

Source: AACO, FlightMaps Analytics

* This includes seat capacity in both directions



WORLD NEWS

IATA Figures -- Passenger demand remains strong in June: The International Air Transport Association (IATA) announced global passenger traffic results (revenue passenger kilometers or RPKs) for June showing a 5.7% increase in demand compared to June 2014. This was a slowdown compared to the 6.9% year-over-year growth recorded in May, in part owing to the timing of Ramadan, which depressed travel demand in the Middle East. June capacity (available seat kilometers or ASKs) climbed 6.0%, and load factor dipped 0.2 percentage points to 81.1%.

June 2015 vs. June 2014	RPK Growth	ASK Growth	PLF
International	5.3%	6.0%	80.4
Domestic	6.5%	6.0%	82.2
Total Market	5.7%	6.0%	81.1

YTD 2015 vs. YTD 2014	RPK Growth	ASK Growth	PLF
International	6.3%	6.2%	78.6
Domestic	6.2%	5.6%	80.8
Total Market	6.3%	5.9%	79.4

International passenger markets

June international passenger demand rose 5.3% compared to June 2014. Airlines in all regions except Africa recorded growth although there was wide variation between regions. Capacity climbed 6.0% pushing down load factor 0.5 percentage points to 80.4%.

- **Asia-Pacific airlines'** June traffic rose 6.8% compared to the year-ago period, which was down from a 9.3% rise recorded in May. Capacity climbed 5.8% and load factor increased 0.7 percentage points to 78.1%. Latest data show that trade activity to/from Emerging Asia is down 8% compared to the end of 2014, while China's manufacturing sector has been struggling in recent months, accompanied by weakness in export orders, according to the financial data firm Markit.
- **European carriers** saw demand climb 4.1% in June versus June 2014, which was below the 5.7% rise in traffic in May. Although business activity indicators suggest that the region's economic recovery is on track, consumer sentiment has been hampered by events in Greece including the potential consequences of the country exiting the Eurozone. Capacity rose 3.5% and load factor climbed 0.4 percentage points to 84.0%
- **North American airlines** experienced a 2.7% increase in traffic, which was above the 2% increase recorded in May. Capacity rose 2.8% and load factor slipped 0.1 percentage points to 84.9%, which still was the highest among the regions. While it is expected that the US had better economic performance in the second quarter than the first quarter, the strengthening dol-

lar is likely to continue to put pressure on international leisure travel to the US.

- **Middle East carriers'** June demand climbed 10.5% but this was eclipsed by a 19.5% jump in capacity that caused load factor to plunge 5.7 percentage points to 74.3%. Although June traffic growth was slower than in May (14%), this was partly owing to the timing of Ramadan, which started in June this year but occurred mostly in July in 2014. The holy month tends to subdue demand for air travel.
- **Latin American airlines** had a 5.9% rise in traffic compared to June 2014. Capacity rose 5.8%, causing load factor to edge up 0.1 percentage points to 79.6%. Regional trade volumes showed strong improvement during the first half of 2015, providing a boost to business-related international travel despite weakness in Brazil and Argentina.
- **African airlines'** traffic fell 2.0% in June year-to-year, due to negative economic developments in parts of the continent including Nigeria, which relies heavily on oil revenues. Capacity slipped 1.7% and load factor dipped 0.2 percentage points to 67.1%.

Source: IATA

OUR

PARTNER

AIRLINES



LATEST NEWS

IAG releases July 2015 traffic statistics: Group traffic in July, measured in RPK, increased by 9.4% versus July 2014; Group capacity measured in ASK rose by 5.5%. Group premium traffic for the month of July increased by 8.7% compared to the previous year.

Strategic Developments:

On 1 July, British Airways consolidated its Heathrow flights into two terminals (Terminals 5 and 3) following the closure of Terminal 1 on 30 June.

On 5 August, IAG Cargo announced that it has expanded significantly its freighter partnership with Qatar Airways, which now extends to nine routes.

Six months results announcement: International Consolidated Airlines Group (IAG) presented Group consolidated results for the six months to 30 June 2015.

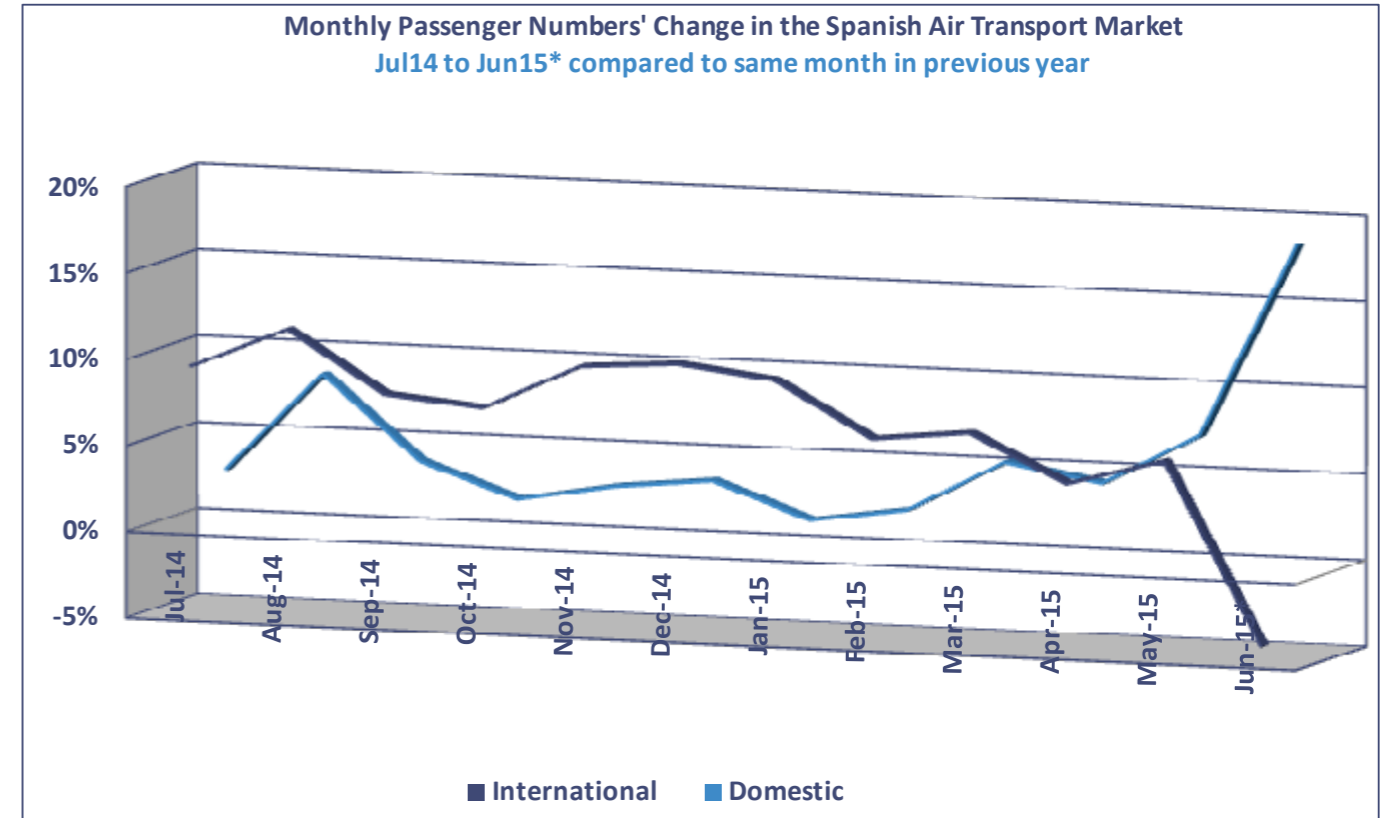
IAG period highlights on results:

- Second quarter operating profit €530 million (2014: operating profit of €380 million)
- Revenue for the quarter up 11.2% to €5,656 million
- Passenger unit revenue for the quarter up 5% and down 6.6% at constant currency
- Fuel unit costs for the quarter up 3%, down 12% at constant currency
- Non-fuel unit costs for the quarter up 3.2%, down 6.9% at constant currency
- Operating profit for the half year €555 million (2014: operating profit €230 million), up 141%
- Cash of €6,421 million at 30 June 2015 was up €1,477 million on 2014 year end
- Adjusted gearing down 8 points to 43% and adjusted net debt to EBITDAR improved 0.4 to 1.5 times



SPAIN TRAFFIC

The Spanish air transport market expanded by 6.6% in May 2015 over May 2014 in terms of number of passengers traveling to, from & within Spain, and is estimated to have shrunk in June 2015 by (0.4%) compared to June 2014.

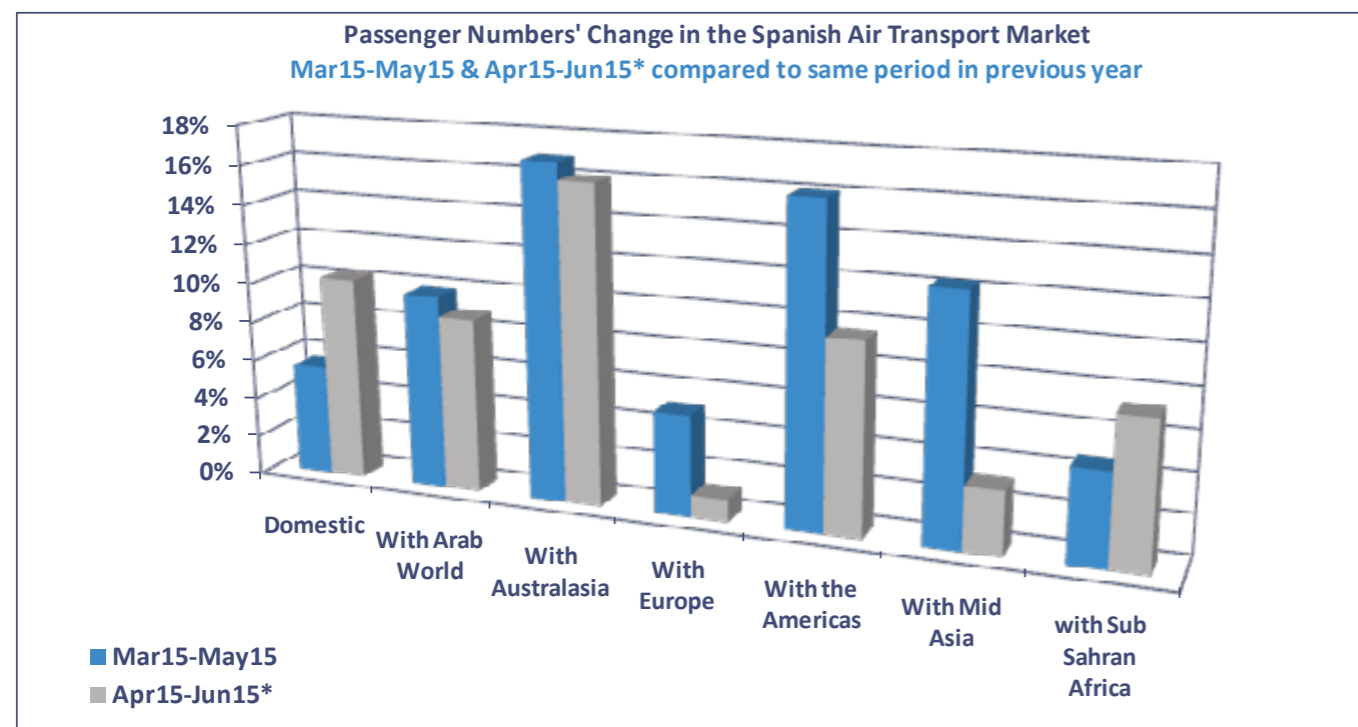


Source: AACO, IATA

*Estimated



Looking at the Spanish market traffic flows, the international European market represented in May 2015 74% of the total market, and is expected to have shrunk to 70.7% in June 2015. Traffic between the Arab world and Spain represented 1.6% of the total Spanish market in May 2015, and is estimated to have shrunk to 1.5% in June 2015.



Source: AACO, IATA

*Estimated

In May 2015, Ryanair was the biggest carrier operating to, from and within Spain by number of passengers, boarding 3.1 million pax, which represented an increase of 10.1% over May 2014 operations.

Top 15 Airlines Operating in the Spanish Market					
Airline	May-15	Change	Airline	May-15	Change
FR	3,094,815	10.1%	LH	290,083	6.2%
IB	1,592,581	7.6%	LS	279,028	(19.5%)
U2	1,265,144	7.0%	BA	259,375	32.4%
VY	1,204,856	14.6%	NT	236,202	11.3%
AB	811,505	(3.3%)	4U	236,154	19.9%
UX	601,724	18.3%	DE	202,259	(6.2%)
DY	434,565	20.5%	X3	179,939	14.9%
ZB	302,605	(18.6%)	Grand Total	13,699,248	6.6%

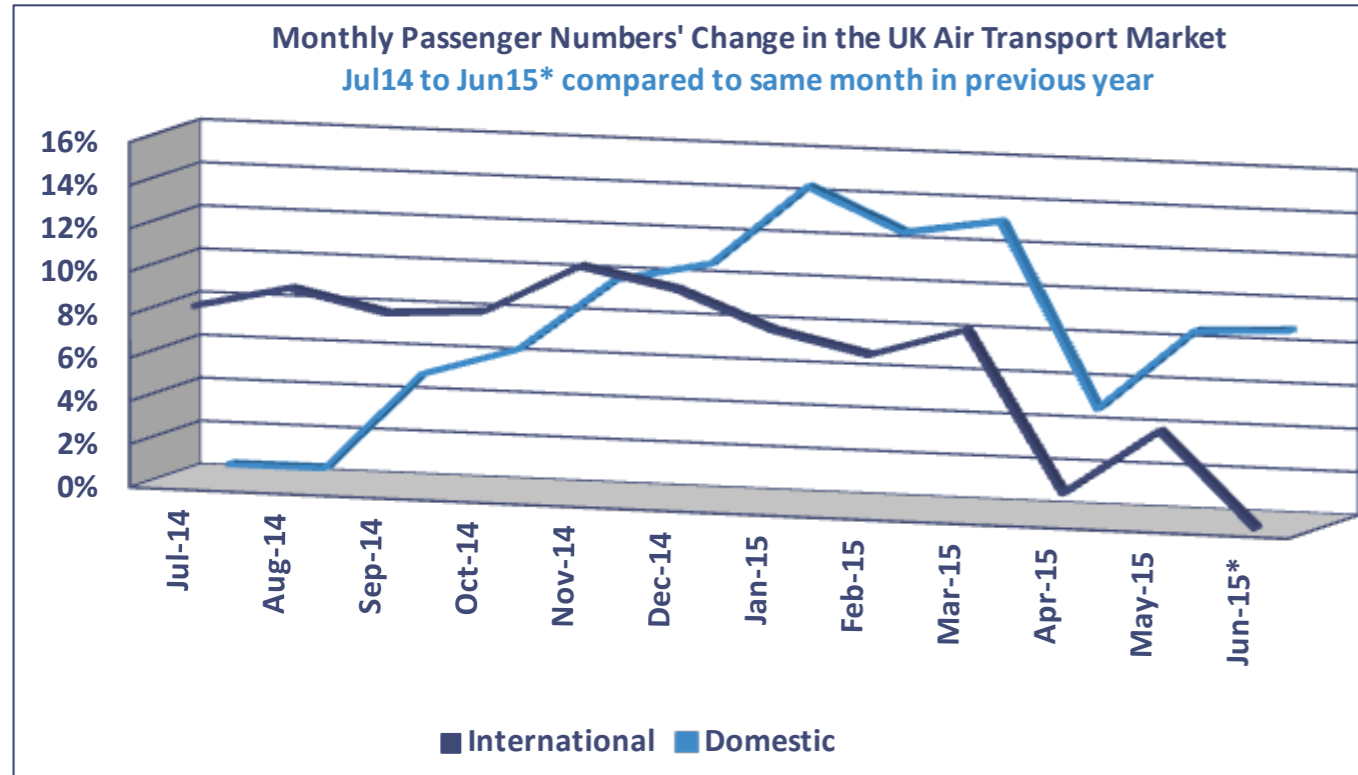
Source: AACO, IATA

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UK TRAFFIC

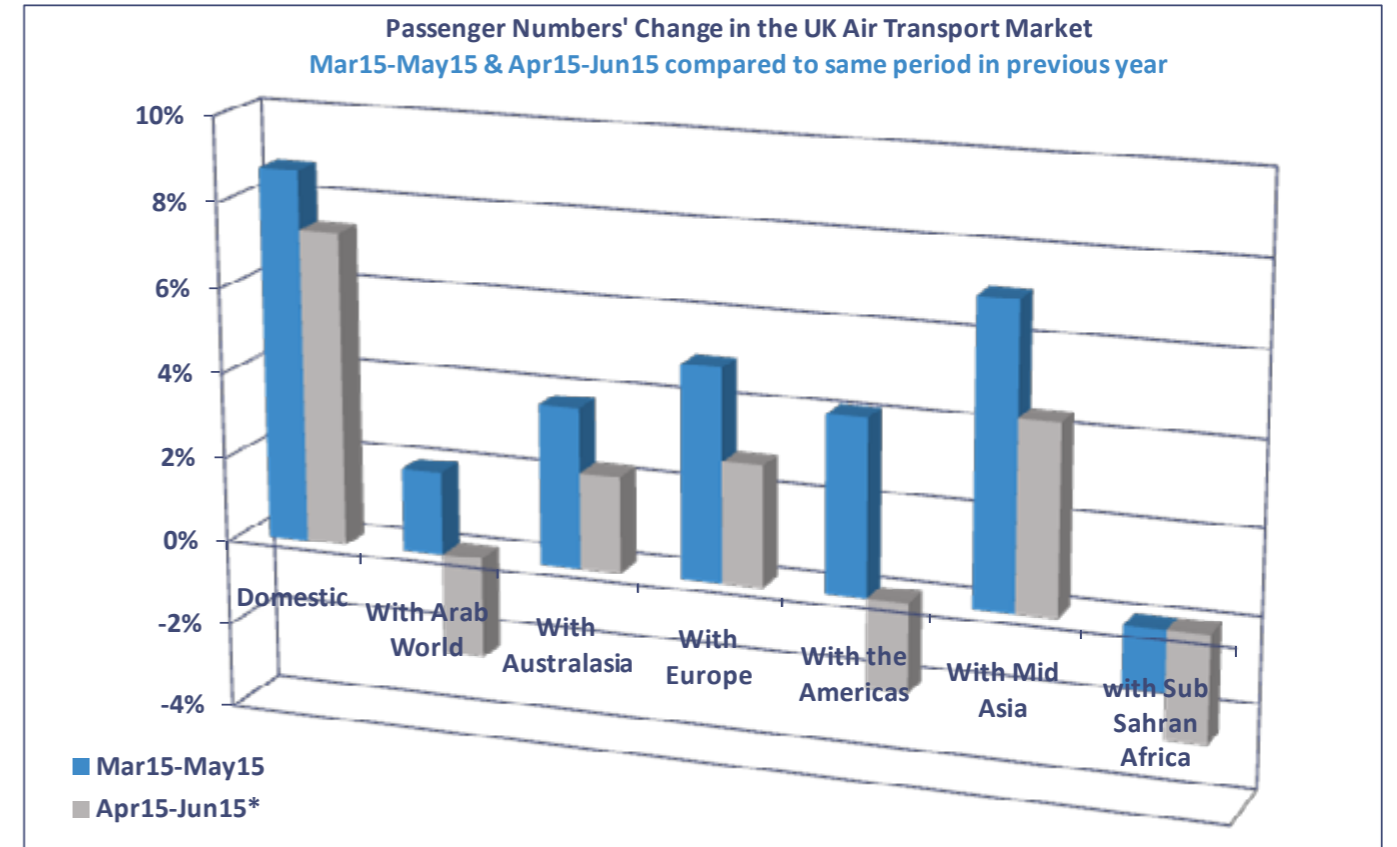
The UK air transport market expanded by 4.9% in May 2015 over May 2014 in terms of number of passengers traveling to, from and within the UK, and is expected to have grown by 0.9% in June 2015 compared to June 2014.



Source: AACO, IATA

*Estimated

Looking at the UK market traffic flows, the international European market represented in May 2015 68.1% of the total market, and is expected to have grown to 68.7% in June 2015. Traffic between the Arab world and the UK represented 3.3% of the total UK market in May 2015, and is expected to have shrunk to 2.9% in June 2015.



Source: AACO, IATA

*Estimated

In May 2015, easyJet was the biggest carrier operating to, from and within the UK by number of passengers, boarding 3.61 million pax, which represented an increase of 9.9% over May 2014 operations.

Top 15 Airlines Operating in the UK Market					
Airline	May-15	Change	Airline	May-15	Change
U2	3,611,637	9.9%	W6	388,005	27.7%
FR	3,363,990	14.0%	KL	380,731	2.5%
BA	2,625,613	5.0%	DY	342,226	34.3%
BE	705,620	14.4%	EK	332,180	7.5%
ZB	561,221	(19.2%)	LH	295,406	(8.9%)
LS	501,657	(15.7%)	UA	185,158	(8.7%)
VS	457,178	4.2%	SK	177,596	(5.3%)
EI	397,189	4.5%	Grand Total	17,683,583	4.9%

Source: AACO, IATA



JET AIRWAYS

LATEST NEWS

Jet Airways to boost domestic connectivity with additional flights: Jet Airways is adding frequencies on some routes as follows:

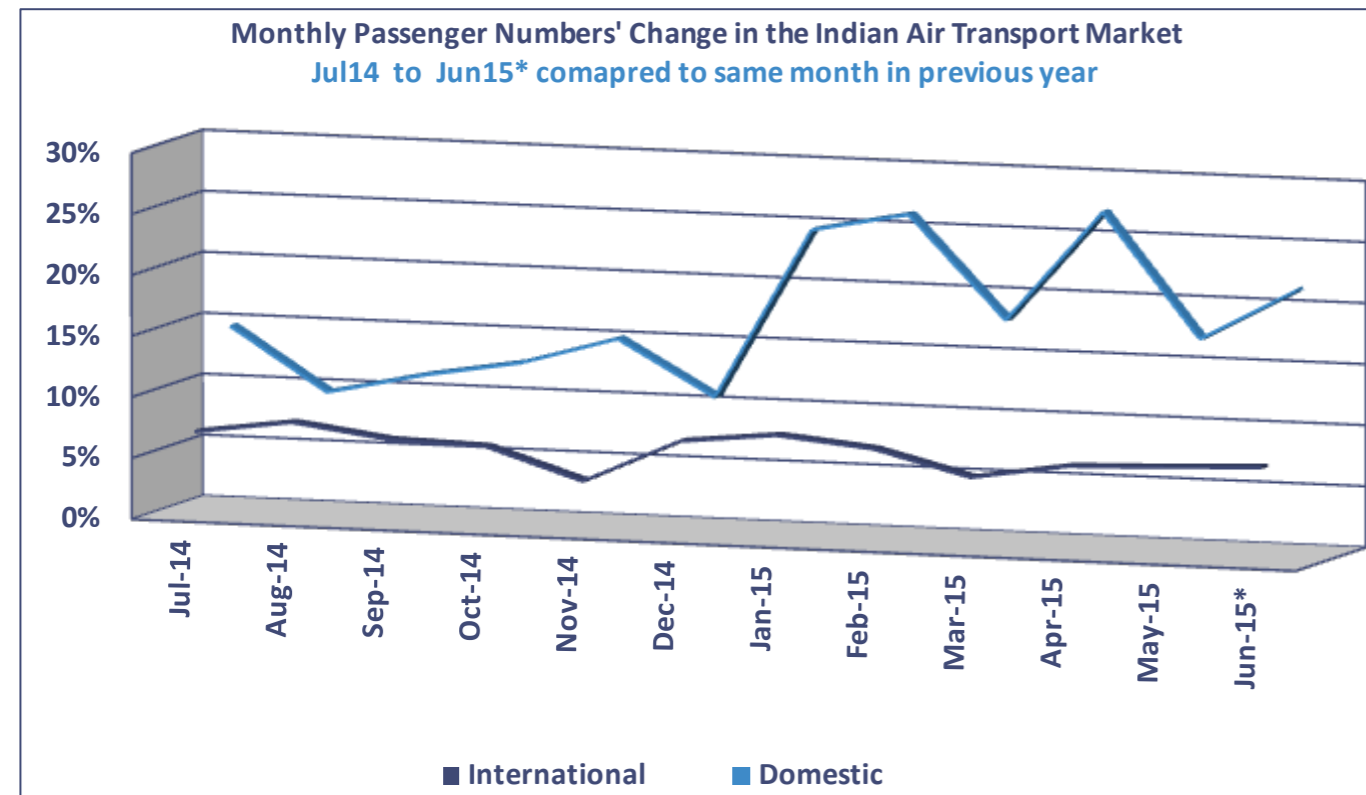
- A ninth daily service between Mumbai and Chennai from 23 July
- A second service between Kolkata and Bengaluru from 23 July on all days except Tuesdays
- A fourth daily service connecting Mangaluru with Mumbai from 16 September
- New daily flights connecting Bhopal and Indore with Lucknow (via Delhi) from 14 July
- New daily service connecting Bhopal with Hyderabad (via Mumbai)
- A third daily service linking Hyderabad and Rajahmundry from 14 July

Jet Airways receives Humane Society International Award for action against shark fin shipments: Jet Airways has been presented with the '2014 Henry Spira Humane Corporate Progress Award' by Humane Society International. The award is in recognition and appreciation of the airline's policy to enforce a ban on shipments of shark fins as cargo to curb the illegal trade of shark fins.

Jet Airways reschedules its Hong Kong to Delhi service with convenient day time arrival: Jet Airways has rescheduled its daily flight from Hong Kong to New Delhi effective 25 October 2015.

INDIA TRAFFIC

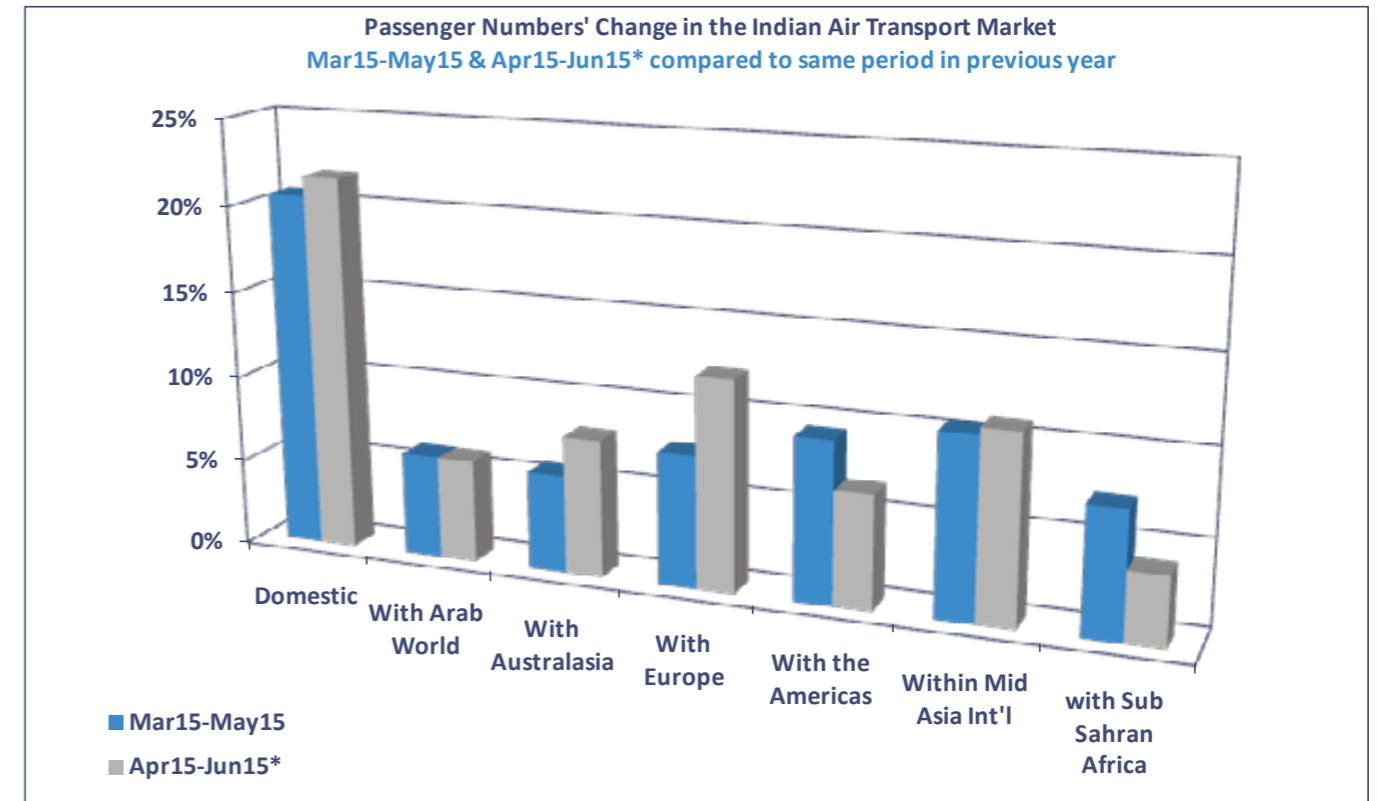
The Indian air transport market grew by 13.1% in May 2015 over May 2014 in terms of number of passengers traveling to, from and within India, and is estimated to have grown by 15.6% in June 2015 compared to June 2014.



Source: AACO, IATA

*Estimated

Looking at the Indian market traffic flows, the domestic market represented in May 2015 60.3% of the total market, and is estimated to have shrunk to 59.4% in June 2015. Traffic between the Arab world and India represented 15.7% of the total Indian market in May 2015, and is estimated to have grown to 16.6% in June 2015.



Source: AACO, IATA

*Estimated

In May 2015, Indigo Airlines was the biggest carrier operating to, from and within India by number of passengers, boarding 2.63 million pax, which represented an increase of 39.6% over May 2014 operations.

Top 15 Airlines Operating in the Indian Market					
Airline	May-15	Change	Airline	May-15	Change
6E	2,633,445	39.6%	EY	166,413	61.2%
9W	1,617,228	32.2%	QR	137,720	(2.9%)
AI	1,237,493	1.1%	UL	133,107	22.7%
SG	790,724	(26.2%)	SQ	131,496	1.9%
G8	602,537	4.9%	G9	125,936	(1.3%)
EK	476,661	9.6%	TG	116,542	29.8%
IX	220,511	9.3%	SV	113,575	1.8%
S2	192,865	(21.2%)	Grand Total	10,240,709	13.1%

Source: AACO, IATA



A STAR ALLIANCE MEMBER

LATEST NEWS

Turkish Airlines adds a new route to the Central Asia Region: Turkish Airlines added Khujand (Tajikistan) to its destination map on 3 August. Roundtrip flights between Istanbul and Khujand are being operated 2 times per week.

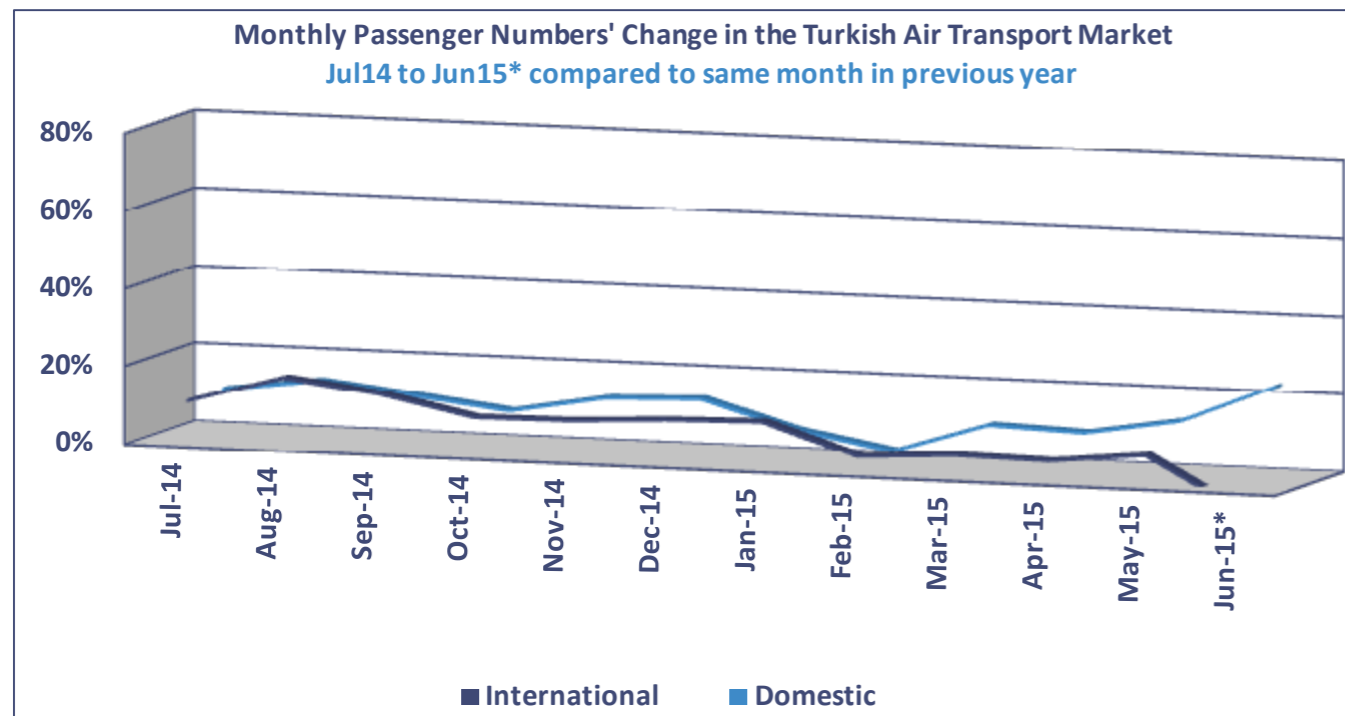
Turkish Airlines inaugurates Erbil (Iraq) and Bahrain flights to be operated from/to Istanbul Sabiha Gökçen International Airport: Turkish Airlines continues to grow by adding 2 flight destinations operated from/to Istanbul Sabiha Gökçen International Airport. Beginning 20 July, roundtrip flights between Istanbul and Erbil have been operated 4 times per week on. On the other hand, beginning from 16 September, these flight times will be increased to 7 times per week. Beginning from 22 July, Bahrain flights from/to Sabiha Gökçen International Airport will be operated 3 times per week in both directions.

Turkish Airlines inaugurates Dammam (Saudi Arabia) flights to be operated from/to Istanbul Sabiha Gökçen International Airport: Beginning from 13 July, Dammam flights from/to Sabiha Gökçen International Airport are operated 7 times per week in both directions.

Turkish Airlines Investor Relations has been chosen as the “Best Investor Relations in Turkey” by IR Magazine in 2015: Turkish Airlines has been chosen as the “Best Investor Relations in Turkey” at the 25th “IR Magazine Awards – Europe” hosted by IR Magazine.

TURKEY TRAFFIC

The Turkish air transport market in May 2015 grew by 9.6% over May 2014 in terms of number of passengers traveling to, from and within Turkey, and is estimated to have grown in June 2015 by 5.6% compared to June 2014.

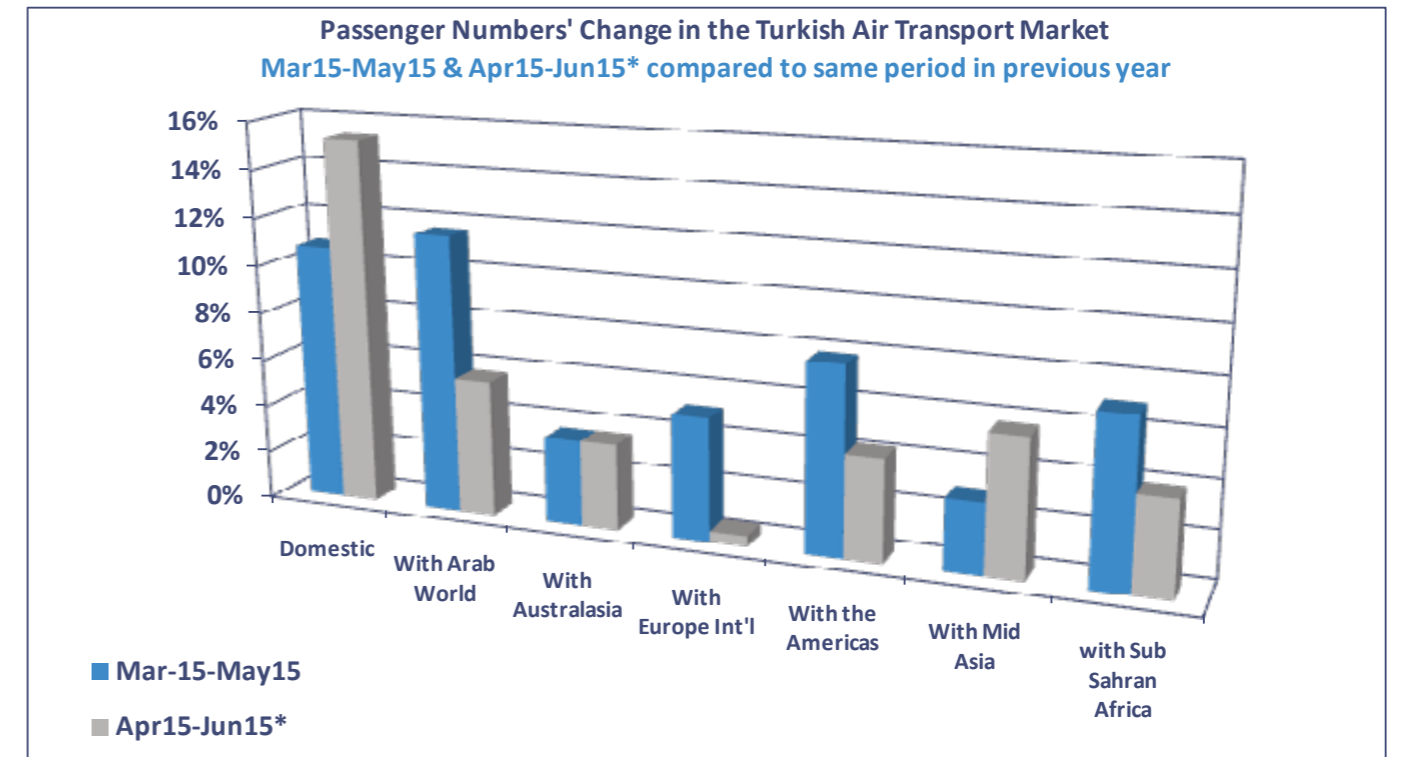


Source: AACO, IATA

*Estimated



Looking at the Turkish market traffic flows, the European market (international traffic between Turkey and Europe) was the biggest market. It accounted for 41.9% of May 2015 traffic, and is expected to have shrunk to 36.9% in June 2015. The domestic market was the second biggest market, accounting for 40.6% of May 2015 traffic, and is expected to have grown to 45.6% in June 2015. On the other hand, traffic between the Arab world and Turkey represented 7.6% of the total Turkish market in May 2015, and is expected to have shrunk to 7.1% in June 2015.



Source: AACO, IATA

*Estimated

In May 2015, Turkish Airlines was the biggest carrier operating to, from and within Turkey by number of passengers, boarding 3.47 million pax, which represented an increase of 15.3% over May 2014 operations.

Top 15 Airlines Operating in the Turkish Market					
Airline	May-15	Change	Airline	May-15	Change
TK	3,466,910	15.3%	4U	66,816	185.0%
PC	1,288,499	7.8%	U2	65,907	19.6%
XQ	472,044	31.9%	LH	65,073	(23.5%)
8Q	221,735	(9.6%)	SU	60,481	(16.3%)
KK	204,987	14.8%	AB	52,512	(36.9%)
DE	109,149	5.9%	ZB	47,728	(36.2%)
X3	69,743	4.6%	SV	39,555	37.7%
XG	68,502	88.1%	Grand Total	7,139,110	9.6%

Source: AACO, IATA

OUR

INDUSTRY

PARTNERS NEWS



Airbus' Runway Overrun Prevention System (ROPS) certified by EASA on A330 Family: Airbus has achieved EASA certification of its Runway Overrun Prevention System (ROPS) technology on A330 Family aircraft. This on-board cockpit technology is now certified and available on all Airbus Families. ROPS

is an alerting system which reduces exposure to runway overrun risk, and if necessary, provides active protection. Korean Air will become the first A330 operator to implement ROPS on its A330s in service in the coming months.

This EASA certification of ROPS on the A330 marks a key milestone in making ROPS available for line-fit and retrofit to all Airbus models. ROPS was first approved by the European Aviation Safety Agency (EASA) on the A380 in October 2009 and to date is currently in service or ordered on most of the A380 fleet. ROPS is also part of the A350 XWB's basic configuration, and in August 2013 was also certified for the A320 Family.

Airbus and Chinese partners agree on wide-body cooperation: Airbus and its Chinese partners, namely the Tianjin Free Trade Zone Investment Company Ltd. (TJFTZ) and the Aviation Industry Corporation of China (AVIC), have signed a framework agreement on setting up an A330 Completion and Delivery Centre (C&DC) in Tianjin, China, taking the partnership between Airbus and China a further step forward following the successful establishment of an A320 Family Final Assembly Line and Delivery Center in the Chinese city. The framework agreement firms-up the Letter of Intent signed by the three parties in 2015.

All-new A350 XWB begins Americas Demo Tour: The A350 XWB arrived in Sao Paulo–Guarulhos International Airport, officially kicking off the aircraft's Americas Demo Tour. The Demo Tour continued the flight test aircraft MSN 2 to other major airports in Latin America, stopping in Campinas, Brazil and Bogota, Colombia.

Moreover, the Airbus A350 XWB kicked off the U.S. leg of its tour of the Americas as it touched down in Atlanta. The demo tour features a flight test version of the aircraft, which Airbus is showing off to investors and airlines in Atlanta, Newark, Chicago and Milwaukee before the general public can experience the A350 XWB at EAA's AirVenture air show in Oshkosh, Wisconsin.

First A350 XWB for Cathay Pacific is taking shape: Assembly of the first A350-900 for Cathay Pacific Airways is progressing well at Airbus' A350 XWB Final Assembly Line (FAL) in Toulouse, France. Following the fuselage section joining phase, the wings, the horizontal and vertical tailplane as well as tail cone have been joined to the fuselage. Following this, the aircraft will move to the next assembly station for structural completion, ground testing and start of cabin installation. The aircraft is scheduled for delivery early 2016 and will be the first of 48 A350 XWBs acquired by Cathay Pacific.

Airbus and China strengthen their partnership: Airbus reaffirmed its strong commercial and industrial ties to China, building on a successful relationship with the country to further establish the company's position as a leader in this rapidly-developing market for commercial aviation.

With two separate agreements announced between Airbus and its Chinese partners, the company received its largest-ever A330 commitment for China, while also creating the framework for setting up an A330 completion and delivery centre in Tianjin.

The agreement with the Tianjin Free Trade Zone Investment Company Ltd. (TJFTZ) and the Aviation Industry Corporation of China (AVIC) is another step forward in relationship that has already led to the successful A320 Final Assembly Line in Tianjin, the first such Airbus' site situated outside of Europe.

To be located near the site of this existing final assembly line, the completion and delivery centre is expected to employ approximately 250 people and will cover such activities as aircraft reception, cabin installation, painting, engine runs and flight testing, as well as aircraft delivery and customer acceptance. Structural assembly for A330 Family aircraft to be completed in Tianjin will occur at the current site – the Clément Ader Final Assembly Line in Toulouse, France – before the aircraft fly to China.



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We bring together international companies with more than 30 years of aviation experience to offer world-class flight training for aspiring pilots

from locations around the world.

Airways Aviation provides a full suite of aeroplane and helicopter flight training courses approved by the European Aviation Safety Agency (EASA) as well as pilot education programs approved by the Civil Aviation Safety Authority (CASA) in Australia, the Civil Aviation Regulatory Commission (CARC) in Jordan and the Civil Aviation Authority (CAA) of Montenegro.

Our Pilot Training Academies located in the UK, Australia, Jordan and Montenegro, provide centralised locations for advanced flight and theory training that prepares students to fly for international commercial airlines.

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As our reputation grows, our education and training facilities are expanding to meet exponential international demand for quality flight training and qualified pilots.

For further information please contact learntofly@airwaysaviation.com



Air France Consulting, a wholly owned subsidiary of Air France is specialized in air transport consulting, training, management and reengineering services, located at Roissy CDG airport.

Air France Consulting calls on about 200 highly specialized international experts coming mostly from Air France and the SkyTeam Alliance who have built a field proven experience and whose competencies are recognized by the industry. Acting independently with flexibility, Air France Consulting proposes a comprehensive approach on key domains of the air transport such as operations, finance and commercial, maintenance, etc... whether to make you a diagnosis or audit, to set up new or improved processes driven by proven change management techniques or define a coaching and training program.

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AMADEUS

Swiss International Air Lines teams with Amadeus to launch Fare Families through all channels: SWISS is the first to launch Lufthansa Group's branded fares across the direct and indirect channels with immediate effect for flights departing as of 23 June 2015. **The airline will use the Amadeus Fare Families**

solution to maximise exposure of its Light, Classic and Flex fares and increase multichannel merchandising opportunities. Amadeus Fare Families will enable the integrated deployment of SWISS' new fare structure to provide a consistent offer to both intermediaries and travellers. By branding and differentiating its products and services, SWISS will be able to show the full value of each fare family offering greater transparency on product characteristics and terms and conditions.

Amadeus to acquire Navitaire from Accenture for USD 830 Million; Amadeus and Accenture to form alliance to focus on digital services for airline passengers: Amadeus has agreed to acquire Navitaire, a wholly owned subsidiary of Accenture that provides technology and business solutions to the airline industry, for USD 830 million. The addition of Navitaire's portfolio of products and solutions for the low-cost segment will complement Amadeus' Altéa suite of offerings for its largely full-service carrier customer base, giving the company the ability to serve a wider group of airlines.

In a separate agreement, Accenture and Amadeus have agreed to form an alliance to help lead airlines through the digital transformation taking place in the industry and drive efficiency in the global operations of airlines' businesses. Accenture and Amadeus have also agreed to enter into a third agreement under which Accenture will provide Amadeus with infrastructure outsourcing, application and research and development services.

Norwegian and Amadeus work in global cooperation to: Support UNICEF when booking flights with Norwegian: A simple click when finishing the ticket purchase is all it takes to donate a small amount to UNICEF and the organization's work for children all over the world. Since 2007 Norwegian and UNICEF have had a signature partnership. Through this cooperation, we have for instance flown emergency aid to the Central African Republic and arranged fundraisers on board. In addition, the company donates money to UNICEF as an alternative to giving its employees a Christmas present.

Amadeus adds property management to hotel IT portfolio with acquisition of Itesso: Amadeus is to expand its technology offering to the hotel industry with the acquisition of Netherlands-based Itesso BV, a provider of cloud-native property management systems (PMS). This deal brings Amadeus closer to its vision of bringing together systems known today as Central Reservation Systems (CRS), Property Management Systems (PMS), Revenue Management Systems (RMS), Sales & Catering and others, into a cloud-based community model platform which is fully centered around the guest experience.

Deutsche Bahn increases sales reach in the OTA channel with Amadeus: Deutsche Bahn (DB) renewed its agreement with Amadeus for another three years to grow its online distribution and help it reach travellers beyond Europe, extending the two companies' 20-year long relationship. With this new agreement OTAs can better serve the leisure traveller worldwide with access to DB's full range of routes and fares via Amadeus Rail Web Services. In addition, corporate and traditional travel agencies continue to be able to offer DB content via Amadeus Rail Display and Amadeus eTravel Management.

New report calls on the travel industry to create personalised 'purchasing experiences' based on the motivations of tomorrow's travellers: In a world where travellers are no longer defined by their demographic segment but by their values, behaviours and motivations, airlines and other travel providers will need to harness the wealth of data and social media information now available to create bespoke 'purchasing experiences' that cater to individual needs. That's the key finding of 'Future Traveller Tribes 2030: Building a more rewarding journey', which outlines precisely how airlines and their complementary service providers can better serve traveller needs in the future through more effective merchandising strategies, explaining also how the traveller journey itself will change by 2030, thanks to better use of traveller data, new technologies and a widening range of sales channels.

Daily news on www.aaco.org



7th APG WORLD CONNECT: The air transport world is meeting from 28 to 30 October 2015 in Marrakech: The 7th edition of the APG WORLD CONNECT will take place from 28 to 30 October 2015, in two prestigious Hotels: Hotel – La Palmeraie & Hotel du Golf in Marrakech, Morocco.

This year's theme is:

Air Transport: Opportunities, Trends and Commercial Strategies

"For 6 years, APG has been organizing the WORLD CONNECT, the goal of which is to gather together its members, airline top executives, managers of travel agencies, and the major actors of the air transport industry" explains Mr. Jean Louis BAROUX – Founder of the World Connect.

He adds: *"For the last edition, more than 400 participants from all around the world were present in Monaco, including 95 executives from international airlines, 50 managers of travel agencies, and key players in the industry such as: IATA, ARC, Boeing, Amadeus, Airbus, ADP, UATP, SITA, etc... We are expecting more than 75 nationalities this year in Marrakech at the end of October 2015."*

During this 7th edition, APG will present the 3rd **AWARD CEREMONY (APG Worldwide Airline Reward for Distribution)** to elect the best airlines nominated by travel agents around the world. In 2014 the AWARD went to EMIRATES.

AIR FRANCE, LUFTHANSA, and TAROM were also rewarded.

For more information please go to: <http://worldconnect.apg-ga.com/>

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Creating Value * Sector Expertise * Rigor & Discipline

Founded in 2002, Apollo Aviation Group ("Apollo Aviation") is a multi-strategy alternative investment manager specializing in commercial aviation including buying, selling and leasing aircraft and engines. With more than USD 1.50 billion of assets under management as of December 31, 2013, we are one of the world's leading mid-life and mature commercial aircraft and engine operating lessors and investment managers.

In the first quarter of 2013, Apollo Aviation formed, AAG Capital Markets LLC (AAGCM), to manage investments in aviation securities. AAGCM now has more than USD 250 million of assets under management.

Led by its founders, William Hoffman and Robert Korn, Apollo Aviation is currently investing a near USD 595 million real asset fund, the Sciens Aviation Special Opportunities Investment Fund II ("SASOF II"), and harvesting a USD 213 million real asset fund, Sciens Aviation Special Opportunities Investment Fund ("SASOF") as well as several private accounts.

We have built a strong team with deep industry knowledge and extensive relationships throughout the world's aviation industry. We seek innovative and creative solutions to create value.

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Negotiated contracts are a significant source of revenue for airlines, although training staff to code those contracts require increasing time and money. Contracts are growing more complex, and now implementing contracts is a pain point for the industry. ATPCO offers two alternative solutions

to turn what was once a cumbersome, manual process requiring advanced training into a streamlined workflow with dramatically reduced coding time and improved efficiency and consistency. Express Contracts and Simplified Rules bring efficiencies to the coding process by reducing the coding complexity and increasing coding consistency through templates. By automating the process, the tools reduce the errors often associated with manual processes. Express Contracts is the only automated solution that extracts data elements from the contract and inputs it directly into the ATPCO system, dramatically reducing coding time. Simplified Rules has a single screen for contract coding that combines the most commonly used fields from multiple categories into one view for better accuracy and consistency. As your trusted technology partner, ATPCO offers you two contract solutions to speed time to market and automate the process for offering different types of specialty programs such as corporate discounts. Would you like to know more about Express Contracts and Simplified Rules? We are available to provide counsel and answer questions. Please feel free to contact us.

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The “green” ATR Flying Demonstrator takes off: The “green” ATR 72 prototype made the first flight of the “Clean Sky Joint Technology Initiative (CS JTI)” test campaign. CS JTI is a measure adopted by the European Parliament to support the trend of public-private partnership (PPP) initiatives in the field of research, with the aim of jointly developing a wide spectrum of technologies devoted to a clean, innovative and competitive air transport system. The Clean Sky goal is to achieve major steps towards the ACARE Environmental Goals for 2020 when compared to 2000 levels: 50% reduction in CO² emissions, 80% cut in NOx emissions and halving of noise pollution. The project is financed 50/50 by the aeronautical industry and by the European Union.

Myanmar National Airlines takes delivery of its first ATR 72-600: Myanmar National Airlines took delivery of its first ATR 72-600. Myanmar National Airlines, which currently operates a fleet of three ATR 72-500s, two ATR 72-200s and one ATR 42-300, had booked an order for six ATR 72-600s in 2014, along with options for six additional aircraft, in a deal valued at USD 296 million. With these new ATR-600s, the last of which is scheduled for delivery in 2017, the airline is upgrading its regional aircraft fleet. The arrival of these new aircraft will provide the additional seat capacity and further enhanced service required to meet the booming demand for tourism and business travel across the country. Myanmar National Airlines is currently consolidating a strategy to expand its global presence in the country. In addition to the introduction of the newest ATR-600s, the airline is also setting up a modern MRO (Maintenance, Repair and Overhaul) center in Yangon, with support from ATR. Today, there are 30 ATRs in operation across the country, flying with eight different airline liveries.



Bloomberg, the global business and financial information and news leader, gives decision makers a critical edge by connecting them to a dynamic network of information, people and ideas.

The company’s strength – delivering data, news and analytics through innovative technology, quickly and accurately – is at the core of the Bloomberg Professional service, which provides real time financial information to more than 315,000 subscribers globally. Bloomberg Industries (BI) provides subscribers interactive, continuously updated industry research and data. BI’s team of more than 100 research professionals covers over 100 industries globally, offering in-depth data and analysis for each industry’s drivers, metrics, competitors, themes and earnings. The BI portal also aggregates information from more than 200 third-party providers.

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Boeing Services to support Oman Air 787 Dreamliner introduction: Boeing announced that Oman Air has contracted for a suite of services to support the upcoming entry into service of the airline’s 787 Dreamliners and to ensure ongoing efficiency and cost savings for its fleet. Boeing will support Oman Air’s 787s with its Component Services (formerly Rotables Exchange) program, Loadable Software Airplane Parts service and Airplane Health Management. Together, these services will help Oman Air minimize the time and cost of maintenance while increasing airplane availability. With the Component Services program, Oman Air will have access to a Boeing-managed, dedicated pool of high-value, mission-critical parts, enabling the airline to greatly reduce their inventory management costs while improving component availability. Through the Loadable Software Airplane Parts service, Boeing will handle software configuration and management tasks associated with operating the 787. Airplane Health Management will allow Oman Air to minimize maintenance delays and schedule disruptions by continuously monitoring airplane performance while the airplane is in flight, notifying ground crews in advance of potential maintenance issues.

Boeing forecasts rising demand for commercial airline pilots, technicians: Boeing released a new forecast showing continued strong demand for commercial airline pilots and maintenance technicians as the world’s airlines add 38,000 airplanes to the global fleet over the next 20 years. Boeing’s 2015 Pilot and Technician Outlook projects that between 2015 and 2034, the world will require 558,000 new commercial airline pilots and 609,000 new commercial airline maintenance technicians. Boeing’s 2015 Outlook projects continued increases in pilot demand, up more than 4% compared to the 2014 Outlook. For maintenance technicians, demand increased approximately 5%. Overall global demand for these skilled resources will be driven by continued economic expansion, resulting in an average requirement for about 28,000 new pilots and more than 30,000 new technicians every year.



CFM delivers first LEAP-1C to COMAC: In a special ceremony, CFM International and Commercial Aircraft Corporation of China, Ltd. (COMAC) celebrated delivery of the first CFM LEAP-1C engine to the aircraft manufacturer. This engine will be installed on the first C919 airplane in preparation

for airplane roll out and first flight.

The LEAP engine was officially launched in December 2009 when COMAC selected the LEAP-1C as the sole Western powerplant for its 150-passenger C919 airplane. The engine incorporates a unique, industry-first fully integrated propulsion system (IPS). CFM provides the engine as well as the nacelle and thrust reverser developed by Nexcelle*. These elements, including the pylon provided by COMAC, were designed in conjunction with each other, resulting in a total system that provides improved aerodynamics, lower weight, and easier maintenance.

CFM is executing extensive ground and flight test certification program. There are currently a total of more than 30 LEAP engines (all three models) on test or in final assembly and the program has logged a total of more than 4,730 certification ground and flight test hours and 7,900 cycles. The total program, which encompasses all three LEAP engine variants, includes 28 ground and CFM flight test engines, along with a total of 32 flight test engines for aircraft manufacturers.

C919 airplane development has entered a critical phase and final assembly of the first airframe structure is nearly complete. The wind tunnel test, iron-bird test, avionics integration, and power system tests are all progressing well. With the delivery of the first LEAP-1C engine and the hydraulic systems, the installation of the airborne systems will begin soon. The first C919 is scheduled to roll out before the end of 2015.

* Nexcelle is a joint venture between Aircelle (Safran) and GE Aviation's Middle River Aircraft Systems (MRAS)



CHAMP Cargosystems provides the most comprehensive range of integrated IT solutions and distribution services for all players in the air cargo transport chain. CHAMP is a byword for business-critical content and best of class, reliable connectivity.

The portfolio spans core management systems, messaging services, and eCargo solutions. These include applications to meet customs and security requirements, quality optimization, as well as e-freight and mobility needs. The products and services are well-known under the Cargospot and Traxon brands.

The company serves over 200 airlines and GSAs, and links these with some 3,000 forwarders and GHAs worldwide. CHAMP's solutions help its customers and their clients adapt to critical and continuous changes in air transport logistics to meet global trade demands.

CHAMP Cargosystems is headquartered in Luxembourg and operates offices in London, Zurich, Frankfurt, Atlanta and Manila.

CHAMP Cargosystems – Connected thinking for the air cargo community.

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Dubai Aerospace Enterprise (DAE) Ltd ("DAE"), headquartered in Dubai, UAE, is a globally-recognized aerospace corporation. Through its two divisions, DAE Capital & DAE Engineering, the company provides aircraft leasing, as well as maintenance, repair, and overhaul services to customers all over the world.

DAE has grown rapidly since its inception in 2006, and now has a large global footprint with facilities in North America, Europe, Asia, the Middle East and Australia. The company generates annual revenue in excess of USD 2 billion and holds an aircraft portfolio of approximately USD 3.5 billion.

DAE has a seasoned and diverse team of professionals with vast industry experience and a strong focus on exceeding customer expectations. DAE is majority owned by the Investment Corporation of Dubai.

DAE Capital: Since its inception in 2007, DAE Capital has built a young, well-balanced, fuel-efficient fleet of aircraft valued at approximately USD 3.5 billion which is leased to a geographically-diversified customer base made up of some of the world's top airlines. DAE currently has capital available and is seeking opportunities to engage in sale/leaseback transactions of new and nearly new aircraft while helping customers free up cash and acquire modern, fuel-efficient aircraft.

DAE Engineering: With customers in more than 80 countries around the world, DAE Engineering has become one of the world's leading MRO providers in the aerospace industry. The success of DAE Engineering is due to the synergistic merger of businesses with complementary specialties that have exponentially increased the company's capabilities and generated unprecedented customer commitment and value. The division has a well-diversified business model with engineering services provided across the spectrum including: MRO for aircraft and rotorcraft engines, auxiliary power units and components; airframe services including major alterations; FAA authorized avionics capabilities; comprehensive engineering services; and custom exterior and interior design, completion and paint.



Engine Lease Finance Corporation (ELFC) is the leading independent global aero-engine lessor.

After several new lease transactions with leading airlines in the Middle East during 2014 and H2/2015, the region has grown to constitute 15% of the ELFC engine portfolio. We are therefore very proud of our position as the largest independent engine lessor in the region and to lease spare engines on a long term basis to support B787, B777, B747, B737, A330 and A320 aircraft to AACO member airlines.

With the support of our parent company Mitsubishi UFJ Lease & Finance Company Limited, ELFC remains keen to invest further in long term lease opportunities in the MENA region and welcomes any opportunity to discuss the benefits of sale leaseback with all AACO members, such as:

- A means for your airline to avoid future engine value risk;
- Potential to generate sales profit for your airline;
- Cost efficiency – ELFC's fixed monthly rental rates compare favourably to continued ownership costs;
- Capital benefits: lease from ELFC and boost your airline's cash flow.

With stock approaching 300 engines, ELFC is also perfectly positioned to offer short term spare engine leases at short notice on an ad hoc basis.

For more information, please contact Senior Vice President, ELF Group, Mr. Julian Jordan at julian.jordan@elfc.com or visit our website at www.elfc.com



Keeping Customer Loyalty on the Road to Recovery: Flight delays and cancellations occur for a multitude of reasons – from weather issues to equipment troubles – many of which are beyond an airline’s control. These incidents leave passengers frustrated and airlines stretched to accommodate everyone.

You can fix the problem, but what happens to your reputation when your passengers are not satisfied with how you handled the inconvenience? As an airline, there’s often nothing you can do about delays or cancellations. You can however make the rebooking and re-accommodation process as simple and pain-free as possible. This is where FLX Merchandise from Farelogix can help. Today most airlines send emails and/or text messages to impacted travelers and those messages are usually limited to two choices: 1) go with the auto-rebook on another flight (chosen by default by the airline), or 2) please call customer service. With FLX Merchandise and the power of personalization, a custom “Recovery Package” can be offered to your customers that can turn a negative, frustrating situation into a positive experience with your airline. Now imagine that one of your flights gets cancelled and your travelers get a text message directing them to their personalized Recovery offers. There they can simply and easily choose from a few options that best meet their needs, and you can offer them some perks to make the ordeal a little easier to accept. This can be a simple, two-step configuration process done through FLX Merchandise. The first step is to configure different individual offers that can be used in your customers’ Recovery Packages. You might offer to put them on a later flight; enjoy a free VIP lounge visit or a meal while they wait; or give them an air miles credit. Your options are limited only by your imagination. The second step is to configure the package content according to different variables, such as the traveler’s status with your airline. If you are looking for a smart and effective way to help your loyal customers through unforeseen trip interruptions, take the most important step of all and contact UAE-based Mr. Rui Sequeira, VP Sales and Business Development at Farelogix today for [more information \(rsequeira@farelogix.com\)](mailto:rsequeira@farelogix.com).



GECAS delivers leased Boeing 737-700 to VRG LinhasAéreas S.A.: GECAS announced delivery of the first of two leased Boeing 737-700s to its customer VRG LinhasAéreas S.A. The second aircraft was scheduled for delivery later in July.

VRG LinhasAéreas is the parent company of GOL. GOL operates a fleet of 140 aircraft to 71 destinations, including 15 international in 11 countries and 56 domestic ones.

GECAS delivers first of three leased Boeing 767-300ERs to euroAtlantic Airways: GECAS announced it delivered the first of three Boeing 767-300ERs to euroAtlantic airways – TransportesAéreos S.A. to expand the carrier’s fleet. The remaining two aircraft are scheduled for delivery from GECAS to the airline later in 2015.

Portugal’s euroAtlantic Airways currently operates scheduled and chartered passenger and cargo service to destinations around the world with a fleet of nine aircraft.

GECAS delivers two leased Boeing 737-800s to new customer 9 Air: GECAS announced delivery of two leased Boeing 737-800s to new customer 9 Air, a subsidiary of Juneyao Airlines Co. Ltd.

Established earlier in 2015, 9 Air launched operations from China’s Guangzhou Baiyun International Airport in January. 9 Air currently operates a fleet of five aircraft to three destinations in China, with plans to expand and add new domestic routes.



GE Aviation expands West Jefferson facility, underlines necessity for EXIM Bank reauthorization: GE Aviation hosted a grand opening ceremony today at the site of its machining factory in West Jefferson, N.C.

The grand opening comes amidst a crucial effort to encourage Congress to reauthorize the Export Import Bank of the United States, commonly referred to as the EXIM Bank. The Bank’s authorization expired June 30. Congress’s most likely opportunity to renew the authorization is to connect it to a highway bill it is working to pass this month.

The EXIM Bank helps the U.S. export its products by providing a variety of loans, guarantees and insurance products. The Bank fills a gap in the finance market, since it only provides support to exporters when private alternatives aren’t available. By minimizing the risks involved in selling products abroad, the Bank has enabled countless small business to grow more quickly, all at no cost to the American taxpayers. In fact, the Bank earned USD 2 billion in the past five years. The EXIM Bank has also supported more than 1.5 billion American jobs since 2007 and facilitated more than USD 37 billion in exports in 2014.

EVA orders GE90-powered Boeing 777 Freighter aircraft with OnPointSM Magreement: EVA Airways confirmed an order for five GE90-115B-powered Boeing 777 Freighter and signed a 12-year OnPointSM solution agreement for the maintenance, repair and overhaul that covers these GE90 engines. The engine order and OnPoint solution agreement are valued at more than USD 750 million list price over the life of the agreement. Aircraft delivery will begin in 2017.

The GE90 engine family powers all Boeing 777 models and is the exclusive powerplant on the 777-300ER, -200LR, and Freighter. The family has accumulated more than 50 million flight hours and 7 million cycles since entering service in 1995.

GE and COMAC inaugurate the second wave of the Global Civil Aviation Talent Program: GE and Commercial Aircraft Corporation of China, Ltd. (COMAC) held a special ceremony in Beijing to celebrate the graduation of the first wave and the inauguration of the second wave of the jointly established Global Civil Aviation Talent Program (GCAT). The 12 graduates of the first wave will return to their former companies.

The GCAT program will continue to provide a two-year leadership and technical training for the second wave of 16 participants from GE, COMAC and AVIAGE SYSTEMS. This joint program aims to enhance the development of high potential technical aviation talent and support China’s growing commercial civil aviation efforts. The collaboration with COMAC on talent development is a manifestation of GE China’s strategy of “In China, for the World”.

Global civil aviation is developing rapidly in recent years. According to an ICAO forecast, the global aviation transportation volume will grow by 4.6% annually, while the volume in Asia Pacific will lead the regions with 6.2% annual growth. Therefore, there will be a stronger demand for versatile talent who possess a global vision. The aviation industry has a high density of technology and talent. However, the Chinese civil aviation has been in the early development stage. The long cycle and high requirement to develop talent with versatile skillsets have caused an imbalance between demand and availability.

The GCAT program was jointly launched by GE and COMAC in 2013 with goals to enhance collaboration with partner businesses; to cultivate and build expertise for China’s commercial aviation initiative; to create a collaborative culture with best practices sharing between the partners; and to jointly advance the civil aviation technical and leadership skillset. The two-year GCAT program incorporates annual seminars and three rotations in the partner businesses with technical assignments, technical and leadership training and mentoring by GE, COMAC and AVIAGE SYSTEMS. The curriculum focuses on mechanical engineering, avionics systems, software development and certification.



Gogo is a leading global aero-communications service provider that offers in-flight Internet, entertainment, text messaging, voice and a host of other communications-related services to the commercial and business aviation markets.

With more than 20 years of combined experience in commercial and business aviation, Gogo has built a truly global in-flight network.

Gogo offers the broadest suite of leading technology solutions to best serve the global aviation market. Whether it's our exclusive Air-To-Ground (ATG) systems or satellite technologies – Gogo is committed to advancing aviation with the most trusted communication services in the market.

Gogo has more than 2,300 commercial aircraft equipped with its services across 11 airline partners. More than 6,700 business aircraft are also flying with its solutions, including the world's largest fractional ownership fleets.

For news and more information, please connect with Gogo at <http://commercial.gogoair.com/> or on LinkedIn at www.linkedin.com/company/gogo

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Hogan Lovells is a global legal practice that helps corporations, financial institutions, and governmental entities across the spectrum of their critical business and legal issues globally and locally. We have over 2,500 lawyers operating out of more than 40 offices in Africa, Asia, Europe, Latin America,

the Middle East, and the United States. Hogan Lovells is one of a small number of leading global law firms with in-depth knowledge in aviation-related matters worldwide. Our aviation team regularly receives first-tier rankings from Chambers USA., which notes in its 2014 edition "An excellent law firm, staffed by outstanding attorneys, that achieves results; impressive by any measure." We are also known for strong cross-border and asset finance work in global markets, earning praise from The Legal 500 for "clarity of thought, a solutions-driven approach and exceptionally talented partners."

Clients benefit from our aviation lawyers' experience in public service, which include positions as Chief Counsel of the U.S. Federal Aviation Administration (FAA), Special Assistant to the Secretary of Transportation, Special Counsel to the Administrator of the FAA, Special Assistant to a member of the National Transportation Safety Board and Executive Assistant to the Chair and Vice Chair of the Civil Aeronautics Board. In addition, our aviation lawyers team with lawyers from the firm's network of more than 40 offices worldwide to address a broad range of legal issues, including antitrust, corporate, finance, environmental, tax, litigation, lobbying, and regulatory matters.

We represent all segments of the aviation industry, such as air carriers, airports, corporate aircraft owners and operators, municipalities, aerospace manufacturers, repair facilities, aviation trade associations, foreign governments, business aviation operators, fractional ownership providers, unmanned aircraft systems providers and operators, and aircraft leasing and financing organizations. The insights we derive from our diverse practice enable us to achieve our clients' goals more efficiently and effectively.

One agreement – unlimited interline opportunities



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To learn more, please contact Mr. Rahim Virmani at r.virmani@hahnair.com.



HP Enterprise Services is the global business and information technology services division of Hewlett-Packard. As one of the world's leading services organizations, serving more than 1,000 businesses and government agencies in 135 countries, we help clients focus their IT investments to better

engage with their customers, manage risk, tackle the explosion of data, and transition to a new style of IT.

Through our seven interconnected practices, we advise, transform, and manage to advance each enterprise, no matter where they are in their journey. We also bring the best of HP together to deliver innovative solutions that matter to our clients. Leveraging HP's portfolio-one of the most complete in the industry-we offer end-to-end solutions for today's IT environments.

For more than 50 years, we have built a strong reputation of industry expertise and delivering the best client experience in the industry. Our clients have relied on HP Enterprise Services as a partner they can trust to deliver mission-critical services and value to their enterprise.

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Ingenico Group (Euronext: FR0000125346 - ING) is the global leader in seamless payment, providing smart, trusted and secure solutions to empower commerce across all channels, in-store, online and mobile. With the world's largest payment acceptance network, we deliver secure payment solutions with a local, national and international scope.

We are the trusted world-class partner for financial institutions and retailers, from small merchants to several of the world's best known global brands. Our solutions enable merchants to simplify payment and deliver their brand promise.

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World's most advanced aviation safety infrastructure moves a step closer for Europe: Europe's ambitious programme to create advanced and secure air traffic management (ATM) infrastructure moved a step closer with the announcement today by Inmarsat and the European Space Agency (ESA) of

the successful completion of Phase 1 of ESA's Iris Precursor; the 'Final Design Review' to validate the architecture & system design, and the safety & security of ESA's Iris programme. The completion of Phase 1 unlocks a further €7.6m funding from ESA and its partners for Phase 2, which will lead development of an enhanced satellite network to overlay existing terrestrial VHF networks to carry ATM communications over European skies. ESA's Iris programme is part of the European Union's Single European Skies ATM Research (SESAR) Joint Undertaking, which aims to address the annual €4 billion cost resulting from the shortcomings of the European ATM system. Without SESAR and its plan to radically change the way air transport is managed in the future, flying in Europe will reach its growth limits, leading to more delays for passengers, increased costs for airlines and higher CO₂ emissions.

According to the European Commission, in 2010, the European ATM system controlled 9.5 million flights and on busy days, 33,000 flights. The forecast sees this increasing to nearly 17 million flights per year by 2030 and 50,000 flights on busy days. In 2010 there were 19.4 million minutes delay for en-route flights. Additionally, on average, each flight travelled 49km further than the equivalent direct routed flight.

It is intended that, by 2018, ESA's Iris Precursor programme, in partnership with Inmarsat, will provide air-ground communications for initial '4D' flight path control, pinpointing an aircraft in four dimensions: latitude, longitude, altitude and time. This will enable precise tracking of flights and more efficient management of traffic. It will also facilitate SESAR's broader flight management concepts, where flight plans can be continually updated during flight to maintain an optimal trajectory to destination. These trajectory management concepts will allow air traffic control to offer better routings, sequence aircraft far in advance and maximise airport and airspace capacity.

Daily news on www.aaco.org



Providing Innovative Data and Timetable Solutions to the Aviation Industry

Innovata, part of Flightglobal, is recognized as a major industry source for worldwide airline schedule and related data. A strategic partner of IATA, Innovata maintains one of the world's largest flight databases (passenger and cargo) representing more than 99% of the air segment miles flown worldwide, containing over 850 airlines, over 95% of which are updated and refreshed every week.

Innovata delivers comprehensive, accurate and reliable up to date information to meet a wide range of data service needs for aviation related industries and is the market leader in the provision of timetables and route mapping services, via all distribution channels, to airlines and airports worldwide.

Take a look on the AACO website at the dynamic and interactive route network mapping service produced by Innovata, showing direct routes, online and interline connections, and a comprehensive timetable display for AACO member airlines, dynamically plotted and displayed for users searching and querying: <http://aaco.innosked.com/>

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The smart network



Established in January 1980 and based in Toulouse, **IAS** is the French Aerospace Industry Association (GIFAS) agency for international professional training.

IAS mission is to design and implement professional training solutions dedicated to foreign professionals operating in the aeronautic and space sector, as partners and/or customers of the French industry.

Whether based upon the schools' academic training or tailor-made by IAS, these solutions leverage the know-how of IAS educational partners and the expertise of its industrial lecturers coming from leading players such as Airbus Group, Thales Group, Dassault Aviation, and Safran Group.

Backed by GIFAS, IAS can build upon its location in Toulouse (close proximity to ISAE, ENAC, CNES and the future Toulouse Montaudran Aerospace Technoparc), and its strong international network.

IAS fast facts:

- more than 3,500 professionals from more than 100 countries trained to date,
- customer portfolio of over 150 leading players in the aeronautic and space industry,
- more than 10 training sessions per year,
- 2014 turnover: 2.3 million Euros,
- permanent staff: 14 (as of end 2014) working in three teams: Management, Business Development, and Operations.

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Oshkosh 2015: MYGOFLIGHT delivered three advanced iPad seminars

sponsored by Jeppesen: MYGOFLIGHT, maker of premium iPad and tablet gear for pilots, conducted three seminars called **Advanced iPad Use In-Flight – Connected Flight™ Edition** sponsored by Jeppesen during EAA's

Airventure 2015 in Oshkosh. This seminar showed pilots how to integrate and use the iPad during taxi, departure, cruise, diversion, approach and landing. It prescribed how to connect the use of the iPad into a pilot's workflow and aeronautical decision making during each critical phase of flight.

Oshkosh 2015: MYGOFLIGHT unveils an affordable Heads Up Display unit (HUD): MYGOFLIGHT unveiled RECON1, an affordable HUD for aviation. This is a full sized working unit to be used to convey the concept of the HUD and to finalize production specifications and materials. Incidents like runway incursions, landing at the wrong airport, departing from the wrong runway, feelings of vertigo from looking down during descent and the like will be able to be minimized and reduced to near zero with the use of a HUD.

Jeppesen and Avidyne add IFD440 avionics to single aircraft navigation data and charts bundle service: Jeppesen and Avidyne Corporation introduced new Jeppesen Services Suite bundled data packages for the IFD440 FMS/GPS/NAV/COM, featuring Jeppesen's navigation information and charting data. The new IFD440 data bundle service adds to the previously developed bundle for IFD540 FMS/GPS/NAV/COM and EX-S series multi-function display (MFD) avionics within a single aircraft.

Garmin® Connex™ wireless cockpit ecosystem expands with Jeppesen Mobile FliteDeck: Garmin International Inc. and Jeppesen announce an expansion of the Garmin Connex ecosystem, which broadens compatibility to include Jeppesen Mobile FliteDeck. With compatible Garmin avionics, customers can wirelessly receive ADS-B weather and traffic, as well as display precise GPS position data and back-up attitude information within compatible products and devices.



Kennedys is a growing international law firm with particular expertise in litigation and dispute resolution. We have a network of over 1,200 people across the UK and Europe, Middle East, Asia Pacific and Latin America. The firm's aviation practice has an exclusive focus on the aviation industry. This

enables it to bring a depth and breadth of specific expertise from its team resources which consist of a range of professionals who have worked in multiple areas of the aerospace industry both as private practitioners and in-house counsel. Our driven team of experienced and highly regarded professionals specialise in providing legal solutions to a wide range of clients in the aviation industry. We are able to advise on all aspects of aviation, commercial, regulatory and liability issues. In respect of liability issues, we have lawyers who have significant experience in dealing with major aviation losses and who are recognized as leading figures in the aviation sector. We are involved in handling a wide spectrum of claims ranging from the legal aftermath of major air accidents through to carriage by air issues involving EU regulations, the Warsaw and Montreal convention regimes. Our team has experience of advising in relation to Insurance and Reinsurance policy interpretation and coverage issues; we have pursued multiple subrogated claims and, where disputes arise, have conducted numerous arbitrations and mediations. Our focus is to provide practical advice to resolve contentious issues. We also have a regulatory team who specialise in advising airlines on the effect of international regulations and compliance in respect of these, including EU regulations and directives; the Chicago Convention together with IATA and ICAO recommended standards and practices. Our aircraft finance team deliver high quality practical legal advice and our clients include airlines (from major airlines to start ups), private individuals and product manufacturers; we were recently named as one of the world's top ten law firms in the aircraft finance sector by the leading publication, Air Finance Journal as well as being the winner of specialist aviation team in the Legal 500 UK Awards 2013. Kennedys are here to provide answers, recommendations, strategy and tactics. We deliver these in plain English and it's what we call Legal advice in black and white.

Daily news on www.aaco.org



Lufthansa Consulting is an international aviation and management consulting company

Since 1988 Lufthansa Consulting, an independent subsidiary of the Lufthansa Aviation Group, has provided services and solutions to the air transportation industry worldwide. Our portfolio and our consulting experts are dedicated to assist aviation specific client groups: airlines, airports and aviation authorities as well as related industries such as ground handling companies, cargo terminal operators, aircraft manufacturers and financial institutions.

Our experts identify improvement potentials quickly and offer customized consulting solutions including know-how transfer and implementation, applying the diversified experience of the entire Lufthansa Group. Our clients benefit from customized business solutions designed by consultants with a global understanding of the industry and in-depth knowledge of factors which are critical for success. We know the aviation business!

Experienced consultants from 18 nationalities work together closely with the client, based on mutual trust, ensuring knowledge transfer and mentoring. Lufthansa Consulting has completed more than 2000 projects worldwide during the past 27 years.

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Integrated medical and security solution for airlines: When many people think of MedAire, they think of MedLink, the world's first global assistance center for in-flight medical events. Today, MedAire delivers an integrated medical and safety solution for airlines that includes training, equipment,

and professional services for crew and passengers beyond the cabin.

Pre-Flight solutions for quality customer service & operational compliance: Cognisant that passengers with medical issues may be sensitive to differential treatment, MedAire provides a comprehensive suite of services for airline personnel working with passengers with disabilities. Through flexible, skills-based training options, personnel learn the skills and techniques to provide sensitive, proficient care to customers with disabilities and those with special medical requirements. Whether or not an airline is required to comply with a fairness-in-access regulation, all airlines strive to treat passengers equally and with dignity, respect, and courtesy. The program is delivered in formats that meet a carrier's needs, including e-Learning, Train the Trainer, and classroom workshops. A carrier's applicable regulation requirements are incorporated in the course (EC No.1107/2006; ACAA 14 CFR part 382).

Medical kit delivery & refurbishment solutions: MedAire medical kits are designed for timely, accurate assistance to routine and emergency medical events. Backed by three decades of real-world medical event data from MedAire's MedLink service, MedAire uses fact-based analysis to provide carriers with the optimal medical kits for their aircraft and itineraries. MedAire provides a full-suite of medical equipment solutions, including Emergency Medical Kits, Enhanced Emergency Medical Kits (aka Doctor Bag), First Aid Kits, pharmaceutical supplies, and Automated External Defibrillators (AED), that meet, or exceed, applicable regulations, including EASA-OPS 1.745, EASA-OPS 1.755, FAR 121.803 Appendix A, and IOSA Standards.

Crisis management: Our extensive network of nurses, doctors, security experts and logistics personnel allows MedAire to assist airlines 24/7. Aviation crises demand extreme sensitivity, precise timing, global delivery capabilities, constant communications, and the best possible medical care.

For more information about these services, visit www.medaire.com/airlines. Issue 101 - Aug 2015 79



Mercator, headquartered in Dubai, is a leading provider of software and tech-enabled outsourcing solutions and services the global aviation industry. We help airlines to deliver on the promise they make to their customers - getting passengers and cargo to their destinations - safely and on time.

Our aviation heritage, built from years of experience in developing IT solutions specifically for airlines - gives us unrivalled insight. Our specialized team of aviation experts developed a specific portfolio of solutions, rigorously testing them in the real world. Mercator has proven success record with leading airlines across the globe, with millions of passengers, cargo shipments and business transactions handled by us every year, as well as recognition for solution capabilities and deployment expertise.

Mercator's key solutions and services include air cargo management, airline revenue accounting, customer experience, and passenger services – technologies that are used by more than 80 airlines across 6 continents, and manage critical processes for all segments of the aviation industry; award-winning carriers, hybrid, low-cost, regional, national and international airlines.

For more information, please visit www.mercator.com.

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MTU Maintenance, a division of MTU Aero Engines, is one of the world's leading providers of maintenance services for aircraft engines and industrial gas turbines. The company boasts one of the largest portfolios worldwide, including the bestsellers V2500 and CFM56, and the GE90. MTU is continu-

ously adding new engines and has secured its position in the aftermarket for next generation engines, such as the PW1000G, the GEnx and the GE9X. 4,000 employees at various locations around the globe and over 15,000 shop visits in 35 years ensure excellent customer service, the highest quality standards and innovative MRO solutions.

A compelling choice tailored services span the entire life cycle of an engine and allow customers to benefit from minimized operational and maintenance costs. Among these are on-site and on-wing services, spare engine support, engine condition monitoring as well as accessory and LRU management. This broad range of comprehensive services can be combined under MTU's all-encompassing modular service package Total Engine Care (TEC®). MTUPlus Mature Engine Solutions help maximize asset values through optimized end-of-life material and asset management. In addition, MTU is well-respected for its globally unique high-tech repairs. Developed in-house and certified by EASA and FAA, they are marketed as MTU-Plusrepairs and guarantee above-average performance and extended on-wing time.

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NAHCO commences full cargo operations at Enugu Airport: nahcoaviance has commenced full cargo operations at the Akanulbiam International Airport, Enugu.

The Chief Financial Officer of the Company, Mrs. Mrs. ChinweChiji – Nnorom, who spoke for the MD/CEO, Mr. Norbert Bielderman, who is on vacation, said the opening of the two warehouses, one within the airport, and the other a few metres from the airport would further enhance the development of the air cargo business in the south east, and the country as a whole. The MD/CEO, Mr. Bielderman, had only few weeks ago inspected the warehouses where he directed that it must start full operations before he embarked on his vacation.

Mr. Bielderman also used the visit to meet with the Customs hierarchy at the Enugu Area Command where the modalities for effective cargo operations were agreed upon.

But speaking in Lagos at the weekend, the Chief Financial Officer of the Company, Mrs. ChinweChiji – Nnorom, said the opening of the Enugu warehouses is a major milestone for the Company in its determination to ensure that the economy of Nigeria is further developed through the development of other airports in the country outside of Lagos Airport.

Chiji – Nnorom assured that the same excellent services nahcoaviance is known for in Lagos would be available for all users of the Company's services at the Enugu Airport.



The world leader in aviation intelligence, **OAG** is relied upon globally for essential aviation information, data and insight. Only OAG has the capability to deliver accurate, comprehensive and up-to-the-minute aviation data – and expertise to convert this information into market-leading intelligence

and innovative aviation and travel solutions.

Unique trusted and respected within the industry for over 80 years OAG is best known for its airline schedules and flight status databases, which holds future and historical flight details for over 1000 airlines and more than 4,000 airports. This aviation data - unrivalled in its accuracy and comprehensiveness feeds the world's global distribution systems (GDS) and travel portals, and drives the internal systems of many airlines, airports, air traffic control systems, aircraft manufacturers, government agencies and travel brands around the world.

OAG's market leading worldwide airline distribution and aviation analytics services are perfectly complemented by our advanced suite of multi-media products designed for airlines, airports and travel related businesses helping aviation analysts, route development teams, software developers, business travellers and travel arrangers make better decisions.

Headquartered in Luton, UK, OAG serves the passenger, aviation, air cargo logistics and travel communities from its global network of offices in the UK, USA, Singapore, Japan and China.

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NetFlix of Aviation - Optiontown's revolutionary Flight PassOption: Optiontown has released its latest revolutionary innovation, Flight Pass option (FPO). It ensures to minimize the cost, time and effort invested in the flight booking process. At the same time, it optimizes the flight revenue by applying common

Revenue Management principles and tools, like Advance Purchase and customer travel flexibility! Airlines can now sell their tickets in blocks of 5, 10, 20 flights or more, will not have to win their customers' loyalty on a trip-by-trip basis, will be able to secure up-front revenues and improve cash flows with Flight Pass Option. The Customer has the ability to book and lock-in a price for a number of trips, on a single routing or across a number of destinations, in peak or off-peak periods, or a combination of both. Customers can also select the lead-time for booking and the names of other passengers that might be included in the agreement. The Customer may then book the desired flights according to the pre agreed rules. If the Customer needs to step outside the self-imposed rules, a small fee will apply, compensating the airline for the change and driving additional revenues from already purchased tickets, which Customers are happy to pay because they decided it hence their willingness to pay is higher.

The benefits of a single Flight Pass purchase can be shared quite effortlessly. The customer determines the number of users to fit different group sizes. All the included users can use as many flight credits as they want within the limitation of the total number purchased. Thus, the product is currently used by everyone, from large and small corporates to individual business or leisure travelers, to travelers traveling regularly to a few specific destinations etc. As with all Optiontown products, the look and feel is completely customized to the Airline's branding, producing a seamless experience for the Customers. Various leading airlines worldwide have signed up with Optiontown for Flight Pass and other options offered by them. Optiontown has a proven track record and has generated more than 1% of the airline revenues for some of the partner airlines.



Established in 2006, **Quali-audit** is an Audit Organization (AO) officially accredited by IATA to conduct IOSA audit (IATA Operational Safety Audit), ISAGO audits (IATA Safety Audit for Ground Operations) and Endorsed Training Organization (ETO) to train IOSA auditors. Quali-audit is an independent, wholly-owned

subsidiary of Air France group, with principal offices at Paris Charles de Gaulle airport (France) and additional offices in Atlanta, Georgia (USA) and Buenos Aires (Argentina). We offer a complete range of services including safety and operational audits, training and operational assistance in the fields of air operations. We are committed to assist airlines in achieving a higher level of safety, security and quality. The Quali-audit team includes 56 highly experienced professionals with multi-cultural background and experience. Our teams of auditors / instructors have an average experience of 30 years in aviation. Many of our auditors were founding members of the IOSA Task Forces that created the IOSA standards and several continue to be actively engaged in the continued evolution of IOSA.

Our services include: IOSA Audit, E-IOSA, Gap analysis, Preparation, Follow-up / ISAGO Audit, Gap analysis, Preparation, Follow-up / Operational Safety Audit and Evaluation / US-Department of Defense (DoD) Audit / Line Operations Safety Audit expanded (LOSAe) / Other audits including against EASA, FAA, ICAO scope / IOSA Auditor Training (IAT) / IOSA Familiarization Training, E-IOSA Familiarization Training / Aviation Quality Auditor Training / SAFA Training / Airline Operational Management Training / Safety Management System (SMS) (Training, Audit, Implementation) / Human Factor and CRM Training / Dangerous Goods Training / Security (SEMS) Training

We are pleased to offer our services to AACO members and we thank the airline members who already have chosen to work with Quali-audit. As references we have already offered our services to the following AACO members: Saudia, Middle East Airlines, Yemen Airways, Royal Air Maroc, TunisAir, Jordan Aviation, Oman Air, Air Algérie, Flynas, Tassili Airlines, Afriqiyah Airways, Libyan Airlines and Nouvelair with excellent feedback.

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Sabre completes acquisition of Abacus International: Sabre Corporation announced that it has completed the acquisition of Abacus International. Abacus serves more than 100,000 travel agents across the Asia-Pacific region's 59 markets and has both global and uniquely local relationships with airlines and hotels, including the leading portfolio of low-cost airline content and Chinese airline content. Sabre, which previously owned 35% of Abacus, acquired the remaining portion for net cash consideration of USD 411 million.

Separately, the acquisition includes new long-term distribution agreements between Sabre and the 11 Asian airlines that previously shared ownership of Abacus with Sabre.

The acquisition, including associated working capital adjustments and cash acquired, was financed through cash on hand, augmented by revolver borrowings of \$70 million.

Sabre has also signed an agreement to acquire Abacus national marketing company, Abacus Distribution Systems (Hong Kong).

Virgin Australia and Sabre expand technology agreement: Sabre Corporation announced that Virgin Australia has renewed its technology agreement and widened the scope of its relationship with Sabre. The renewal agreement expands the airlines' SabreSonic agreement. SabreSonic is an integrated suite of applications that optimizes and automates core processes such as Reservations, Inventory and Departure Control enabling airlines to offer a differentiating customer experience.

This renewal enables Virgin Australia to progressively implement a wide range of Sabre solutions, including SabreSonic retailing and personalization solutions. The customer-centric retailing solutions include Customer Data Hub, Customer Experience Manager and Dynamic Retailer. Additionally, the agreement enables the use of SabreSonic Select shopping capabilities, mobile solution and other software to support the airline's focus on personalization and traveler experience.

Under the agreement, Sabre will work with Virgin Australia to identify opportunities for revenue generation and guest satisfaction enhancements.

Sabre wins 2015 Zinnov Award for driving Customer Centricity: Sabre Corporation announced that its global technology development center in Bangalore, India won the prestigious 2015 Zinnov Award in the category of 'Customer Centricity.'

The Zinnov award recognizes global research and development (R&D) centers based out of India that demonstrate operational and organizational capabilities that promote a customer-centric company culture, resulting in a positive customer experience. Sabre was presented the award at the 2015 Confluence event, attended by 3000 top R&D leaders in India, for its leadership in helping its travel industry customers succeed.



Mactan Cebu International Airport implements Rockwell Collins' ARINC vMUSE for improved passenger processing: Mactan Cebu International Airport has selected Rockwell Collins' ARINC airport solutions to improve its passengers' travel experiences. The airport is currently using ARINC vMUSE™ common-use passenger processing system (CUPPS) as well as ARINC SelfServ™ common-use self-service (CUSS) kiosks, and will soon implement many of the company's other solutions including ARINC AirVue™ Flight Information Display System (FIDS), AirDB 7™, the latest generation ARINC Airport Operational Database (AODB) system and ARINC BagLink™, a baggage messaging server.

As part of the deployment, Rockwell Collins has teamed with Gunnebo AB to streamline the entire check-in process by implementing ARINC™ VeriPax on Gunnebo Security Group automated gates. The gates will validate passenger flight details, enhancing security at the airport.

Rockwell Collins' airport systems management organization, ARINC Managed Services, is responsible for the on-site maintenance and support of all the systems. With this latest agreement, all of the common use airports in the Philippines are now using the ARINC common-use passenger processing platform (CUPPS) to provide a better travel experience for their passengers.

Rockwell Collins announces second annual class of Technical Fellows: Five Rockwell Collins engineers have been recognized for their leadership and innovation when they were named to the second annual class of Technical Fellows. The Class of 2015 — Mr. Bob Foote, Mr. Vlad Gavrilets, Mrs. Linda Peyton, Mr. Jim West and Mr. Ken Zimmerman — was honored with a special ceremony on 14 July 2015 in Cedar Rapids and joins 25 colleagues who were named to the Rockwell Collins Fellows program when it was introduced in 2014. The program was established as a way to honor and recognize engineers for their expertise in their respective disciplines. These five individuals join an elite group of employees who hold a total of more than 480 patents and have an average of 20 years with our company.



Why our clients choose us

To create value we operate with integrity by respecting our clients and using our knowledge to leave behind competency not dependence.

This is why we take a different approach with our clients. We understand their needs first and then act—together. We believe expert support makes a difference.

This is why our teams blend former industry executives, top-tier consultants and seasoned investment bankers. We believe designing projects with change in mind allows our clients to navigate faster towards improved results that are more sustainable.

This is why we prefer to work on-site with our clients, sharing our expertise to build competence. We believe strong business intelligence capabilities strengthen feedback loops which allow our clients to continually learn and innovate.

This is why we always respect and use the data at hand, and it is why we have developed a suite of world-class network planning and software tools and best practice models and databases.

We love to work with clients to help them confront big challenges.

This is why since 1995 we have advised on more than 1,100 client engagements globally, including assignments involving negotiating new or existing aircraft orders totaling over USD 250 billion (list prices) and structuring over USD 80 billion of equity and debt capital transactions, and have served as the restructuring adviser for 10 of the largest 15 airline turnarounds.

We enjoy bringing our broad airline and aerospace experience, varied technical expertise, and our proprietary software to evaluate your unique choices.

This is why we are confident that if we work together with you, your business will experience the fun that comes with big wins.

This is why we do what we do.

This is why our clients choose us.

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Shell Aviation

Shell Aviation expands European network with Brest, France: Shell Aviation has started operations at Brest Bretagne Airport (BES) in France as the airport's exclusive supplier and operator. As part of the agreement, Shell Aviation will operate the fuel storage facilities and into-plane services at

the airport through its subsidiary, Avitair and will be the sole provider of Jet A-1 and Avgas.

Start of operations at Brest Bretagne, the biggest airport in Brittany and 16th largest in France, supports Shell Aviation's intention to expand at key locations with growth potential in Europe.

Shell Aviation will implement its Aviation Centre of Excellence (ACE) programme at Brest, which focuses on delivering efficient operations, establishing and maintaining high safety standards, utilising state-of-the-art equipment, and providing marketing support through the Shell brand. Customers will benefit from flexible fuel purchasing options either through a supply contract with Shell or by presenting their Shell fuel & fly cards for ad-hoc refuelling services. They will also have access to electronic invoicing via Shell Aviation's eServe system and dedicated account managers.

The airport is managed by CCIMB and serves commercial airlines and business aviation customers on domestic, regional and international routes. Its 3,100 metre runway and all-weather landing system make landing suitable for all types of aircraft.



Create success. Together

SITA acquires delair Air Traffic Systems: SITA announced the acquisition of private company **delair Air Traffic Systems GmbH**, a provider of Airport Collaborative Decision Making (A-CDM) solutions for airports based in Braunschweig, Germany. The acquisition will strengthen SITA's position as the

leader in Airport Management Systems (AMS) by offering an A-CDM product that is in increasing demand by airports around the world. The additional functionalities such as departure sequencing, de-icing and performance management broaden the reach and capabilities of SITA's Airport Management solution, currently used by over 150 airports in 48 countries. The addition of delair's solutions both complements and extends SITA's overall airport offering and increases SITA's ability to provide airport solutions that balance operational efficiencies with business results. SITA will continue to develop delair's products and will provide support for all delair's existing customers. Members of the delair staff will remain located in Braunschweig, Germany.

SITA's Next-Gen APC Kiosk offers McCarran International passengers fast self-service at border: SITA announced that McCarran International Airport (LAS) is the first to deploy Phase 4.0 automated passport control (APC) kiosks, speeding more international travelers through the customs and border process. Now, business or tourist visa holders, Mexican travelers with border crossing cards, and airline crew members will be able to use the kiosks upon arrival in the U.S. McCarran first deployed SITA's APC Kiosks in March, increasing efficiency at the border by allowing passengers to provide their travel document, biometric data and customs declaration prior to speaking to a U.S. Customs and Border Protection (CBP) officer. Phase 4.0 increases eligibility from the previously established 38 "visa waiver" countries outlined by Customs and Border Protection to virtually all of McCarran's international arrivals. Beyond extending eligibility to a greater number of travelers, the Phase 4 SITA kiosks feature enhanced embedded video, making it simpler and more intuitive for first-time users, and consistent with the Global Entry experience.



SITA OnAir breaks into airport information services in the US: SITA OnAir is now providing digital Automatic Terminal Information Service (d-ATIS) and Pre-Departure Clearance (PDC) services, which give pilots access to key operational information, for 73 US airports. This is now possible since the

Federal Aviation Authority (FAA) opened access to US PDC and d-ATIS to SITA OnAir and others. SITA OnAir services now provide pilots with real-time d-ATIS information from 272 airports in 33 countries, for more efficient operations thanks to the use of ACARS compared to traditional voice communications.

Two new customers for SITA OnAir India: AirAsia India and Air Costa have become the latest carriers in India to deploy SITA OnAir's AIRCOM services. The technology will help them streamline their operations using SITA OnAir's unique VHF network, which covers the whole of India. SITA OnAir also provides both airlines with AIRCOM® FlightTracker so they can track flights in real time throughout their entire route network; flight tracking is a mandatory requirement for all Indian-based carriers.

As well as flight tracking, they have also deployed AIRCOM Server Online and AIRCOM Datalink Services, which interface with the airlines' operations, crew management flight planning and maintenance software. With real-time weather data going directly to the pilots and live messaging between the flight crew and the airline operational control, flights are more efficient and turnaround times are reduced. FlightTracker uses existing air traffic control data, along with airlines' flight plans, to provide real-time aircraft position monitoring. It is a low-cost solution that meets and exceeds industry demands, without requiring the installation of additional airborne equipment. FlightTracker generates automatic alerts when an aircraft goes outside pre-determined parameters, giving flight controllers full information at all times.



Travelport Acquires Mobile Travel Technologies Ltd (MTT): Travelport has acquired Mobile Travel Technologies Ltd (MTT), a private company based in Dublin, Ireland. MTT provides mobile travel platform and product set that allows airlines, hotels, corporate travel management companies and travel

agencies to engage with their customers through sophisticated, tailored mobile services including apps, mobile web and intelligent mobile messaging. MTT's mobile apps and services are then delivered, under the customer brand, to smartphones, tablets and wearable devices, including the Apple Watch.

Its clients include some of travel's most progressive companies such as easyJet, Singapore Airlines, Saudia, BCD Travel, Capita Travel and Events and the LATAM Airlines Group.

Airlines gain new level of retailing capabilities with TravelportSmartpoint 6.0: TravelportSmartpoint 6.0 is the latest showcase for Rich Content and Branding, Travelport's industry-leading airline merchandising solution which takes branded fares, product attribute selling, comparison shopping and ancillary service attachments to a unique and innovative level in the travel industry. Launched in July, this latest iteration of Smartpoint 6.0 is good news for airlines as Travelport-connected travel agencies can now access an airline's branded fares and ancillaries at the availability, fare quote and fare shop stages of the booking process, providing a new level of product insight and information at more of the key stages in the customer buying experience. In turn, travelers can be better informed of the products available to them, the options that might exist, the cost of the next product up and the ancillary products available to buy, to tailor their journey to their specific requirements. Travelport Smartpoint 6.0 provides travel consultants with further capabilities to advise their customers about the entire range of products, optional services and offers available from the airlines that Travelport distributes, with fully interactive, graphical screen displays and real time booking. Over 110 airlines have now signed up, including Gulf Air, Etihad and Middle East Airlines, with over 70 airlines already live with enriched product content.



Unisys announces second-quarter 2015 financial results: Unisys Corporation reported a second-quarter 2015 net loss of USD 58.2 million, or USD 1.17 per diluted share, which included cost reduction charges of USD 48.6 million and USD 25.9 million of pension expense. In the second quarter of 2014, the

company reported a net loss of USD 12.1 million, or USD 0.24 per diluted share, which included USD 17.9 million of pension expense. Excluding cost reduction charges and pension expense in both periods, the non-GAAP diluted earnings per share in the second quarter of 2015 increased to USD 0.33 from USD 0.11 in the second quarter of 2014. Second-quarter 2015 revenue declined 5% to USD 765 million from USD 806 million in the year-ago quarter. On a constant currency basis second-quarter 2015 revenue grew 4%. The company is implementing organizational initiatives designed to reduce its cost structure and rebalance the company's global skill set to take advantage of growth opportunities. These actions are estimated to generate annualized savings of approximately USD 200 million by the end of 2016. As previously announced, Unisys expects to recognize a pretax restructuring charge estimated at approximately USD 300 million over the next several quarters. The first of these charges, totaling USD 53 million, is reflected in the second quarter 2015 results.

New Unisys service helps clients realize increased value from the ServiceNowplatform: Unisys Corporation announced a new addition to its Platform Management services that helps organizations streamline and simplify the management of their ServiceNowenterprise cloud platform. As organizations expand their use of the ServiceNow platform to deliver business and IT services to their end users worldwide, they are increasingly looking for expert resources to implement and manage new value-added functions, such as creating and maintaining a multi-language service catalog or adding new items to a configuration management database. The new Unisys service for the ServiceNow platform, available by annual subscription, enables organizations to focus their resources on core business priorities by having Unisys take on the management and maintenance of the service-management environment.



Willis renews partnership with Oxford Global: Willis North America announced its renewed strategic partnership with Oxford Risk Associates (doing business as Oxford Global).

Oxford is a leading provider of service, expertise and transparency around risk issues to leading global companies. The partnership will combine Oxford's team, expertise and relationships with Willis's global network.

Mr. Joe Gunn, National Partner of Willis's Northeast region, said, "We are delighted to renew our partnership with Oxford and build on the success we've achieved over the last four years. In today's environment, now more than ever, companies need access to world class insurance and risk expertise across a broad range of industries, and that's exactly what our partnership delivers."

Mr. Aidan Kehoe, CEO of Oxford Global, said, "We are thrilled to renew our partnership with Willis, we care deeply about all of our customers and Willis has demonstrated over and over again that they have the capability to deliver in some extraordinary circumstances. The marketplace today is extremely competitive and that's why we are excited to combine with Willis's deep risk and insurance expertise and global reach. We are confident our clients will benefit from this strong partnership."

AACO &

RTC

CALENDARS



AACO CALENDAR

September 2015

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1	2	3	4	5
6	7	8 AASB meeting / Nice	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

October 2015

Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1	2	3
4	5 AACO Business Technology Forum 2015 / Manama	6	7	8 AACO CEOs Retreat / Marrakech	9 74th Executive Committee Meeting / Marrakech	10
11	12	13	14	15	16	17
18	19 AACO 7th Aviation Fuel Forum / Dubai	20	21	22	23	24
25	26 AACO "Fair Competition" Seminar / Abu Dhabi	27	28	29	30	31

AACO RTC CALENDAR

August 2015

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4	5	6	7	8
9 Effective delegation skills / Cairo	10 Fuel Hedging / Cairo	11	12	13	14	15
16 Revenue and Network Planning for Airline Managers / Amman	17	18	19	20	21	22
23 Customer Service & VIP Handling / Cairo	24	25	26	27	28	29
30 Aviation Security Foundation / Tunisia	31 Essential Skills for New Managers / Cairo					
			Aviation Emergency Response & Crisis Management Foundation / Tunisia			

September 2015

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1	2	3	4	5
6	7	8	9	10	11	12
		Train the Trainers / Amman				
13	14	15	16	17	18	19
		Documents Control System / Cairo		Job Descriptions & Job Evaluation / Amman		
20	21	22	23	24	25	26
27	28	29	30			

For additional information, kindly contact Mr. Mohamed Osman / Senior Manager RTC at rtc@aacortc.com

AACO

COMMUNITY



AACO MEMBER AIRLINES



Afriqiyah Airways

Established in 2002 | Joined AACO in 2002



Air Algerie

Established in 1953 | Joined AACO in 1971



Royal Air Maroc

Established in 1957 | Joined AACO in 1974



EgyptAir

Established in 1932 | Joined AACO in 1965



Nile Air

Established in 2006 | Joined AACO in 2014



Palestinian Airlines

Established in 1995 | Joined AACO in 1999



Nouvelair

Established in 1989 | Joined AACO in 2011



Emirates

Established in 1985 | Joined AACO in 1989



AIR GO Egypt

Established in 2010 | Joined AACO in 2014



Qatar Airways

Established in 1995 | Joined AACO in 1997



Jordan Aviation

Established in 2000 | Joined AACO in 2004



Syrian Arab Airlines

Established in 1946 | Joined AACO in 1965



Etihad Airways

Established in 2003 | Joined AACO in 2004



flydubai

Established in 2008 | Joined AACO in 2014



Air Arabia

Established in 2003 | Joined AACO in 2004



RotanaJet

Established in 2010 | Joined AACO in 2011



Royal Jordanian

Established in 1963 | Joined AACO in 1965



Sudan Airways

Established in 1946 | Joined AACO in 1965



Gulf Air

Established in 1950 | Joined AACO in 1970



Iraqi Airways

Established in 1945 | Joined AACO in 1965



Yemen Airways

Established in 1962 | Joined AACO in 1965



Tassili Airlines

Established in 1998 | Joined AACO in 2012



Air Cairo

Established in 2003 | Joined AACO in 2007



Saudia

Established in 1945 | Joined AACO in 1965



Kuwait Airways

Established in 1954 | Joined AACO in 1965



Libyan Airlines

Established in 1964 | Joined AACO in 1970



Middle East Airlines

Established in 1945 | Joined AACO in 1965



Tunisair

Established in 1948 | Joined AACO in 1972



Oman Air

Established in 1993 | Joined AACO in 1997



flynas

Established in 2007 | Joined AACO in 2012



AACO PARTNER AIRLINES



IAG International Airlines Group

Established in 2011 | Joined AACO in 2012



Jet Airways

Established in 1992 | Joined AACO in 2011



Turkish Airlines

Established in 1933 | Joined AACO in 2011

AACO INDUSTRY PARTNERS



ABJAD

Joined AACO in 2006



AerCap

Joined AACO in 2011



Air France Consulting

Joined AACO in 2008



Air Transport News

Joined AACO in 2007



Air Transportation Support Group

Joined AACO in 2012



Airbus

Joined AACO in 1997



Airways Aviation

Joined AACO in 2014



ALAFCO Aviation Lease and Finance Company

Joined AACO in 2003



Amadeus IT Group SA

Joined AACO in 2000



APG Network

Joined AACO in 2015



Apollo Aviation Group

Joined AACO in 2013



Arabian Aerospace Magazine

Joined AACO in 2009



ATPCO

Joined AACO in 2014



ATR

Joined AACO in 1998



Aviation Business

Joined AACO in 2001



Bloomberg

Joined AACO in 2013



BOC Aviation

Joined AACO in 2003



Boeing

Joined AACO in 1998



Bombardier Aerospace

Joined AACO in 2004



CFM International

Joined AACO in 1998



CHAMP Cargosystems

Joined AACO in 2010



Dubai Aerospace Enterprise

Joined AACO in 2014



ELFC Engine Lease Finance Corporation

Joined AACO in 2003



Farelogix Inc.

Joined AACO in 2013



Flight Safety Foundation

Joined AACO in 2011



Flightglobal

Joined AACO in 2004



GECAS Commercial Aviation Services

Joined AACO in 2003



General Electric

Joined AACO in 2014



Gogo

Joined AACO in 2014



Hahn Air

Joined AACO in 2014



Hewlett-Packard

Joined AACO in 2014



Hogan Lovells

Joined AACO in 2014



IAE International Aero Engines

Joined AACO in 2004



ICF International

Joined AACO in 2005



Ingenico Group

Joined AACO in 2007



Inmarsat

Joined AACO in 2013



Innovata

Joined AACO in 2003



Institut Aeronautique et Spatial

Joined AACO in 2008



Intrepid Aviation

Joined AACO in 2014



Jeppesen

Joined AACO in 2008



Kennedys

Joined AACO in 2011



Kenyon International

Joined AACO in 2008



Lufthansa Consulting

Joined AACO in 2010



Lufthansa Systems

Joined AACO in 2001



MedAire, an International SOS company

Joined AACO in 2008



mercator

Joined AACO in 2003



MTU Maintenance

Joined AACO in 2013



Nahco Aviance

Joined AACO in 2014



OAG

Joined AACO in 2002



Optiontown

Joined AACO in 2011



Pratt & Whitney

Joined AACO in 2005



Quali-audit

Joined AACO in 2008



Rockwell Collins

Joined AACO in 2002



Rolls-Royce

Joined AACO in 1998



Sabre

Joined AACO in 2002



Seabury Group

Joined AACO in 2008



Shell Aviation

Joined AACO in 2002



SITA

Joined AACO in 1998



SITA OnAir

Joined AACO in 2009



Travelport

Joined AACO in 2000



Unisys

Joined AACO in 2014



UTC Aerospace Systems

Joined AACO in 2013



Willis

Joined AACO in 2014

References:

The news included in this bulletin are collected from various sources as follows:

AACO	ATW Online	Arabian Aerospace
IATA	Innovata	Arab News
ICAO	GreenAir Online	MENAFN
EU institutions	AMEInfo	Arabian Business
Industry press releases	Airports' websites	Gulf News
Khaleej Times	ch-aviation	Others...

Where the news item was not based on various sources, AACO clearly mentions the source.

When the source is AACO, other parties may publish the information provided by AACO, but with reference to the source.

Definitions:

1. Geographical Areas:

Americas: Includes North, Central, and South American countries.

Mid Asia: Includes the following countries: Bangladesh, India, Iran, Afghanistan, Pakistan, Sri Lanka, Nepal, Maldives.

Australasia: Includes the following countries: China, Hong Kong, Malaysia, Taiwan, Myanmar, Cambodia, Vietnam, Philippines, Singapore, Thailand, Japan, Indonesia, Australia.

Europe: Includes the European countries.

Arab World: Includes the Arab countries.

Sub-Saharan Africa: Includes the African countries except Arab countries in North Africa which are: Egypt, Sudan, Libya, Tunisia, Algeria, and Morocco.

2. Abbreviations:

RPK: Revenue Passenger Kilometer

ASK: Available Seat Kilometer.

PLF: Passenger Load Factor.

RTK: Revenue Tonnes Kilometer.

ATK: Available Tonnes Kilometer.

WLF: Weight Load Factor.

3. All statistics in this bulletin represent the absolute number of passengers unless mentioned otherwise.

4. Connotations:

To and From the Arab world: indicates traffic between the Arab world and other world regions.

Within the Arab world: indicates traffic within the Arab world region

To, From, and Within the Arab world: indicates the sum of the above

About AACO: The Arab Air Carriers Organization "AACO", established in 1965 within the framework of the Arab League of States, is the Regional Association of the Arab Airlines who have their homebase in countries members of the Arab League.

AACO's Vision is to stand out globally as THE association that serves with dedication the Arab airlines and be instrumental in dealing with an evolving aviation industry.

AACO's Mission is to serve the Arab airlines, represent their common interests and facilitate, in a manner consistent with all applicable competition and other laws their cooperation so as to improve their operational efficiencies and better serve the travelling public.

AACO's Objectives:

- To support the Arab airlines' quest for highest safety and security standards.
- To support the Arab airlines' quest for developing their environmental policies for processes in harmony with the environment.
- To actively contribute in the development of human resources.
- To interact with the regulatory bodies to support and protect the interests of the Arab airlines.
- To launch joint projects between member airlines with the objective of achieving efficiencies that will lower their costs in a manner consistent with all applicable competition and other laws and that enhances the members' best practices.
- To provide forums for members and for industry partners to enhance the knowledge base.
- To reflect the positive image of The Arab Airlines Globally.

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arab air carriers' organization



